CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO COST ALLOCATION PLAN

Fiscal Year **2018-2019**

Approved

Douglas Freer, Vice President Administration and Finance

CSUSB Cost Allocation Plan

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CSUSB Cost Allocation Plan

Allocation of Costs to Auxiliary and Enterprise Funds

Introduction

The California State University, San Bernardino (CSUSB) 2018-2019 cost allocation plan has been developed to comply with CSU Executive Order 1000, which states that costs incurred by the CSU Operating Fund for services, products, and facilities provided to other CSU funds and to auxiliary organizations are properly and consistently recovered with cash and/or a documented exchange of value. Allowable direct costs incurred by the CSU Operating Fund shall be allocated and recovered based on actual costs incurred. Allowable and allocable indirect costs shall be allocated and recovered according to a cost allocation plan that utilizes a documented and consistent methodology including identification of indirect costs and a basis for allocation. The CSUSB Vice President of Administration and Finance/CFO annually approves and implements the cost allocation plan.

In accordance with the Integrated California State University Administrative Manual (ICSUAM) §3552.01, the CSUSB cost allocation plan articulates the practices and methodologies utilized in determining the basis for allocating costs. Due consideration has been given to the relative benefits received, the materiality of costs, and the amount of time and effort necessary to make such an allocation/reimbursement. The plan specifically identifies direct and indirect costs requiring reimbursement. While there are different methodologies available for allocating costs that a university might use, the methodologies used result in a justifiable distribution of costs as determined by the campus CFO. Documentation and descriptions that demonstrate the factors taken into consideration in determining cost recovery are included as part of the plan.

Organizations Included in the Cost Allocation Plan

In the current CSUSB cost allocation model, costs are allocated and recharged to the following entities and organizations ("entities") with due consideration for services received from these entities:

Organization	Category/Type
Associated Students, Inc. (ASI)	Auxiliary
College of Extended Learning (CEL)	Enterprise
Student Health & Counseling and Psychological Services Center	Self-supporting with student fees
(Health Center)	
Housing & Residential Education (Housing)	Enterprise
Parking & Transportation Services (Parking)	Enterprise
CSUSB Philanthropic Foundation (PF)	Auxiliary
Santos Manuel Student Union (SMSU)	Auxiliary
Student Recreation & Wellness Center (SRWC)	Self-supporting with student fees
University Enterprises Corporation (UEC)	Auxiliary

Each of the above entities provide valuable benefits to the University. Various services provided benefit the students and the campus as a whole, therefore being valuable to CSUSB. Some of these benefits are quantifiable to some degree such as direct support, in-kind contributions, promotional expenses, and effort spent by staff members on University committees. There are also benefits that are intangible in nature, such as goodwill, student leadership or volunteer opportunities, for which estimated valuations are provided.

Additionally, the following departments are the primary providers of services, products and facilities to the entities shown above (subject to change):

- Sponsored Programs Administration
- Palm Desert Campus
- Auxiliary Human Resources
- Facilities Management
- Finance & Administrative Services
 - Financial Services-Accounting (General Accounting, Student Financial Services, Reporting & Tax, Accounts Payable)
 - Auxiliary Financial Services
 - Procurement & Contracts
 - Support Services (Mail/Receiving/Property)
 - University Budget Office
- Human Resources
- Payroll
- Risk Management
- University Police
- Information Technology Services (ITS)
- Student Affairs (VP, Enrollment, etc.)

Methodologies for Cost Reimbursement, Exchange of Value, and Detailed Cost Allocations

CSUSB ensures that services, products, and facilities provided to its auxiliaries and enterprises (entities) are properly evaluated so that costs will be recovered through a rational and documented system based on consistent methods, and due consideration will be given for benefits provided to the campus by these entities. The campus process provides for reimbursement of costs incurred by the CSU on behalf of its auxiliary and enterprise entities. Documentation of self-reported services provided to campus by auxiliary/enterprise/self-support entities is maintained as part of the cost recovery process. No cost offset is currently included as an exchange of value for auxiliary/enterprise entity services provided to campus. Costs for quantifiable services provided by entities to campus are to be recovered by entities in a similar manner that costs are recovered by campus. This could include billing for use of entities' facilities and actual direct program costs. Non-quantifiable services are self-reported and documented as part of the Cost Allocation Plan (CAP).

Effective with the 2018-2019 Cost Allocation Plan, methodologies based on salaries, benefits, and other operating expenses utilize actual expenses from the most recent calendar year ended as the cost basis for calculations. Applying a cost basis of actual expenses, rather than estimates, eliminates the need to reconcile any variations between estimated and actual costs. Utilizing the calendar year basis, any mid-year cost increases or decreases, that may have an effect on services provided to entities, would be incorporated in the following year Cost Allocation Plan.

The following sections describe the implemented allocation methodologies with cost details.

Associated Students, Inc.

ASSOCIATED STUDENTS, INC.

CSUSB recovers costs from ASI based on the following methodologies:

ACADEMIC AFFAIRS DIVISION

PALM DESERT CAMPUS

Methodology

Square footage of Indian Wells Center

Palm Desert Campus (PDC) provides an office space (102 sq. ft.) in the Indian Wells Center for Education Excellence Building, Room 105 to the Associated Students, Inc. (ASI) at a rate of \$1,129 for use of this space. The premises are used for administrative purposes, e.g. ASI services, business and meetings. ASI's presence at PDC benefits the students by having ASI services and representation readily available to them.

Cost of Services

PDC	ASI
ASI Office Space	
102 sq. ft. @ \$11.07	1,129
Total Billable	1,129
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 1,129

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

• Chargeback Basis

See Appendix B for Facilities Management detailed service and cost estimates.

FINANCE & ADMINISTRATIVE SERVICES

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	ASI
Financial Services-Accounting	
Student Financial Services	2,294
General Accounting	265
Reporting & Tax	545
Sub-Total	3,104
Auxiliary Financial Services	
Employee (11) Positions	52,814
Building Rent - UEC	1,539
Sub-Total	54,353
Budget	
Service Costs Allocated	5,788
Sub-Total	5,788
Support Services	
Mail/Receiving/Property	1,519
Sub-Total	1,519
Total Billable	\$ 64,764
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 64,764

HUMAN RESOURCES

Methodology

Chargeback Basis

Human Resources occasionally provides classification and recruitment reviews to ASI. Cost estimates are based on fully-loaded cost per actual transaction and reimbursed by chargeback as-needed.

Services below provided by Human Resources to ASI are reimbursed per transaction:

Each Classification Review: \$150 Each Recruitment Effort: \$130

Human Resources services for training are available to ASI. Based on management discretion, these minor training costs are not reimbursed, and are considered an exchange of value for services provided to the campus by ASI. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

UNIVERSITY POLICE

Methodology

• Average Cost per Incident

Cost Basis

Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

UP	ASI
Number of Associated Incidents (SU-108)	1
Total Incidents	17,520
Percentage of Total	0.01

UP Operating Expenses	4,009,545
Share of Cost for Service	229
Total Billable	\$ 229
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 229

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI - Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

ITS	ASI
Enterprise & Cloud Services	1,184
TNS	1,285
Sub-Total	2,469
Total Billable	\$ 2,469
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 2,469

STUDENT AFFAIRS DIVISION

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Student Affairs (SA) Vice President's Office provides services to ASI by serving on the BOD and providing executive oversight. SA also provides assistance with budgetary monitoring of funds and compiling reports. The cost allocation is based on the administrative overhead allocation of the VP and office staff, based on the estimated time allocation directly associated with ASI.

Cost of Services

STUDENT AFFAIRS	ASI
Vice President's Office	70,063
Total Billable	\$ 70,063
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 70,063

College of Extended Learning

COLLEGE OF EXTENDED LEARNING

CSUSB recovers costs from CEL based on the following methodologies:

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

- Time & Materials
- Percentage of Effort
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Service Contracts
- Building Maintenance
- Custodial Maintenance
- Grounds Maintenance
- HAC Services
- Administrative Overhead

Excluding:

Salary and Benefits for AVP/Director Direct charged projects

See Appendix B for Facilities Management details.

Cost of Services

FACILITIES	CEL
Yasuda Center	
Building Maintenance	562
Grounds Maintenance	7,032
Heating & Air Conditioning Services	5,646
Preventive Maintenance	636
Sub-Total	13,876
Sierra Hall 131 and 134	3,339 gsf
Building Maintenance	13,861
Custodial Maintenance	7,685
Heating & Air Conditioning Services	1,501
Preventive Maintenance	151

Utilities	6,151
Sub-Total	29,349
Total Billable	\$ 43,225
Less: 25% Credit for CEL Summer*	(10,806)
Net Cost Recovery FY 2018-19	\$ 32,419

^{*}CEL cost estimates include a 25% reduction due to separate Summer Cost Recovery.

FINANCE & ADMINISTRATIVE SERVICES

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	CEL
Financial Services-Accounting	
Accounts Payable	15,151
Student Financial Services	10,083
General Accounting	4,271
Reporting & Tax	817
Sub-Total	30,322
Budget	
Service Costs Allocated	4,605
Sub-Total	4,605

Procurement & Contracts	
Purchasing	11,675
Sub-Total	11,675
Support Services	
Mail/Receiving/Property	3,490
Sub-Total	3,490
Total Billable	\$ 50,092
*25% Credit for CEL Summer reflected above	_
Net Cost Recovery FY 2018-19	\$ 50,092

HUMAN RESOURCES

Methodology

Average Cost per Head Count (Staff/MPP Employees only)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Human Resources classification and recruitment reviews, and other services identified in the supporting catalog of services are provided to CEL. Cost estimates are based on CEL staff/MPP employee headcount as a portion of campus staff/MPP employee headcount (excluding faculty, students, casual workers, and special consultants). The resulting percentage is applied to the HR operating fund base budget, adjusted to exclude the AVP-executive leadership position, to arrive at the estimated cost for percentage of effort related to CEL.

Cost of Services

(See Appendix A: Catalog of Services)

HR	CEL
CEL Staff/MPP	34
Campus Staff/MPP	1053
CEL Percentage	3.23%
HR Budget	1,069,389
CEL Allocation	34,529
Total Billable	\$ 34,529
Less: 25% Credit for CEL Summer*	(8,632)
Net Cost Recovery FY 2018-19	\$ 25,897

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PAYROLL

Methodology

Average Cost per Head Count (Faculty, Staff/MPP, and Student Employees)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Payroll services such as processing hires and terminations, absence management, and others identified in the supporting catalog of services are provided to CEL. Cost estimates of these services are based on CEL employee headcount as a portion of campus employee headcount. The resulting percentage is applied to the Payroll operating fund base budget, to arrive at the estimated cost for percentage of effort related to CEL.

Cost of Services

(See Appendix A: Catalog of Services)

PAYROLL	CEL
CEL Employees	44
Campus Employees	3082
CEL Percentage	1.43%
Payroll Budget	423,815
CEL Allocation	6,051
Total Billable	\$ 6,051
Less: 25% Credit for CEL Summer*	(1,513)
Net Cost Recovery FY 2018-19	\$ 4,538

UNIVERSITY POLICE

Methodology

• Average Cost per Incident

Cost Basis

- Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

(See Appendix A: Catalog of Services)

UP	CEL
Sierra Hall 101/131/134	
Number of Associated Incidents	19
Total Incidents	17,520
Percentage of Total	0.11%
UP Operating Expenses	4,009,545
Share of Cost for Service	4,411
Yasuda Center	
Number of Associated Incidents	47
Total Incidents	17,520
Percentage of Total	0.27%
UP Operating Expenses	4,009,545
Share of Cost for Service	10,826
Total Billable	\$ 15,237
Less: 25% Credit for CEL Summer*	(3,809)
Net Cost Recovery FY 2018-19	\$ 11,428

RISK MANAGEMENT

Methodology

- Direct Cost Allocation
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Vendor Contracts

Risk Management includes auxiliary and self-support buildings in the campus-wide service contract for fire systems including alarms, curtains, doors, extinguishers, hoses, pumps, sprinklers, suppression and water flow. In addition, Risk Management will provide for monthly fire extinguisher inspections. The cost for the service contract and inspections are included in

the cost allocation plan. Risk Management will initiate work after deficiencies are discovered, to immediately make fire and life safety devices operable and compliant with fire code. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Cost of Services

(See Appendix A: Catalog of Services)

RISK MANAGEMENT	CEL
Simplex Grinnell	
Yasuda Center - Fire Alarm Inspection	3,192
Yasuda Center - Fire Extinguisher Service	85
Sierra Hall (Facilities Use 3,339 Sq.Ft.*\$.045 PM Rate)	150
Sub-Total	3,427
Commercial Door Company – Fire Doors	
Service Counter #1	160
Service Counter #2	160
Sub-Total	320
Total Billable	\$ 3,747
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 3,747

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI - Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

(See Appendix A: Catalog of Services)

ITS	CEL	
ACBI	34,060	
Technology Ops & Customer Support	68,507	
Enterprise & Cloud Services	5,575	
TNS	1,285	
Sub-Total	109,427	
Other Expenses		
Annual Maintenance	233	
Sub-Total	233	
Total Billable	\$ 109,660	
Less: 25% Credit for CEL Summer*	(27,356)	
Net Cost Recovery FY 2018-19	\$ 82,304	

STUDENT AFFAIRS DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Enrollment Services including Financial Aid Office support is provided to CEL with costs based on distribution of effort percentage for personnel and a flat rate for non-personnel expenses for services pertaining to CEL. These costs are recovered through quarterly charges calculated to reimburse actual direct and indirect costs.

