

July 14, 2017

Dr. Tomás D. Morales
President
California State University, San Bernardino
5500 University Parkway
San Bernardino, California 92407

Dear President Morales:

Thank you for submitting an update to the California State University, San Bernardino Graduation Initiative 2025 Campus Plan. CSUSB's focal areas including advisement, predictive technology and tools, enrollment management, developmental education and digital learning comport well with the university's goals.

The following areas of strength were identified when reviewing your updated campus plan:

- The creation of a cross-divisional Student Success Team for advising. We are particularly interested in hearing more about this project and its outcomes, as this may be a project that could be replicated at other CSU campuses.
- Ongoing efforts to identify students with grades lower than a B- and provide them with individualized, intrusive advising.
- Plans to develop and implement alternative models for developmental mathematics and English, including stretch and corequisite courses. We look forward to learning about the effects of these new strategies on student persistence and completion over time.
- The campus-wide commitment to have all advisors work together to support students, even when they change majors.
- The inclusion of faculty on most committees, including the steering committee, that are tasked with leading the student success efforts.

After reviewing the updated campus plan, we identified one area for additional consideration:

- We encourage CSUSB to consider utilizing your two- and four-year pledge program into the campus plan to further assist the university in meeting or exceeding graduation rate and achievement gap targets.

CSU Campuses

Bakersfield
Channel Islands
Chico
Dominguez Hills
East Bay

Fresno
Fullerton
Humboldt
Long Beach
Los Angeles
Maritime Academy

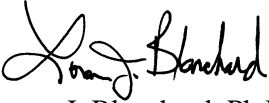
Monterey Bay
Northridge
Pomona
Sacramento
San Bernardino
San Diego

San Francisco
San José
San Luis Obispo
San Marcos
Sonoma
Stanislaus

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Thank you again for developing and sharing with us your student success plan update. Please do not hesitate to contact us if you have questions or need assistance in implementing any aspect of your updated plan.

Sincerely,

A handwritten signature in black ink, appearing to read "Loren J. Blanchard". The signature is fluid and cursive, with the first name "Loren" being the most prominent.

Loren J. Blanchard, Ph.D.
Executive Vice Chancellor

LJB/jg