Cost of Services

STUDENT AFFAIRS	CEL	
Enrollment Services/Financial Aid	15,892	
Total Billable	\$ 15,892	
Less: 25% Credit for CEL Summer*	(3,973)	
Net Cost Recovery FY 2018-19	\$ 11,919	

Student Health & Counseling and Psychological Services Center

STUDENT HEALTH & COUNSELING AND PSYCHOLOGICAL SERVICES CENTER

CSUSB recovers costs from Health Center based on the following methodologies:

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

- Time & Materials
- Percentage of Effort
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Service Contracts
- Building Maintenance
- Custodial Maintenance
- Grounds Maintenance
- HAC Services
- Administrative Overhead

Excluding:

Salary and Benefits for AVP/Director Direct charged projects

See Appendix B for Facilities Management details.

Cost of Services

FACILITIES	HEALTH CENTER
Health Center	
Building Maintenance	16,495
Custodial Maintenance	9,312
Grounds Maintenance	6,753
Heating & Air Conditioning Services	4,561
Preventive Maintenance	7,973
Sub-Total	45,094
PDC Health Center HS-111	1,211 gsf
Building Maintenance	1,310
Custodial Maintenance	525
Heating & Air Conditioning Services	456

Preventive Maintenance	354
Utilities Support	3,596
Sub-Total	6,241
Total Billable	\$ 51,335
Less: HC-FAC Established Baseline Adjustment**	(65,351)
Net Cost Recovery FY 2018-19	\$ (14,016)

^{**}Baseline funding from Health Center moved to Facilities as of FY 2011/12.

FINANCE & ADMINISTRATIVE SERVICES

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	HEALTH CENTER	
Financial Services-Accounting		
Accounts Payable	6,460	
Student Financial Services	5,760	
General Accounting	4,254	
Reporting & Tax	436	
Sub-Total	16,910	
Budget		
Service Costs Allocated	6,140	

Sub-Total	6,140
Procurement & Contracts	
Purchasing	10,738
Sub-Total	10,738
Support Services	
Mail/Receiving/Property	5,291
Sub-Total	5,291
Total Billable	\$ 39,079
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 39,079

HUMAN RESOURCES

Methodology

Average Cost per Head Count (Staff/MPP Employees only)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Human Resources classification and recruitment reviews, and other services identified in the supporting catalog of services are provided to Health Center. Cost estimates are based on Health Center staff/MPP employee headcount as a portion of campus staff/MPP employee headcount (excluding faculty, students, casual workers, and special consultants). The resulting percentage is applied to the HR operating fund base budget, adjusted to exclude the AVP-executive leadership position, to arrive at the estimated cost for percentage of effort related to Health Center.

Cost of Services

(See Appendix A: Catalog of Services)

HR	HEALTH CENTER
Health Center Staff/MPP	34
Campus Staff/MPP	1053
Health Center Percentage	3.23%
HR Budget	1,069,389
Health Center Allocation	34,529

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Total Billable	\$ 34,529
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 34,529

PAYROLL

Methodology

Average Cost per Head Count (Faculty, Staff/MPP, and Student Employees)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Payroll services such as processing hires and terminations, absence management, and others identified in the supporting catalog of services are provided to Health Center. Cost estimates of these services are based on Health Center employee headcount as a portion of campus employee headcount. The resulting percentage is applied to the Payroll operating fund base budget, to arrive at the estimated cost for percentage of effort related to Health Center.

Cost of Services

(See Appendix A: Catalog of Services)

PAYROLL	HEALTH CENTER
Health Center Employees	45
Campus Employees	3082
Health Center Percentage	1.46%
Payroll Budget	423,815
Health Center Allocation	6,188
Total Billable	\$ 6,188
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 6,188

UNIVERSITY POLICE

Methodology

Average Cost per Incident

Cost Basis

- Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

(See Appendix A: Catalog of Services)

UP	HEALTH CENTER
Number of Associated Incidents	129
Total Incidents	17,520
Percentage of Total	.74
UP Operating Expenses	4,009,545
Share of Cost for Service	29,671
Total Billable	\$ 29,671
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 29,671

RISK MANAGEMENT

Methodology

- Direct Cost Allocation
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Vendor Contracts

Risk Management includes auxiliary and self-support buildings in the campus-wide service contract for fire systems including alarms, curtains, doors, extinguishers, hoses, pumps, sprinklers, suppression and water flow. In addition, Risk Management will provide for monthly fire extinguisher inspections. The cost for the service contract and inspections are included in the cost allocation plan. Risk Management will initiate work after deficiencies are discovered, to immediately make fire and life safety devices operable and compliant with fire code. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Cost of Services

(See Appendix A: Catalog of Services)

RISK MANAGEMENT	HEALTH CENTER
Fire Alarms and Fire Suppression	
Health Center – San Bernardino	3,371
Health Sciences-PDC (Facilities Use 1,211 Sq.Ft.*\$.145 PM Rate)	175
Sub-Total	3,546
Fire Doors – Inspection, Testing, and Maintenance	
Health Sciences Lab (PDC-108A)	160
Sub-Total	160
Total Billable	\$ 3,706
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 3,706

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI - Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by

auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

(See Appendix A: Catalog of Services)

ITS	HEALTH CENTER
ACBI	14,531
Technology Ops & Customer Support	99,339
Enterprise & Cloud Services	1,184
TNS	1,285
Sub-Total	116,339
Other Expenses	
Annual Maintenance	233
Sub-Total	233
Total Billable	\$ 116,572
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 116,572

STUDENT AFFAIRS DIVISION

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Student Affairs (SA) Vice President's Office provides services to Health Center by providing executive oversight. SA also provides assistance with budgetary monitoring of funds and compiling reports. The cost allocation is based on the administrative overhead allocation of the VP and office staff, based on the estimated time allocation directly associated with Health Center.

Cost of Services

STUDENT AFFAIRS	HEALTH CENTER
Vice President's Office	188,223
Total Billable	\$ 188,223
Less: HC-SA Baseline Adjustment**	(28,766)
Net Cost Recovery FY 2018-19	\$ 159,457

^{**}Baseline funding from Health Center moved to Student Affairs as of FY 2016/17.

Housing and Residential Education

OFFICE OF HOUSING & RESIDENTIAL EDUCATION

CSUSB recovers costs from Housing based on the following methodologies:

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

- Time & Materials
- Percentage of Effort

Cost Basis

- 3rd Party Service Contracts
- Building Maintenance
- Grounds Maintenance
- HAC Services
- Administrative Overhead

Excluding:

Salary and Benefits for AVP/Director Direct charged projects

See Appendix B for Facilities Management details.

Cost of Services

(See Appendix A: Catalog of Services)

FACILITIES	HOUSING
Building Maintenance	2,247
Grounds Maintenance	133,642
Heating & Air Conditioning Services	6
Preventive Maintenance	1,452
Total Billable	\$ 137,347
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 137,347

FINANCE & ADMINISTRATIVE SERVICES

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	HOUSING
Financial Services-Accounting	
Accounts Payable	9,380
Student Financial Services	10,983
General Accounting	3,468
Reporting & Tax	686
Sub-Total	24,517
Budget	
Service Costs Allocated	6,140
Sub-Total	6,140
Procurement & Contracts	
Purchasing	23,828
Sub-Total	23,828
Support Services	
Mail/Receiving/Property	5,291
Sub-Total	5,291
	
Total Billable	\$ 59,776
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 59,776

HUMAN RESOURCES

Methodology

Average Cost per Head Count (Staff/MPP Employees only)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Human Resources classification and recruitment reviews, and other services identified in the supporting catalog of services are provided to Housing. Cost estimates are based on Housing staff/MPP employee headcount as a portion of campus staff/MPP employee headcount (excluding faculty, students, casual workers, and special consultants). The resulting percentage is applied to the HR operating fund base budget, adjusted to exclude the AVP-executive leadership position, to arrive at the estimated cost for percentage of effort related to Housing.

Cost of Services

(See Appendix A: Catalog of Services)

HR	HOUSING
Housing Staff/MPP	31
Campus Staff/MPP	1053
Housing Percentage	2.94%
HR Budget	1,069,389
Housing Allocation	31,482
Total Billable	\$ 31,482
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 31,482

PAYROLL

Methodology

Average Cost per Head Count (Faculty, Staff/MPP, and Student Employees)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Payroll services such as processing hires and terminations, absence management, and others identified in the supporting catalog of services are provided to Housing. Cost estimates of these

services are based on Housing employee headcount as a portion of campus employee headcount. The resulting percentage is applied to the Payroll operating fund base budget, to arrive at the estimated cost for percentage of effort related to Housing.

Cost of Services

(See Appendix A: Catalog of Services)

PAYROLL	HOUSING
Housing Employees	125
Campus Employees	3082
Housing Percentage	4.06%
Payroll Budget	423,815
Housing Allocation	17,189
Total Billable	\$ 17,189
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 17,189

UNIVERSITY POLICE

Methodology

• Average Cost per Incident

Cost Basis

Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

UP	HOUSING
1577 Northpark Blvd. / 6000 University Pkwy.	
Number of Associated Incidents	2,896
Total Incidents	17,520

Percentage of Total		16.53
UP Operating Expenses	4	1,009,545
Share of Cost for Service		662,778
Total Billable	\$	662,778
Less: Direct Charges / Other Credits		0
Net Cost Recovery FY 2018-19	\$	662,778

RISK MANAGEMENT

Methodology

Direct Cost Allocation

Cost Basis

- 3rd Party Vendor Contracts

Risk Management includes auxiliary and self-support buildings in the campus-wide service contract for fire systems including alarms, curtains, doors, extinguishers, hoses, pumps, sprinklers, suppression and water flow. In addition, Risk Management will provide for monthly fire extinguisher inspections. The cost for the service contract and inspections are included in the cost allocation plan. Risk Management will initiate work after deficiencies are discovered, to immediately make fire and life safety devices operable and compliant with fire code. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Cost of Services

(See Appendix A: Catalog of Services)

RISK MANAGEMENT	HOUSING
Simplex Grinnell – Fire Alarms/Suppression	
Arrowhead Village	30,682
Serrano Village	28,423
University Village	19,976
Sub-Total	79,081
Commercial Door Company – Fire Doors	
University Village Building 7 - Elevator Lobby	219
University Village Building 8 - Elevator Lobby	219
University Village Building 9 - Elevator Lobby	219
Sub-Total	657
Elevators – Fire Life/Safety Tests	
Arrowhead Village (2-6)	1,011
University Village (7-9)	607
Sub-Total	1,618

34

Total Billable	\$ 81,356
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 81,356

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI - Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

ITS	HOUSING
ACBI	56,981
Technology Ops & Customer Support	5,408
Enterprise & Cloud Services	165,702

TNS	31,759
Sub-Total	259,850
Other Expenses	
Annual Maintenance	6,628
Sub-Total	6,628
Total Billable	266,478
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 266,478

STUDENT AFFAIRS DIVISION

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Student Affairs (SA) Vice President's Office provides services to Housing by providing executive oversight. SA also provides assistance with budgetary monitoring of funds and compiling reports. The cost allocation is based on the administrative overhead allocation of the VP and office staff, based on the estimated time allocation directly associated with Housing.

Cost of Services

STUDENT AFFAIRS	HOUSING
Vice President's Office	154,203
Total Billable	\$ 154,203
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 154,203

Parking & Transportation Services

PARKING & TRANSPORTATION SERVICES

CSUSB recovers costs from Parking based on the following methodologies:

ACADEMIC AFFAIRS DIVISION

PALM DESERT CAMPUS

Methodology

Percentage of Effort

Cost Basis

- Employee Salary and Benefits

Palm Desert Campus (PDC) services are provided to Parking in support of its activities at PDC. PDC provides Parking with one full-time Community Service Specialist (CSS) and two (2) hourly CSS. The hourly CSS assist the full time CSS with campus coverage: Monday – Friday 6:00AM - 10:30PM, Saturday 7AM – 6PM, and Sunday as needed for special events. The full-time position and hourly CSS services are based on 12.5% effort. Costs for services are calculated based on actual salary and benefit expenses for the most recent calendar year completed.

PDC 2 front office administrative support assistants (ASA) are responsible for collecting payments for parking permits and citations, disbursing parking permits, counting and depositing money from the parking kiosks under dual custody every two weeks, and preparing and processing all deposits to the Parking Services accounts. The cost for services are calculated at 5% effort based on actual salary and benefit expenses for the most recent calendar year completed.

Cost of Services

(See Appendix A: Catalog of Services)

PDC	PAF	RKING
2 Hourly CSS Salary & Benefits – 12.5%		6,165
1 Full-time CSS Salary & Benefits – 12.5%		7,384
2 ASA Salary & Benefits – 5%		7,465
Total Billable	\$	21,014
Less: Direct Charges / Other Credits		0
Net Cost Recovery FY 2018-19	\$	21,014

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

- Time & Materials
- Percentage of Effort
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Service Contracts
- Building Maintenance
- Custodial Maintenance
- Grounds Maintenance
- HAC Services
- Administrative Overhead

Excluding:

Salary and Benefits for AVP/Director Direct charged projects

See Appendix B for Facilities Management details.

Cost of Services

FACILITIES	PARKING
PK102 & PK102	
Building Maintenance	2,079
Custodial Maintenance	73
Grounds Maintenance	17,580
Heating & Air Conditioning Services	829
Preventive Maintenance	9,252
Sub-Total	29,813
Lots & Structures	
Building Maintenance	2,818
Grounds Maintenance	90,559
Sub-Total	93,377
University Hall-139	1,400 gsf
Building Maintenance	6,677
Custodial Maintenance	2,812
Heating & Air Conditioning Services	437
Preventive Maintenance	820
Utilities Support	1,844
Sub-Total	12,590

Total Billable	\$ 135,780
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 135,780

FINANCE & ADMINISTRATIVE SERVICES

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	PARKING
Financial Services-Accounting	
Accounts Payable	5,570
Student Financial Services	23,494
General Accounting	5,600
Reporting & Tax	686
Sub-Total	35,350
Budget	
Service Costs Allocated	6,140
Sub-Total	6,140
Procurement & Contracts	_
Purchasing	11,405
Sub-Total	11,405

Support Services	
Mail/Receiving/Property	4,774
Sub-Total	4,774
Total Billable	\$ 57,669
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 57,669

HUMAN RESOURCES

Methodology

Average Cost per Head Count (Staff/MPP Employees only)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Human Resources classification and recruitment reviews, and other services identified in the supporting catalog of services are provided to Parking. Cost estimates are based on Parking's staff/MPP employee headcount as a portion of campus staff/MPP employee headcount (excluding faculty, students, casual workers, and special consultants). The resulting percentage is applied to the HR operating fund base budget, adjusted to exclude the AVP-executive leadership position, to arrive at the estimated cost for percentage of effort related to Parking.

Cost of Services

(See Appendix A: Catalog of Services)

HR	PARKING
Parking Staff/MPP	20
Campus Staff/MPP	1053
Parking Percentage	1.90%
HR Budget	1,069,389
Parking Allocation	20,311
Total Billable	\$ 20,311
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 20,311

PAYROLL

Methodology

Average Cost per Head Count (Faculty, Staff/MPP, and Student Employees)

Cost Basis

- Total Operating Budget

Excluding:

Salary and Benefits for Associate Vice President

Payroll services such as processing hires and terminations, absence management, and others identified in the supporting catalog of services are provided to Parking. Cost estimates of these services are based on Parking's employee headcount as a portion of campus employee headcount. The resulting percentage is applied to the Payroll operating fund base budget, to arrive at the estimated cost for percentage of effort related to Parking.

Cost of Services

(See Appendix A: Catalog of Services)

PAYROLL	PARKING
Parking Employees	36
Campus Employees	3082
Parking Percentage	1.17%
Payroll Budget	423,815
Parking Allocation	4,950
Total Billable	\$ 4,950
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 4,950

UNIVERSITY POLICE

Methodology

Average Cost per Incident

Cost Basis

- Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

(See Appendix A: Catalog of Services)

UP	PARKING	
Number of Associated Incidents	804	
Total Incidents	17,520	
Percentage of Total	4.59	
UP Operating Expenses	4,009,545	
Share of Cost for Service	184,038	
Total Billable	\$ 184,038	
Less: Direct Charges / Other Credits	0	
Net Cost Recovery FY 2018-19	\$ 184,038	

RISK MANAGEMENT

Methodology

- Direct Cost Allocation
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Vendor Contracts

Risk Management includes auxiliary and self-support buildings in the campus-wide service contract for fire systems including alarms, curtains, doors, extinguishers, hoses, pumps, sprinklers, suppression and water flow. In addition, Risk Management will provide for monthly fire extinguisher inspections. The cost for the service contract and inspections are included in the cost allocation plan. Risk Management will initiate work after deficiencies are discovered, to immediately make fire and life safety devices operable and compliant with fire code. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Cost of Services

RISK MANAGEMENT	PARKING
Simplex Grinnell – Fire Alarms/Suppression	
Information Services #1	1,271
Information Services #2	17
Parking Structure #1	11,929
Parking Structure #2	11,808
University Hall (Facilities Use 1,400 Sq.Ft.*\$.05 PM Rate)	70
Vehicles	170
Sub-Total	25,265

Global Power Group – Fire Pump Diesel Engines	
PK-101W	2,625
PK-102E	2,625
Sub-Total	5,250
Elevators – Fire Life/Safety Tests	
PK-101W	202.50
PK-102E	202.50
Sub-Total	405
Total Billable	\$ 30,920
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 30,920

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI - Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is

recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

ITS	PARKING
ACBI	14,025
Technology Ops & Customer Support	14,421
Enterprise & Cloud Services	1,184
TNS	13,932
Sub-Total	43,562
Total Billable	\$ 43,562
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 43,562

CSUSB Philanthropic Foundation

CSUSB PHILANTHROPIC FOUNDATION

CSUSB recovers costs from PF based on the following methodologies:

AUXILIARY HUMAN RESOURCES

Methodology

• Percentage of Effort

Cost Basis

- Employee Salary and Benefits

Auxiliary Human Resources services are documented in the supporting catalog of services, including and not limited to hiring, recruitment, compensation, and employee relations. Costs are recovered from CSUSB Philanthropic Foundation (PF) based on actual expenses from the most recent calendar year completed, with a percentage of costs identified attributable to the PF.

Cost of Services

(See Appendix A: Catalog of Services)

Auxiliary Human Resources	PF	
.02 Salaries (3) & Benefits		5,145
Total Billable	\$	5,145
Less: Direct Charges / Other Credits		0
Net Cost Recovery FY 2018-19	\$	5,145

ADMINISTRATION & FINANCE DIVISION

FINANCE & ADMINISTRATIVE SERVICES

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

(See Appendix A: Catalog of Services)

FINANCE & ADMINISTRATIVE SERVICES	PF
Financial Services-Accounting	
Accounts Payable	1,763
Student Financial Services	1,453
Reporting & Tax	4,684
Sub-Total	7,900
Auxiliary Financial Services	
Employee (11) Positions	154,538
Building Rent – UEC	2,891
Sub-Total	157,429
Budget	
Service Costs Allocated	5,097
Sub-Total	5,097
Support Services	
Mail/Receiving/Property	2,680
Sub-Total	2,680
Total Billable	\$ 173,106
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 173,106

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI — Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

ITS	PF
ACBI	1,555
5Enterprise & Cloud Services	1,184
TNS	1,285
Sub-Total	
Total Billable	\$ 4,024
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 4,024

Santos Manuel Student Union

SANTOS MANUEL STUDENT UNION

CSUSB recovers costs from SMSU based on the following methodologies:

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

- Time & Materials
- Percentage of Effort
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Service Contracts
- Building Maintenance
- Custodial Maintenance
- Grounds Maintenance
- HAC Services
- Administrative Overhead

Excluding:

Salary and Benefits for AVP/Director Direct charged projects

See Appendix B for Facilities Management details.

Cost of Services

FACILITIES	SMSU
SMSU	
Building Maintenance	13,197
Custodial Maintenance	89
Grounds Maintenance	9,145
Heating & Air Conditioning Services	14,671
Preventive Maintenance	1,260
Sub-Total	38,362
PDC Student Union (RG-111)	880 gsf
Building Maintenance	939
Custodial Maintenance	580
Heating & Air Conditioning Services	234
Preventive Maintenance	95
Utilities Support	3,605
Sub-Total	5,453

Total Billable	\$ 43,815
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 43,815

FINANCE & ADMINISTRATIVE SERVICES

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	SMSU
Financial Services-Accounting	
Student Financial Services	4,260
General Accounting	1,098
Reporting & Tax	763
Sub-Total	6,121
Auxiliary Financial Services	
Employee (11) Positions	61,948
Building Rent – UEC	1,560
Sub-Total	63,508
Budget	
Service Costs Allocated	6,140
Sub-Total	6,140

Support Services	
Mail/Receiving/Property	2,196
Sub-Total	2,196
Total Billable	\$ 77,965
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 77,965

HUMAN RESOURCES

Methodology

Chargeback Basis

Human Resources occasionally provides classification and recruitment reviews to SMSU. Cost estimates are based on fully-loaded cost per actual transaction and reimbursed by chargeback as-needed.

Services below provided by Human Resources to SMSU are reimbursed per transaction:

Each Classification Review: \$150 Each Recruitment Effort: \$130

Human Resources services for training are available to SMSU. Based on management discretion, these minor training costs are not reimbursed, and considered an exchange of value for services provided to the campus by SMSU. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

UNIVERSITY POLICE

Methodology

• Average Cost per Incident

Cost Basis

- Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

(See Appendix A: Catalog of Services)

UP	SMSU
Number of Associated Incidents	564
Total Incidents	17,520
Percentage of Total	3.22
UP Operating Expenses	4,009,545
Share of Cost for Service	129,107
Total Billable	\$ 129,107
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 129,107

RISK MANAGEMENT

Methodology

- Direct Cost Allocation
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Vendor Contracts

Risk Management includes auxiliary and self-support buildings in the campus-wide service contract for fire systems including alarms, curtains, doors, extinguishers, hoses, pumps, sprinklers, suppression and water flow. In addition, Risk Management will provide for monthly fire extinguisher inspections. The cost for the service contract and inspections are included in the cost allocation plan. Risk Management will initiate work after deficiencies are discovered, to immediately make fire and life safety devices operable and compliant with fire code. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Cost of Services

RISK MANAGEMENT	SMSU
Simplex Grinnell – Fire Alarms/Suppression	
Student Union Building	9,274
Mary Stuart Rogers-PDC (Facilities Use 880 Sq.Ft.*\$.062 PM Rate)	55
Sub-Total	9,329
Fire Doors/Curtains – Inspection, Testing, Maintenance	
6 locations	841

1 location – PDC	160
Sub-Total	1,001
Elevators – Fire Life/Safety Tests	
SMSU (1-3)	404.50
MSR-PDC (1-2)	404.50
Sub-Total	809
Total Billable	\$ 11,139
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 11,139

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI – Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

ITS	SI	MSU
ACBI		15,411
Technology Ops & Customer Support		451
Enterprise & Cloud Services		1,184
TNS		1,285
Sub-Total		18,331
Other Expenses		
Annual Maintenance		464
Sub-Total		464
Total Billable	\$	18,795
Less: Direct Charges / Other Credits		0
Net Cost Recovery FY 2018-19	\$	18,795

STUDENT AFFAIRS DIVISION

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Student Affairs (SA) provides services to SMSU by serving on the SMSU Board of Directors (BOD), the SMSU Finance and Contracts Board, and by providing executive oversight to SMSU. SA also assists with scheduling, provides assistance with budgetary monitoring of general funds overseen by the SMSU, and provides assistance in compiling divisional reports that include SMSU. The cost allocation is based on the administrative overhead allocation of the VP and office staff, based on the estimated time allocation that is directly associated with SMSU.

Cost of Services

(See Appendix A: Catalog of Services)

STUDENT AFFAIRS	SMSU
Vice President's Office	104,480
Total Billable	\$ 104,480
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 104,480

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Student Recreation & Wellness Center

STUDENT RECREATION & WELLNESS CENTER

CSUSB recovers costs from SRWC based on the following methodologies:

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

- Time & Materials
- Percentage of Effort

Cost Basis

- 3rd Party Service Contracts
- Building Maintenance
- Grounds Maintenance
- HAC Services
- Administrative Overhead

Excluding:

Salary and Benefits for AVP/Director Direct charged projects

See Appendix B for Facilities Management details.

Cost of Services

(See Appendix A: Catalog of Services)

FACILITIES	SRWC
Building Maintenance	8,370
Grounds Maintenance	5,338
Heating & Air Conditioning Services	2,827
Preventive Maintenance	213
Total Billable	\$ 16,748
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 16,748

FINANCE & ADMINISTRATIVE SERVICES

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	SRWC
Financial Services-Accounting	
Student Financial Services	2,724
General Accounting	348
Sub-Total	3,072
Auxiliary Financial Services	
Employee (11) Positions	33,357
Sub-Total	33,357
Budget	
Service Costs Allocated	6,493
Sub-Total	6,493
Support Services	
Mail/Receiving/Property	1,097
Sub-Total	1,097
Total Billable	\$ 44,019
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 44,019

UNIVERSITY POLICE

Methodology

Average Cost per Incident

Cost Basis

- Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

(See Appendix A: Catalog of Services)

UP	SRWC
Number of Associated Incidents	216
Total Incidents	17,520
Percentage of Total	1.23
UP Operating Expenses	4,009,545
Share of Cost for Service	49,317
Total Billable	\$ 49,317
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 49,317

RISK MANAGEMENT

Methodology

Direct Cost Allocation

Cost Basis

- 3rd Party Vendor Contracts

Risk Management includes auxiliary and self-support buildings in the campus-wide service contract for fire systems including alarms, curtains, doors, extinguishers, hoses, pumps,

sprinklers, suppression and water flow. In addition, Risk Management will provide for monthly fire extinguisher inspections. The cost for the service contract and inspections are included in the cost allocation plan. Risk Management will initiate work after deficiencies are discovered, to immediately make fire and life safety devices operable and compliant with fire code. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Cost of Services

(See Appendix A: Catalog of Services)

RISK MANAGEMENT	SRWC
Simplex Grinnell – Fire Alarms/Suppression	
Student Rec Center	4,125
Sub-Total	4,125
Elevators – Fire Life/Safety Tests	
Student Rec Center	202
Sub-Total	202
Total Billable	\$ 4,327
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 4,327

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI — Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

(See Appendix A: Catalog of Services)

ITS	SRWC
ACBI	8,483
Technology Ops & Customer Support	451
Enterprise & Cloud Services	1,184
TNS	1,285
Sub-Total	11,403
Other Expenses	
Annual Maintenance	116
Sub-Total	116
Total Billable	11,519
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 11,519

STUDENT AFFAIRS DIVISION

Methodology

Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Student Affairs (SA) provides services to the SRWC by serving on the SMSU BOD, the SMSU Finance and Contracts Board, and by providing executive oversight to SRWC. SA also assists with

scheduling, provides assistance with budgetary monitoring of funds overseen by the SRWC, and provides assistance in compiling divisional reports that include the SRWC. The cost allocation is based on the administrative overhead allocation of the VP and office staff, based on the estimated time allocation that is directly associated the SRWC.

Cost of Services

STUDENT AFFAIRS	SRWC
Vice President's Office	38,806
Total Billable	\$ 38,806
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 38,806

University Enterprises Corporation

UNIVERSITY ENTERPRISES CORPORATION

CSUSB recovers costs from UEC based on the following methodologies:

ACADEMIC AFFAIRS DIVISION

SPONSORED PROGRAMS

Methodology

Full Cost Recovery

Cost Basis

- Employee Salary and Benefits

Sponsored Programs services are provided to UEC which include oversight and administration of sponsored programs and post awards activities. Costs for services provided are calculated based on actual salary and benefit expenses for the most recent calendar year completed.

Cost of Services

(See Appendix A: Catalog of Services)

Sponsored Programs	UEC
Salaries (6)	362,618
Benefits	233,734
Total Billable	\$ 596,352
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 596,352

AUXILIARY HUMAN RESOURCES

Methodology

Full Cost Recovery
 Split for percentage of effort to Philanthropic

Cost Basis

- Employee Salary and Benefits

Auxiliary Human Resources provides Human Resources services for those employed by the UEC. These services include hiring, employee relations, benefits information, workers compensation, and unemployment assistance. Costs are recovered from UEC based on actual expenses from the most recent calendar year completed, with a percentage of costs identified attributable to the PF.

Cost of Services

(See Appendix A: Catalog of Services)

Auxiliary Human Resources	UEC
.98 Salaries (3) & Benefits	252,120
Total Billable	\$ 252,120
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 252,120

ADMINISTRATION & FINANCE DIVISION

FACILITIES MANAGEMENT

Methodology

- Time & Materials
- Percentage of Effort
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Service Contracts
- Building Maintenance
- Custodial Maintenance
- Grounds Maintenance
- HAC Services
- Administrative Overhead

Excluding:

Salary and Benefits for AVP/Director Direct charged projects

See Appendix B for Facilities Management details.

Cost of Services

FACILITIES	UEC
Academic Research	
Custodial Maintenance	441
Grounds Maintenance	1,108
Heating & Air Conditioning Services	790
Preventive Maintenance	273
Sub-Total	2,612

Children's Center	
Building Maintenance	1,294
Grounds Maintenance	2,472
Heating & Air Conditioning Services	489
Preventive Maintenance	102
Sub-Total	4,357
Coyote Bookstore	
Building Maintenance	4,171
Custodial Maintenance	555
Grounds Maintenance	6,796
Heating & Air Conditioning Services	1,203
Preventive Maintenance	1,827
Sub-Total	14,552
PDC Bookstore	1,100 gsf
Building Maintenance	1,174
Custodial Maintenance	726
Heating & Air Conditioning Services	293
Preventive Maintenance	118
Utilities Support	4,506
Sub-Total	6,817
Dining Services	
Building Maintenance	13,913
Grounds Maintenance	387
HVAC	1009
Preventive Maintenance	80
Sub-Total	15,389
UEC Building	
Building Maintenance	601
Custodial Maintenance	19,656
Grounds Maintenance	5,267
Heating & Air Conditioning Services	2,297
Preventive Maintenance	2,997
Sub-Total	30,818
	.
Total Billable	\$ 74,545
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 74,545

FINANCE & ADMINISTRATIVE SERVICES

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 3% of Salary/Benefits

Excluding:

Office of the Associate Vice President Salary and Benefits for Directors in Accounting, Budget Office, and Support Services

Finance and Administrative Services includes Financial Services: General Accounting, Reporting & Tax, Student Financial Services and Accounts Payable, Auxiliary Financial Services, University Budget Office, Support Services: Mail, Receiving, and Property, and Procurement & Contracts. Costs for services provided, as outlined in the supporting Catalog of Services, are based on actual expenses from the most recent calendar year completed, including estimated time and other resources expended. These calculated costs are recovered through quarterly charges to reimburse CSUSB.

Cost of Services

FINANCE & ADMINISTRATIVE SERVICES	UEC
Financial Services-Accounting	
Accounts Payable	8,078
Student Financial Services	17,332
General Accounting	1,362
Reporting & Tax	9,042
Sub-Total	35,814
Auxiliary Financial Services	
Employee (11) Positions	649,278
Building Rent – UEC	(5,990)
Sub-Total	643,288
Budget	
Service Costs Allocated	6,140
Sub-Total	6,140
Support Services	
Mail/Receiving/Property	7,728
Sub-Total	7,728

Total Billable	\$ 692,970
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 692,970

HUMAN RESOURCES

Methodology

Chargeback Basis

Human Resources occasionally provides hiring/recruitment services to UEC. Cost estimates are based on fully-loaded cost per actual transaction and reimbursed by chargeback asneeded.

Services below provided by Human Resources to UEC are reimbursed per transaction:

Each Classification Review: \$150 Each Recruitment Effort: \$100

Human Resources services for training are available to UEC. Based on management discretion, these minor training costs are not reimbursed, and considered an exchange of value for services provided to the campus by UEC. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

UNIVERSITY POLICE

Methodology

Average Cost per Incident

Cost Basis

Total Operating Costs

Excluding:

Salary and Benefits for Chief of Police External Cost Recovery

University Police services are provided to each auxiliary, enterprise, and self-support entity as outlined in the supporting Catalog of Services. Cost of services are based on actual operating expenses from most recent calendar year ended, net of external cost recovery. The number of incidents associated with each entity is also based on the most recent calendar year ended. A portion of officer-initiated foot patrol incidents is reduced from the entity count, and covered centrally. Total incidents is based on an average of total reported incidents campus-wide for previous 3 calendar years.

Cost of Services

(See Appendix A: Catalog of Services)

UP	UEC
UEC	
Number of Associated Incidents	101
Total Incidents	17,520
Percentage of Total	0.58
UP Operating Expenses	4,009,545
Share of Cost for Service	23,255
Bookstore	
Number of Associated Incidents	92
Total Incidents	17,520
Percentage of Total	0.53
UP Operating Expenses	4,009,545
Share of Cost for Service	21,251
Total Billable	\$ 44,506
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	44,506

RISK MANAGEMENT

Methodology

- Direct Cost Allocation
- Average Cost per Square Foot (Building Use)

Cost Basis

- 3rd Party Vendor Contracts

Risk Management includes auxiliary and self-support buildings in the campus-wide service contract for fire systems including alarms, curtains, doors, extinguishers, hoses, pumps, sprinklers, suppression and water flow. In addition, Risk Management will provide for monthly fire extinguisher inspections. The cost for the service contract and inspections are included in the cost allocation plan. Risk Management will initiate work after deficiencies are discovered, to immediately make fire and life safety devices operable and compliant with fire code. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Cost of Services

RISK MANAGEMENT	UEC
Fire Alarms & Fire Extinguishers	
Academic Research	1,216
Coyote Bookstore (Follett)	1,792
Children's Center	1,022
UEC Building	2,017
Sub-Total	6,047
Fire Doors – Inspection, Testing, Maintenance	
UEC – Cashier Window	160
Sub-Total	160
Automatic Fire Suppression – Restaurant Systems	
SMSU Systems (1-3)	1,309
Commons Systems-Front/Rear (1-2)	1,356
Sub-Total	2,665
Total Billable	\$ 8,872
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 8,872

INFORMATION TECHNOLOGY SERVICES DIVISION

Methodology

• Percentage of Effort

Cost Basis

- Salary and Benefits of Identified Employees
- OTPS (Other than Personnel Services) Expenses 5% of Salary/Benefits

Excluding:

Salary and Benefits for MPP

The Information Technology Services (ITS) division encompasses Administrative Computing & Business Intelligence (ACBI), Technology Operations & Customer Support, Enterprise & Cloud Services, and Telecommunication & Network Services (TNS). Costs for services, as outlined in the supporting Catalog of Services, are based on actual expenses from most recent calendar year completed, including employee time and other actual costs for resources expended. Costs are recovered through quarterly charges calculated to reimburse CSUSB.

Programming, technical services, and network services including email and voicemail are provided by ITS staff. Actual direct costs associated with Technology Operations & Customer

Support include hardware hosting. In addition to this, TNS costs include annual maintenance charges for applicable entities.

ACBI — Aside from Administrative Computing, Business Intelligence Common Management System (CMS) support service costs, including PeopleSoft and Oracle licenses, are not allocated to entities, as there is no associated incremental cost. Based on management discretion, personnel and operating expenses are considered an exchange of value for services provided to the campus by auxiliary, enterprise, self-support entities. This exchange of value approval is recognized by the Vice President of Administration & Finance/CFO signature page of this document.

Cost of Services

ITS	UEC
ACBI	16,254
Technology Ops & Customer Support	116,380
Enterprise & Cloud Services	1,184
TNS	1,285
Sub-Total	135,103
Other Expenses	
Hardware Hosting	3,600
Annual Maintenance	233
Sub-Total	3,833
Total Billable	\$ 138,936
Less: Direct Charges / Other Credits	0
Net Cost Recovery FY 2018-19	\$ 138,936

APPENDIX A: Catalog of Services

Comprehensive list of services provided by campus units to auxiliary/enterprise/self-support entities. Catalog includes all identified services; not all services will have an associated CAP estimated cost.

Provided to Campus Auxiliaries/Ente	rpri	ise Se	s elf-Sup	port Ent	tities					
,			~ r		18/19 Co	ist Reco	verv			
	þ					L				
FROM:	TO:	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Academic Affairs - Palm Desert Campus		ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Collect Payments for Parking Citations and Permits			7==		- 201116	X		55		3.0
Community Service Specialists (Monitor parking lots/empty parking ticket dispenser weekly)				1		X				
Office Space		Х								
PDC Activity Support						Х				
Special Events						Х				
Academic Affairs - Sponsored Programs	لَلِهِ	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Administration				1	1	4	\vdash			X
Review and negotiate contracts and agreements				1	1	-	\vdash			X
Collect and maintain required certificates of insurance		-		4	├──	/ /	\vdash			X
Annually review certificates of insurance for renewal		-		4	1	-	\vdash			X
Provide testing as required for campus CFS upgrades		-		4	-	/ -}				X
Provide testing as required for campus DataWarehouse upgrades		-		4	├──	├── }	\vdash		\vdash	X
Lead & coordinate agency desk audits/reviews		\rightarrow		1	\vdash	₩				X
Analyze, compile and calculate monthly IDC collection and prepare journal entry		-	\square	1— }	├──	├── }	\vdash	┡	\vdash	X
Analyze cumulative GL activity and balance activity Coordinate Month and closing and prepare month and journal entries		\rightarrow	\vdash	4	1	1	\vdash		\vdash	X
Coordinate Month end closing and prepare month end journal entries		\rightarrow	\square	┦ ──┤	₩	├── }	\vdash	┡	\vdash	X
Compile reports for YE reporting, IDC, IPEDs, FIRMS		\rightarrow	H	1	1	Т	\vdash			X
Compile YE reporting for IDC recovered and allocation		\rightarrow		1	-	1	\vdash			X
Coordinate YE financial audit for SPA - monitor YE expenses, generate YE journal entries		-		1	1	1				
Coordinate YE SINGLE AUDIT site review of sponsored projects Prepare YE Schedule of Federal Expenditures (SEFA)		-	\vdash	4	 -	1	\vdash	\vdash	\vdash	X
		-	Н	4			\vdash	\vdash	\vdash	X
Preparation of auditor requested SINGLE AUDIT schedules/questions Analyze and compile GEN88 expenses for historical comparison		-		1	1	1	\vdash		\vdash	X
Analyze and compile GEN88 expenses for historical comparison Prepare SPA operation budget and revenue projection for inclusion in UEC budget		-	Н	1	-	 	\vdash	\vdash	\vdash	X
Oversight of Sponsored Programs/Post Award Activities		\rightarrow		1	 	1				X
Assign fund/project and prepare COA for entry into CFS		-	М	4	1	1		\square		X
Review award budget, review & prepare budget load in CFS for all new and amended		\neg		4	1	1				X
Create and maintain project file for each project - compile supporting documentation		-	М	4	1	1		\square		X
Send notification out PI regarding awards and budget information		-		4	 	1				X
Conduct PI Orientation to train on award, CSUSB & UEC policies, procedure and form complet	ion	-	М	4	—	1				X
Customer Service - Providing training on running financials, queries & account reconciliation				4	/	1				X
Provide financial reports to projects as requested				4	/	1				X
Award Compliance - Collect & maintain Conflict of Interest forms & 700U		\neg		4	1	1				X
Enter and maintain grant/award attributes in SP Mod - Grant Module		\neg		1		1				X
Chargebacks - Prepare requests, analyze & approve chargeback activity		\neg		1		1				X
Participant Support Payments - analyze and approve Item Type set ups & payment requests				1		1				X
Analyze and approve CSUSB PSP invoices				1		()				X
Provide and approve student 1098 identification on applicable expenditure documents				1		()				Х
Conduct budget analysis and budget forecasts for projects						(T				Х
Provide specific financial analysis as requested										Х
Review, approve and prepare budget adjustments for input into GL & CFS										Х
Review, approve and prepare cost transfers/journal entries for input into GL & CFS										Х
Advise on, analyze and approve Release Time contracts										Х
Provide guidance to PI's on procurement policies										Х
Review and buyer assign requisitions										Х
Analyze and approve office supply orders - Office Max/Staples/Office Depot				1						Х
Equipment purchases - analyze quotes, run EPLS, buyer assign requisition			تسر	السار	[[آسا	تسر	تسر	Х
Obtain sole source justification and quotes from projects for purchases over the required			تسر	السار	آـــــــــــــــــــــــــــــــــــــ			تسر	تسر	Х
Manage formal bid process				4	1	4				Х
Analyze and approve travel/mileage claims for availability of funds, allowability and				1	1	4				Х
Analyze and approve travel advances for availability of funds, allowability and allocability				4	1	1				Х
Analyze and approve ALL expenditure documents for availability of funds, allowability and				4		4				Х
Provide guidance to PI on hiring policies and paperwork				4	1	1				Х
Review and approve all Personnel Transaction Reports and Position Vacancy Requests				4	1	1				Х
Prepare and submit for input payroll correcting journal entries when necessary										Х

		_							
Prepare consultant agreements, run EPLS, analyze and approve contractor invoices							_	_	Х
subrecipient commitment & FFATA form, and analyze & approve subawardee invoice								_	Х
Monitor/approve subaward expenditures, conduct follow-up on invoice discrepancies and cor	npile repo	orts						_	Х
Monitor/calculate Cost Share and prepare monthly journal upload into CFS								_	X
Compile cumulative Cost Share collections for YE reporting to CSUSB									X
Prepare, review and approve Effort Reporting forms									Х
Prepare effort reporting certification for submission to sponsor as requested									Х
Provide support for audit/public record requests									Х
Provide review and approval for agency final invoices									Х
Follow upon past due invoices - email or phone calls									X
Provide data for as needed for agency reporting - fiscal & programmatic									Х
Review and approve allowable No Cost Extensions and submit to funding agency									Х
Conduct close out of sub awards and finalize collection of cost share/effort									Х
Conduct close out of project - collaborate with PI for final activity									Х
Conduct close out review of final expenditures, conduct close out in grant module, close out					_			_	Х
Prepare and approve close out reports - equipment & invention					_			-	Х
Review and approve final financial reports to sponsors					_			-	Х
Prepare files for retention and storage - maintain storage tracking					_			-	Х
Maintain records for required retention period and shred when applicable					_			-	Х
Collaborate with other campus departments on handling of projects					_			-	Х
Provide customer service to campus, sponsors, subrecipients, funding agencies, other		0=:				D/ ··	CA 251	CDIVIS	X
Auxiliary Human Resources	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Benefits Information				\vdash	\vdash	X		_	X
Compensation						X	-		X
Employee Relations						X	-		X
Hiring Processing					_	X		_	X
Policy/Procedure Implementation						Х		-	Х
Recruitment					_	X		-	X
Training					_	X		-	X
Unemployment Assistance					_	X		-	X
Workers Compensation Assistance	4.51	051			D 1:	X	Ch acu	CDIAGO	X
Facilities Management	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Administrative Support									
le						_			
Enterprise vehicle rental	X	Х	Х	X	X		Х	X	X
Fleet fuel service	Х			Х	Х			Х	
Fleet fuel service Key issuance		X	X			H	X		X
Fleet fuel service Key issuance Automotive Services	X	X	Х	X	X		X	X	х
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance	X X	X	X	X X	X		X	X	X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs	X X X	X X X	X X X	X X X	X X X		X X X	X X X	X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection	X X	X	X	X X	X		X	X	X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance	X X X	X X X	X X X	X X X	X X X		X X X X	X X X X	X X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance	X X X	X X X	X X X	X X X X	X X X		X X X	X X X	X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance	X X X	X X X	X X X	X X X	X X X X		X X X X	X X X X	X X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection	X X X	X X X	X X X	X X X X	X X X		X X X X	X X X X	X X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service	X X X	X X X	X X X	X X X X	X X X X		X X X X	x x x x x	X X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance	X X X	X X X	X X X X	X X X X	X X X X		X X X X	X X X X	X X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance	X X X	X X X	X X X	X X X X	X X X X X		X X X X	x x x x x	X X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service	X X X	X X X X	x x x x	X X X X X	x x x x x		X X X X	X X X X	X X X X
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management	X X X	x x x x	x x x x	X X X X	x x x x x		X X X X	x x x x x	x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services	X X X	x x x x	x x x x x x x x	x x x x x	x x x x x		x x x x	x x x x x	x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services	X X X	x x x x	x x x x x x x x	x x x x x	x x x x x		x x x x x x x x x x x x x x x x x x x	x x x x x	x x x x x x x x x x x x x x x x x x x
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Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Plumbing services Custodial Maintenance Empty all waste baskets and other waste containers	X X X	x x x x x x x x x x x x x x x x x x x	x x x x x x x x x x x x	x x x x x	x x x x x x x x x x x x		x x x x	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Plumbing services Plumbing services Custodial Maintenance Empty all waste baskets and other waste containers Dust mop hard floors	X X X	x x x x x x x x x x x x x x x	x x x x x x x x x x x x	x x x x x	x x x x x x x x x x x x x		x	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Painting services Plumbing services Custodial Maintenance Empty all waste baskets and other waste containers Dust mop hard floors Dust all desks, chairs, table, filling cabinets, computer screens	X X X	x x x x x x x x x x x x x x x	X	x x x x x	X X X X X X X X X X X X		X	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Painting services Plumbing services Custodial Maintenance Empty all waste baskets and other waste containers Dust mop hard floors Dust all desks, chairs, table, filing cabinets, computer screens Clean all door glass	X X X	X	X	x x x x x	X X X X X X X X X X X X X		X	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Painting services Plumbing services Custodial Maintenance Empty all waste baskets and other waste containers Dust mop hard floors Dust all desks, chairs, table, filing cabinets, computer screens Clean all door glass Vacuum carpeting	X X X	X	X	x x x x x	X X X X X X X X X X X X X		X	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart repairs Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Painting services Plumbing services Custodial Maintenance Empty all waste baskets and other waste containers Dust mop hard floors Dust all desks, chairs, table, filing cabinets, computer screens Clean all door glass Vacuum carpeting Clean and Restock restrooms	X X X	X	X	x x x x x	X X X X X X X X X X X X X X		X	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Painting services Custodial Maintenance Empty all waste baskets and other waste containers Dust mop hard floors Dust all desks, chairs, table, filing cabinets, computer screens Clean all door glass Vacuum carpeting Clean and Restock restrooms Clean and Restock restrooms Clean cobwebs from corners, walls, etc.	X X X	X	X	x x x x x	X X X X X X X X X X X X X X X		X	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart purchase assistance & pre-delivery inspection Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Plumbing services Custodial Maintenance Empty all waste baskets and other waste containers Dust mop hard floors Dust all desks, chairs, table, filing cabinets, computer screens Clean all door glass Vacuum carpeting Clean and Restock restrooms Clean all desk tops that are cleared	X X X	X	X	x x x x x	X X X X X X X X X X X X X X X X		X	x x x x x x	x x x x x x x x x x x x x x x x x x x
Fleet fuel service Key issuance Automotive Services Vehicle/ cart preventive maintenance Vehicle/ cart preventive maintenance Vehicle/ cart preventive maintenance Wehicle/ cart preventive maintenance Building Maintenance Automatic door maintenance Backflow prevention device maintenance Emergency lighting inspection Grease trap inspection/service Pool maintenance Sewer pump maintenance Storm water filtration system inspection/service Contract processing and management Carpentry services Electrical services Locksmith services Maintenance services Plumbing services Plumbing services Empty all waste baskets and other waste containers Dust mop hard floors Dust all desks, chairs, table, filling cabinets, computer screens Clean all door glass Vacuum carpeting Clean and Restock restrooms Clean and Restock restrooms Clean cobwebs from corners, walls, etc.	X X X	X	X	x x x x x	X X X X X X X X X X X X X X X		X	x x x x x x	x x x x x x x x x x x x x x x x x x x

Spot clean carpets		Х	Х		Х		Х		Х
Vacuum dust and dirt from air-conditioning vents and wall vents		X	X		X		X	_	X
Floor Refinishing		X	X		X		X	_	X
Clock time change		X	X		X		X	_	X
Clock time change		^_	^		^		^_		^
Moving Services		Х	Х	Х	Х		Х	Х	Х
Excessive trash removal		Х	Х		Х		Х		Х
Facilities Use									
Operation and maintenance of space (custodial, maintenance, and utility)		Х	Х		Х		Х	Х	Х
Grounds Maintenance									
Herbicide/ fertilizer application		Х	Х	Х	Х		Х	Х	Х
Irrigation system controls, maintenance, and repairs		Х	Х	Х	Х		Х	Х	Х
Litter, debris and trash removal		Х	Х	Х	Х		Х	Х	Х
Mowing and edging		Х	Х	Х	Х		Х	Х	Х
Pruning and weeding		Х	Х	Х	Х		Х	Х	Х
Pest control		Х	Х	Х	Х		Х	Х	Х
Heating & Air Conditioning Services									
Central plant operation		Х	Х	Х	Х		Х	Х	Х
Network controls programming and maintenance		X	X		X		X	X	X
Routine equipment inspections		X	X		X		X	X	X
Routine equipment maintenance		X	X		X		X	X	X
Service / trouble calls		X	X		X	\vdash	X	X	X
Preventive Maintenance		^	^	-	^	\vdash	^	^	^
Emergency generator maintenance and permitting					X	\vdash		\vdash	
Coordinate elevator and wheelchair lift maintenance and permitting			-	х	X	\vdash	Х	X	X
		V	V	X	X	-		X	
Contract processing and management		Х	X	Λ	^	\vdash	Х	Χ	X
Project Management			- V			_		- V	
Project development		X	X	X	X	-	X	X	X
Job walks		X	X	X	X	-	X	X	X
Manage bid process		X	X	X	X	_	X	Х	X
Contract management		X	X	X	X	_	X	X	X
Construction management		Х	Х	Х	X	_	X	Х	X
Utilities Support									
Negotiate utility contracts		X	Х	Х	Х	_	Х	Х	Х
Meter readings		Х	X	X	Х		Х	X	Х
la de la constanta de la const									
Utility billing	461	X	Х	Х	Х	B1 11	Х	Х	Х
FAS - Accounting: Accounts Payable	ASI	X CEL				Phil			
FAS - Accounting: Accounts Payable Miscellaneous	ASI	CEL	X Health	X Housing	X Parking	Phil	Х	Х	Х
FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions	ASI	CEL X	X Health X	X Housing X	X Parking X	Phil	Х	Х	Х
FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks	ASI	X	X Health X X	X Housing X X	X Parking X X	Phil	Х	Х	Х
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FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments	ASI	X X X X	X Health X X X	X Housing X X X	Parking X X X X	Phil	Х	Х	Х
FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries	ASI	X X X X	X Health X X X X	X Housing X X X X	X Parking X X X X	Phil	Х	Х	Х
FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries Respond to invoice and payment related questions from departments	ASI	X X X X	X Health X X X	X Housing X X X	Parking X X X X	Phil	Х	X	Х
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FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries Respond to invoice and payment related questions from departments Payment Issuance Auditing of invoices	ASI	X X X X X X	X Health X X X X X	X Housing X X X X X X	X Parking X X X X X X	Phil	Х	X	Х
FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries Respond to invoice and payment related questions from departments Payment Issuance Auditing of invoices Cancelations and reissuances of checks (undeliverable/stale dated)	ASI	X X X X X X	X Health X X X X X X X X	X Housing X X X X X X X X X X	X Parking X X X X X X X X	Phil	Х	X	Х
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FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries Respond to invoice and payment related questions from departments Payment Issuance Auditing of invoices Cancelations and reissuances of checks (undeliverable/stale dated) Creating/Updating of vendor addresses/EFT/reportable information Data entry of invoices Issuance of check/EFT payments	x	X X X X X X X X	X Health X X X X X X X X X X X X X X X X X X	X Housing X X X X X X X X X X X X X X X X X	X Parking X X X X X X X X X X X X X X X X X X X	X	X SMSU	X SRWC	X UEC
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FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries Respond to invoice and payment related questions from departments Payment Issuance Auditing of invoices Cancelations and reissuances of checks (undeliverable/stale dated) Creating/Updating of vendor addresses/EFT/reportable information Data entry of invoices Issuance of check/EFT payments Maintenance of check equipment Maintenance of check format/testing	X	X X X X X X X X X X	X Health X X X X X X X X X X X X X X X X X X X	X Housing X X X X X X X X X X X X X X X X X X X	X Parking X X X X X X X X X X X X X X X X X X X	X X X	X SMSU	X SRWC	X UEC
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FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries Respond to invoice and payment related questions from departments Payment Issuance Auditing of invoices Cancelations and reissuances of checks (undeliverable/stale dated) Creating/Updating of vendor addresses/EFT/reportable information Data entry of invoices Issuance of check/EFT payments Maintenance of check equipment Maintenance of check format/testing Supply check stock/micr toner Wire payments* ASI/SUN Payroll Tax Reporting Assessing/reporting of use tax	X X	X X X X X X X X X X X X X X X X X X X	X Health X X X X X X X X X X X X X X X X X X X	X Housing X X X X X X X X X X X X X X X X X X	X Parking X X X X X X X X X X X X X X X X X X X	X X X	X SMSU X X	X SRWC	X UEC
FAS - Accounting: Accounts Payable Miscellaneous Contact and work with department staff to correct submissions Mailing of checks Maintain copies of records for required retention period Make arrangements to hold special payments Respond to auditor inquiries Respond to invoice and payment related questions from departments Payment Issuance Auditing of invoices Cancelations and reissuances of checks (undeliverable/stale dated) Creating/Updating of vendor addresses/EFT/reportable information Data entry of invoices Issuance of check/EFT payments Maintenance of check equipment Maintenance of check format/testing Supply check stock/micr toner Wire payments* ASI/SUN Payroll Tax Reporting	X X	X X X X X X X X X X X X X X X X X X X	X Health X X X X X X X X X X X X X X X X X X	X Housing X X X X X X X X X X X X X X X X X X	X Parking X X X X X X X X X X X X X X X X X X X	X X X	X SMSU X X	X SRWC	X UEC
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FAS - Accounting: General Accounting	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
1/3 Financial Aid Set Aside	ادم	CLL	X	riousing	Turking		314130	SILVVC	OLC
ADNOATS			X	Х	Х			$\overline{}$	
AP Reconcilation		Х	X	X	X				
AR Aging Reports						Х		М	Х
AR Collections						Х	Х	Х	X
AR Reconciliation	Х	Х	Х	Х	Х		Х	Х	
Automatic Billing	Х					Х	Х	Х	Х
Bad Debt Analysis	Х	Х	Х	Х	Х		Х	Х	
Cash Count Audits/Reconciliation	Х	Х	Х		Х		Х	Х	
Cash Posting Order (CPO) Requests/Processing									
Flex Cash Reconciliation									X
FRT Billing									X
Fund Balance Clearing/Cash Swap		X	Х	Х	Х				
FWS Billing							Х	Х	
Health Center Lab Fee Transfer			Х						
Labor Cost Distribution		Х	Х	Х	Х				
Maintain Payroll AR		X	Х	Х	Х				
Meal Plan Reconciliation			_	Х			_	-	X
Monitor O/S Checks & Escheat	Х	X	X	X	X		Х	Х	
MOU journals		X		X	Х				\vdash
Parking Fee Billing	Х						Х	Х	
Payroll Reconcilation		X	X	Х	Х	\vdash		-	_
PDC Health Services/Facilites Fee Transfer			X		_			-	_
Quarterly Sales Tax Remittance			X						_
Reconcile WF Checks Paid	Х	X	X	Х	X		Х	Х	_
Record AR outside of PS	_	X			X			-	-
Requests for Chargebacks	V	X	V	X	X	\vdash		-	_
Review Cashnet transactions for deposits to expenses Review GL for abnormal balances	X	X	X	X	X			-	_
Review OLTO abhormal balances Review Interface Batches/Correct Errors	Х	X	X	X	X		X	Х	_
Scholarship Billing	^	^	^			Х	^		X
Stop Payments	X	Х	Х	Х	X		X	X	
Transfer of Expenses		X	X	X	X				
Transfers In/Out		X		X	X		Х	Х	
Trust Cash Balances		X	Х	X	X		- * -		
Trust Fund Investments Analysis		X	Х	X	X				
Trust Fund Training		Х	Х	Х	Х				
Unclear Collection Reconciliation			Х						
Utilities Billing		Х		Х	Х		Х	Х	
WF Bank Reconcilation	Х	Х	Х	Х	Х		Х	Х	
FAS - Accounting: Reporting and Tax	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Assist in resolving NRA tax issues	Х	Х					Х	Х	Х
Chart of Accounts set up and maintenance	X	X	X	Х	X	Х	X	X	X
Prepare and reconcile Financial Statement Note14 with Auxiliaries Notes	X					Х	X	X	X
Record GAAP adjustments for SRB funds and PBC schedules with SRB fund info		Х	Х	Х	Х		Х		
Review Auxiliaries' financial statements	Х					Х	X		Х
Review revenues and prepare UBIT report				X	X				
FAS - Accounting: Student Financial Services	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Account investigation by request		Х		Х	_		_	_	_
ACH Returns					Х				
ACM Deposit						- ,		\vdash	X
Apply Philanthropic payments for scholarship billings				-		Х	-	-	
Apply UEC payments for student support billings					v			-	X
Booth Deposits		V	V	V	X	V		V	V
Campus SF training as requested	X	X	X	X	X	X	X	X	X
Cash Deposits	V	V	V		V	X		- V	X
Cash Handling Training	Х	X	X	X	X	X	X	X	X
CC Payments			V		V	\vdash		\vdash	X
Change Orders Chargebacks		Х	X	Х	X			-	
-	X	X	X	X	^		X	Х	-
Collection agency placement	^		^	^		х	^	^	
Committee participation-Scholarship Task Force Committee Correspond with special program students (email/phone)		X	\vdash			^		\vdash	X
Crrespond with special program students (email/phone) Credit/Debit Card Reconciliation to Wells Fargo		X	Х	Х	Х			-	^
				_ ^					

Customer service-create/provide training on queries		Х		Х		Х			Х
Daily Cash Reconciliation	X	X	X	X	X	X	Х	X	X
Defer special program students		X							X
Departmental Deposits	X	^					Х	X	
Dishonored Checks	X	X	X	Х	X	\vdash	X	X	-
Dispenser Deposits		^			X	\vdash			-
Distribute Athletic checks					^	Х			-
Distribute Athletic Checks Distribute/ hold /Athletic Scholarships			_			X		_	-
Dunning letters - past due	X		Х	Х			Х	X	-
Email reminders - future due/past due	X		X	X		Н	X	X	-
Email wires to CEL		Х	^	^	-	-		^	-
Enrollment Cancellation	X	^	X	X		\vdash	Х	X	-
Establish payment agreements	X		X	X		\vdash	X	X	-
· · ·	-		X			\vdash	X	X	Х
Federal Work Study Billing Analysis and Requests			_ X		-		_ ^	_ ^	X
Flex Cash Payments			_		_			_	X
Follow up on past-due invoices	X		V	V	_		V	X	X
FTB placement			X	Х	V		Х	_ ^	-
Inventory Management - Parking		V	-		Х	V		_	V
Item Type Set Up		Х	-	Х	V	Х		_	X
Journal Entries				V	X	\vdash			\vdash
Maintain ePay Site				X	X	\vdash			V
Meal Plan Accounts Receivables Tracking		V	V	X	V	\vdash	V	V	Х
Monthly accounts receivable reconciliations to management	X	X	X	X	Х	-	X	X	-
Monthly Dashboard Accounts Receivable Analysis Reports to Management	X	X	X	X	\vdash	\vdash	Х	X	\vdash
Movement of payments		X		X	- V	-			
Park Mobile Deposits			-		X	\vdash	_		
Payment apply FA for special program students		Х	_		_		-	-	
Paypal			_			Х	-	-	
Payroll Deductions				X	X		_	_	-
Payroll Disbursement		Х	X	X	X	L		_	
Petty Cash	-		.,		-	Х			Х
Placement of holds	X		X	X			X	X	-
Preparation and analysis for Annual Fee Report	X	Х	X	X	X		Х	Х	-
Preparation of auditor requested schedules/questions	X		_	_			_	_	-
Prepare third party parking decal list					Х	- V	- V	V	
Process fee waivers	X		X	X		Х	X	X	X
Process journal transfers for deferred revenue as requested	X		X		-		X	X	
Process third party Invoices	X	X	-			-	X	X	X
Process third party past due invoices and letters	X	X	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		- V	- V	X	X	X
Provide cashiering services	X	X	X	X	X	Х	X	X	X
Provide customer service to campus departments	X	X	-		Х		X	X	X
Provide payment information	X	X	-		-	-	Х	_ ^	X
Provide specific student financials fee revenue/waiver analysis as requested			V	X	-	-	V	V	-
Provide testing as required for campus SF upgrades	X	Х	X	X	-		Х	X	-
Reconciliation & Review of Scholarship billing with PHL accounts			-			Х	_		
Reconciliation & Review of Student Support Payments billing with UEC		- V	-			-	-		X
Record journal transfer for Escheatment of stale dated checks as needed		X	_	X	_			_	V
Refund special program students		X				\vdash	- V	V	X
Release of holds	X		X	X		V	Х	X	- V
Reports		Х			\vdash	X	Х	V	X
Review third party activity/billing invoices/research	X				-			X	X
Set-up third party contracts	X	Х		V	-	\vdash	X	X	X
SF Write Off analysis/allocation/journal Student 1098 information	X	V	X	X	\vdash	V	X	X	V
Student 1098 information Term Set Up	X	X	X	V		Х	X	X	Х
· · · · · · · · · · · · · · · · · · ·	X	Х		X		\vdash	Х	X	\vdash
Validation of charges			V	Λ	\vdash	\vdash			\vdash
Vendor Checks			X			\vdash		-	\vdash
Ventec Deposits		V		V	X	\vdash			\vdash
Void lost checks and reissue new payments as requested		Х		X		\vdash		-	\vdash
Wire Transfers FAS - Auxiliary Financial Services	A.C.	CEL	I lo-lil	X	Dowleton	DI-:I	CNACLI	CDIAGO	LIEC
	ASI	CEL	пеаітп	Housing	Parking	Phil	SMSU	SRWC	UEC
Accounts Payable	V		\vdash		-	V	v	V	V
	Х		Н			X	Х	X	X

Customer service to campus and vendors	Х	X	Х	X	X
Determine independent contractor status	X	X	Х	X	X
Enter capitalized assets into asset module	X	X	X	X	X
Escheatment of old checks as needed	X	X	Х	X	Х
Escheatment-Annual filing to SCO	X	X	X	X	X
File Form 592s quarterly	X	X	Х	X	X
File Form DE-542s bi-weekely	Х	X	Х	X	Х
Maintain AP files for all transactions	Х	X	Х	X	Х
Maintain vendor file/add new vendors as needed	Х	 X	Х	X	Х
Maintain vendor W-9 files	X	 X	Х	X	Х
Prepare files for storage or shredding	Х	 X	Х	X	Х
Process payments for travel/mileage claims	Х	 X	Х	X	Х
Process payments from disbursement requests	Х	X	Х	Х	Х
Process reimbursements due to campus/other auxiliaries	Х	 X	Х	Х	X
Process travel advances	Х	X	Х	X	Х
Provide monthly accounts payable reconciliations to mgmt.	Х	X	Х	Х	Х
Provide student 1098 information to Student Accounts	Х	X	Х	Х	Х
Provide support for audit/public record requests	Х	X	Х	Х	Х
Provide testing as required for campus CFS upgrades	Х	X	Х	X	Х
Provide training to campus departments (Concur & Data Warehouse Reports)		X			Х
Release purchase orders as needed	X	X	Х	X	Х
Void lost checks and reissue new payments as requested	Х	Х	Χ	Х	Х
Accounts Receivable					
Customize invoices based on contract requirements					Х
Follow up on past-due invoices-email/letter/phone calls		Х			Х
Maintain accounts receivable files		X	Х	X	Х
Post SMSU invoices to general ledger and CFS A/R database			Х	Х	
Process invoices as requested		Х			Х
Provide assistance with contract closeout for grants					Х
Provide contract review to determine agency billing frequency					Х
Provide customer service to campus departments and outside entities		Х			Х
Provide monthly accounts receivable reconciliations to mgmt.		Х	Х	Х	Х
Provide quarterly reports to government agencies					Х
Provide testing as required for campus CFS upgrades		X			Х
Banking					
Daily check of bank transactions		Х			Х
Investment account reconciliations		Х			
Investment of endowment funds		Х			
Issue new credit cards/cancel and replace cards as needed		Х			Х
Monthly bank account reconciliations	Х	Х	Х	Х	Х
Monthly credit card account reconciliations		Х			Х
Place stop payment orders on lost checks	Х	Х	Х	Х	Х
Post cash receipts/EFTs	Х	Х	Х	Х	Х
Process cash draw downs for sponsored program projects					Х
Process deposits through on-site remote deposit capture		Х			X
Process stock transfer gifts		X			
Provide credit card payment information to Bursar's Office					Х
Quarterly charitable remainder trust reconciliations					X
Quarterly endowment reconciliation		X			_^_
Withdrawal of funds for scholarships/endowment mgmt. fee		X			
General Accounting		^			
Add new accounts to chart of accounts/class codes as needed	X	X	Х	X	X
Assist with annual budget preparation	^	 X	^	^	X
Assistance with cash handling audits as needed	Х	 X	Х	X	X
Complete annual auxiliary auditor certification for C.O.	^	 X	^	^	^
		 ^	-	_	X
Coordinate preparation of charitable remainder trust tax returns	V	 V	V	V	
Customer service-provide training on queries, account reconciliation, etc.	X	X	Х	X	X
Filing quarterly and final FFRs for sponsored projects				-	X
Handle reporting for Children's Center nutrition program	, , , , , , , , , , , , , , , , , , ,	v			X
Maintain chart of accounts for all auxiliary business units	X	X	X	X	X
Monthly asset module processing/depreciation posting	Х	X	Х	X	X
Posting of commercial activity commissions	.,		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	- V	X
Preparation of all auditor requested schedules	X	 X	X	X	X
Preparation of annual financial audit report	X	 X	X	X	X
Preparation of annual tax return (in conjunction with RAMS)	Х	X	Х	Χ	X

Process budget uploads as requested	1	Х					Х	Х	Х	Х
<u> </u>		^	-	-	-		X			
Process daily gift/donation posting Process journal transfers as requested		Х	-				X	Х	Х	X
Process fransfer of payroll expense between UEC and the Fdn		^	-	_	-		X	_^	^	X
			\vdash				X	-	-	X
Provide financial information for grant/gift-grant applications		-	-		-		X	_	-	^
Provide financial reporting to Investment Committee Provide financial updates to Board of Directors-Executive Committee			Н	_	-		X	-	-	X
·		Х	-		-	_	X	X	X	X
Provide monthly financial reporting		^	-	_	-	_	X	_^	^	^
Provide monthly gift/donation reconciliation to Univ. Advancement Provide specific financial analysis as requested			-				X	_	-	X
			Н	_	-			-	-	X
Provide support for Spons. Prg. agency desk audits/reviews Provide testing as required for campus CFS upgrades		Х	-	-	-		Х	Х	Х	X
Reconciliation of CSUSB scholarship billing with Foundation accounts		^	-	_	-		X			
Review sponsored projects for fund closeout			\vdash				^	-	-	X
Set up new accounts as requested by campus individuals		-	-				Х	-		X
Miscellaneous			-				^			_^
Assistance provided to UA staff- research	-	-	-				Х	-		-
Audit support for SP agency, internal, NCAA, annual, and C.O. audits		Х	-				X	Х	Х	Х
Donor reports for endowment accounts (approx. 200 reports)	-	^	-				X			
Notification to depts. regarding endowment funds available			-				X		-	
Participation in CFS upgrade projects		Х	\vdash	\vdash	$\overline{}$		X	Х	Х	X
Participation in HR/Payroll vendor transition		X	\vdash	-			^	X	X	X
Place holds on student accounts as requested		۸	\vdash	\vdash	\vdash		\vdash	_^		X
Provide assistance with Sponsored Programs agency reporting			\vdash				\vdash			X
Respond to public record requests		Х	\vdash	$\overline{}$			Х	X	X	X
Use/Sales tax reporting to Board of Equalization		X	\vdash				X	X	X	X
Payroll Processing:		^	-				^			
Annual audit support for payroll related requests		Х					Х	Х	Х	X
Annual reconciliation for W2s		X	-				X	X	X	X
Answer all inquires from EDD, IRS, FTB, PERS in relation to payroll		X					X	X	X	X
Attend trainings to keep current on employment law		X	-				X	X	X	X
Bi-monthly payroll check processing	_	X					X	X	X	X
Deliver payroll checks to Bursar's Office for distribution		X	-					X	X	
Maintain vacation/sick leave balances for all employees		X	Н				Х	X	X	X
Payroll file management		X	-				X	X	X	X
Payroll tax reporting		X	Н				X	X	X	X
Prepare annual pay date schedule and pay period processing		X	-				X	X	X	X
Prepare payroll report for SMSU		^	Н					X	X	
Prepare unemployment, workers comp data for each pay period		Х	-				Х	X	X	Х
Prepare wire transfer request for bi-weekly payroll to stateside acctg.		X	Н					X	X	
Process manual checks as needed for late time sheets, separations, etc		^	-				Х	_^		Х
Provide customer service/training to employees		Х	Н				X	X	Х	X
Provide monthly vacation accrual information for sponsored projects			-					-		X
Provide NRA tax determination to employees			Н				-			X
Provide payroll reporting as needed for sponsored projects and mgmt.										X
Provide payroll reporting to CSURMA/AORMA		Х	-				Х	Х	Х	X
Quarterly reconciliation of wages for tax reporting - Form 941		X	Н				X	X	X	X
Reconcile and remit payments for Workers Comp and Unemploy. Insur.		X	-				X	X	X	X
Reporting of escheated checks to State Controller		X	Н				X	X	X	X
Reporting of retirement wages and deductions		X					X	X	X	X
FAS - Budget Office		ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Budget Reports			CLL	ricaltil	Housing	, arking		314130	31.770	OLC
Various reports requested by senior leadership		Х	Х	Х	Х	Х	Х	Х	X	X
Compile budget packet for President's approval		X	X	X	X	X	X	X	X	X
Request annual budgets		X	X	X	X	X	X	X	X	X
Cost Recovery Plan				- '	- ' '	- '	ri'l			
Compile billing information and send to General Accounting		Х	Х	Х	Х	Х	Х	Х	Х	X
Compile information into report format		X	X	X	X	X	X	X	X	X
Create MOU and route for signatures		X	X	X	X	X	X	X	X	X
Request information from state and non-state departments		X	X	X	X	X	X	X	X	X
Miscellaneous							\Box			
Allocate costs related to Risk Management Insurance			Х	Х	Х	Х	\Box			
Assist staff on budget related matters			Х	X	X	X			Х	
Chart of Accounts coordination			Х	X	X	X	\Box		X	
PAES Scholarship allocation							Х			

Position Management		V	V	V	V	-		V	
Create/Delete/Update Positions		X	X	X	X	Н		X	
Maintain Position Management Queries		X	X	X	X	-		X	
Process Staff Transaction forms from Human Resources		X	X	X	X			X	
Provide training to staff	4.51	X	X	X	X	DI :1	Ch acu	X	LIEC
FAS - Support Services: Campus Stores; Mail Services; Receiving	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Campus Stores									
Filling of orders (primarily paper)	X	Х	X	Х	X	Х	Х	X	X
Mail Services									
Mail sorting/pickup/delivery to and from post office and campus mail drop	Х	Х	Х	Х	X	Х	Х	Х	X
Package shipments (USPS, FedEx and UPS)	X	Х	X	X	Х	Х	Х	Х	X
Postage metering	Х	Х	Х	Х	Х	Х	Х	Х	X
Receiving			_	_		-			_
Delivery of campus stores orders	Х	Х	Х	Х	Х	Х	Х	Х	Х
Receipt and delivery of vendor goods ordered	Х	Х	Х	Х	Х	Х	Х	Х	Х
Storage of deliveries until department is ready for delivery	Х	X	Х	Х	Х	Х	Х	Х	Х
FAS - Support Services: Property Management	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Equipment Tracking									
Perform Physical Inventories	Х	Х	Х	X	Х	Х	Х	Х	Х
Retire Equipment	Х	Х	Х	Х	Х	Х	Х	Х	Х
Tag Equipment	X	Х	X	X	X	Х	Х	X	Х
Miscellaneous									
Assist staff on property related matters	Х	Х	Х	Х	Х	Х	Х	Х	Х
Coordinate pick-up and disposal of scrapped equipment	Х	Х	Х	Х	Х	Х	Х	Х	Х
Reporting									
Ad hoc reports requested by Department, AVP Finance, VP Admin & Finance	Х	Х	Х	Х	Х	Х	Х	Х	Х
FAS - Procurement & Contracts	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Miscellaneous				J	Ü				
Assist staff on purchasing related matters		Х	Х	Х	Х				
Purchasing									
Issue Quotes, Bids, RFPs for Goods and Services		Х	Х	Х	Х				
Provide CMS support to staff	Х	Х	Х	Х	Х	Х	Х	Х	Х
Review and Source Requisitions to Purchase Orders		X	X	X	X				
Reporting									
Ad hoc reports requested by Departments, AVP Finance, VP Admin & Finance		Х	Х	Х	Х				
Human Resources	ASI		Health	Housing	Parking				
Turnari Nessariaes		CFI				Phil	SMSU	SRWC	UFC
Benefits Assistance	ASI	CEL				Phil	SMSU	SRWC X	UEC
Benefits Assistance Classification Reviews		Х	Х	Х	Х	Phil		Х	
Classification Reviews	X	X	X	X	X	Phil	X	X	X
Classification Reviews Employee Relations		X X X	X X X	X X X	X X X	Phil		X X X	
Classification Reviews Employee Relations Reclassifications	X	X X X	X X X	X X X	X X X	Phil	Х	X X X	X
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	1									
Lost and Found Property		Х	Х	Х	Х	X		Х	Х	Х
Medical Aid		Х	Х	Х	Х	Х		Х	Х	X
Patrol (Foot/Vehicle)		Х	X	X	Х	X		X	Х	Х
Welfare Check of Students		Х	X	Х	X	X		Х	Х	X
Other Services										
Bike Patrol Program		Х	Х	Х	Х	Х		X	Х	Х
Camera Surveillance		Х	Х	Х	Х	Х		Х	Х	
Campus Crime Alerts		Х	Х	Х	Х	Х		Х	Х	Х
Campus Presentations/Trainings (Active Shooter, CPR, Pepper Spray, etc.)		Х	Х	X	Х	X		X	X	X
Chargebacks/Transfers of Expense/Request for Invoice		Х	X	X	X	X		X	X	X
Community Service Officers		X	X	X	X	X		X	X	X
Coverage-Unplanned Events (i.e. memorials, student vigils, strikes, etc.)		X	X	X	X	X	-	X	X	X
							-			
Detective Services/Investigations		X	X	X	X	X	-	X	X	X
Dispatch Services		X	Х	X	X	X	-	X	X	X
Evidence Processing/Crime Lab		Х	Х	Х	Х	Х	-	Х	Х	X
Fingerprinting/LiveScan		Х	Х	Х	Х	X		Х	Х	Х
K9 Services		Х	Х	Х	Х	X		Х	Х	Х
Mutual Aid		Х	X	Х	Х	X		X	Х	Х
Onsite Officers		Χ	X	X	Х	Х		X	Х	Х
Providing Literature		Χ	X	Х	X	X		Х	X	Х
Record Management		Х	Х	Х	Х	Х		Х	Х	Х
Staff/Student Payroll					Х	Х				
Undercover Operations		Х	Х	Х	Х	Х		Х	Х	Х
ITS - Administrative Computing & Business Intelligence		ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Administrative Computing programming services		7.01	CLL	ricaren	Housing	Turking		314130	Sitte	OLC
Advancement Fundraising Processes System							Х			Х
Billing & Receivables reports (Open University, Extension student fees, Analysis)			Х				_^_		-	_^_
		-		_			-	_	-	
Changes to transcript printing		-	X		_		-	-	-	
Curriculum Processing changes		-	Х			_	-	_	-	
Education course reporting to CO			Х				$\overline{}$			
Event Management System (EMS) and Class Scheduling		Х	Х	_		_		Х	-	
Fee table set up/consultation			Х						_	
Invoices to students			X							
MyCoyote Portal		Χ	X					X		Х
Programming Support			X							
Student fees for extension			Х							
Student and staff information extract transfer to CD						Х				
T2 line system support						Х				
CFS Datawarehouse Support, Online- Directory		Х	Х	Х	Х	Х	Х	Х	Х	Х
Maintain POI types, update data for IdMS, extracts for other services, such as										
OneCard, SkillPort, Blackboard, etc.)		х	Х	Х	Х	Х	Х	х	х	х
Provide CMS (PeopleSoft) support to staff		X	X	X	X	X	X	X	X	X
ITS - Technology Operations & Customer Support		ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Enterprise & Cloud Services		ASI	CLL	Health	Housing	Faiking	FIIII	310130	SKVVC	OLC
Backup Services and Offsite storage			Х	Х	Х		-	Х	Х	X
		-							^	
Server co-location/hosting including: UPS, Power Generator, Physical Security, A/C		-	X	X	X		X			X
Virtual environment server management and hosting		-	Х	Х	X	_	Х	Х	Х	X
Network				_				_	-	
Hardware: Alcatel Maintenance - Switches			Х	Х	Х	X	Х	Х	Х	Х
Hardware: Aruba ClearPass Appliance		Х	Х	Х	Х			X	Х	Х
Hardware: Aruba Maintenance - Campus		Х	Х	Х	Х			Х	Х	Х
Hardware: Juniper Firewall & Server Farm Firewall Maintenance		Х	Х	Х	Х	X	Χ	Х	Х	Х
Hardware: Juniper SSL		Х	Х	Х	Х			Х	Х	Х
Network Management		Х	Х	Х	Х	Х	Х	Х	Х	Х
Software: PALO Alto Network (PAN)		\Box	Х	X	X	X	Х	X	X	X
Software: Aruba Airwave		Х	X	X	X		H	X	X	X
		X	X	X	X		\vdash	X	X	X
				^			-			X
Software: Aruba ClearPass Endpoint Software: Aruba ClearPass Quick Connect				V	V			V	y	_ ^
Software: Aruba ClearPass QuickConnect		X	X	Х	X			X	X	
Software: Aruba ClearPass QuickConnect Software: Omnivista Maintenance		X	X		Х	Х	X			V
Software: Aruba ClearPass QuickConnect Software: Omnivista Maintenance Software: ProceraCare/Omnivista - Network Management				X		X	X	X	X	х
Software: Aruba ClearPass QuickConnect Software: Omnivista Maintenance Software: ProceraCare/Omnivista - Network Management Technology Support Center		X	X	X	X	Х	X	X	X	
Software: Aruba ClearPass QuickConnect Software: Omnivista Maintenance Software: ProceraCare/Omnivista - Network Management Technology Support Center Campus active directory administration and support		X	X	X	X X	X	X	X	X	Х
Software: Aruba ClearPass QuickConnect Software: Omnivista Maintenance Software: ProceraCare/Omnivista - Network Management Technology Support Center Campus active directory administration and support Campus e-mail administration and support		X X X	X X X	X X X	X X X	X X X	X	X X X	X	X
Software: Aruba ClearPass QuickConnect Software: Omnivista Maintenance Software: ProceraCare/Omnivista - Network Management Technology Support Center Campus active directory administration and support		X	X	X	X X	X	X	X	X	Х

IT Customer Support	Х	Х	Х	Х	Х	Х	Х	Х	Х
Telecommunication & Network Services									
Campus infrastructure/cabling management and support	Х	Х	Х	Х	Х	Х	Х	Х	Х
Campus VoIP telephone system management and support	Х	Х	Х	Х	Х	Х	Х	Х	Х
Campus wired network management and support	Х	Х	Х	Х	Х	Х	Х	Х	Х
Campus wireless network management and support	Х	Х	Х	Х	Х	Х	Х	Х	Х
IT Customer Support	Х	Х	Х	X	Х	Х	Х	Х	Х
SA - Vice President's Office	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Weekly one-on-one meetings (AVP)	X		X	Х			X		
Weekly one-on-one meetings (VP)									
Budget Support/Monitoring (Budget Analyst)	Х		Х	Х			Х	Х	
Board of Directors Member (VP)	Х						Х		
Attend weekly Board Meetings (VP, AVP, Confidential Aid)	Х						Х		
Finance Board Member (VP)							X		
Schedule meetings (ASC)	X		Х	Х			X	Х	
Clerical Support i.e. folder prep, correspondence, payroll, etc (ASC)	X		Х	Х			Х	Х	
Expansion Committee (VP, AVP, Confidential Aid, Budget Analyst)	Х			Х			Х	Х	
Systemwide Health Service Committee Member (VP)			Х						
Monthly Directors' Meeting (VP, AVP, Confidential Aid, Budget Analyst, ASC)	Х		Х	Х			Х	Х	
Cost Recovery Plan									
Compile information into report format	X		Х	Х			X	X	
Monitor cost recovery activity	X		X	Х			X	Х	
SA - Enrollment Services	ASI	CEL	Health	Housing	Parking	Phil	SMSU	SRWC	UEC
Process and mail transcripts		X							
Scan transcripts for archiving purposes		X							
Scan other academic documents for archiving purposes		X							
Support storage facilities for transcripts		X							
Support storage facilities for grade rosters		X							
Support storage facilities for memos		X							
Support storage facilities for change of grades		X							
Support storage facilities for class rosters		X							
Change of grade processing		X							
Processing of paperwork for Veterans Affairs		X							
Financial Aid Office									
Provide Financial Aid documents		Х							
Assist with preparation of documents related to Direct Loans, Alt loans		Х							
Provide CEL students with ongoing information regarding loans		Х							
Provide CEL with weekly updates		X							

APPENDIX B: Facilities Management

Facilities Management's mission is to provide a quality and safe environment for our campus community and to provide stewardship of the physical assets of the campus. Facilities Management also provides non-maintenance services and improvements upon request to support the campus community.

This document provides clarification on the nature and scope of the services provided by Facilities Management, the recoverable costs associated with these services, the parameters and exclusions to these services, and the methodology of costs. This should be used in conjunction with the Catalog of Services for the 2018/2019 Cost Allocation Plan (CAP).

The following services will be provided at the cost estimates contained in the above CAP document. Non-maintenance services or chargeback services will be provided at the hourly rate listed in Addendum A. All work performed shall be completed in a professional manner and shall comply with all applicable standards.

Administrative Support

Enterprise Vehicle Rental

Facilities Management provides on-line access to vehicle rentals for campus auxiliaries and self-support entities. Vehicle rental fees are charged on a per-use basis directly to the user.

Fleet Fuel Service

The fuel storage and delivery system (gas and diesel fuel pumps) is permitted and maintained by Facilities Management. Campus auxiliaries and self-support entities are charged for fuel use at a per gallon rate.

Key Issuance

Key renewals and key request services are provided under the cost allocation plan. Any re-keying services required due to lost or stolen keys are performed on a chargeback basis.

Automotive Services

Facilities Management can provide preventive maintenance and repair services for all campus vehicles, including electric carts. These services include scheduled interval maintenance, smog inspections, and repairs as necessary to ensure safety of campus vehicles. Automotive Services will also assist with vehicle purchases and pre-delivery inspections. All work will be performed on a chargeback basis, and estimates will be provided prior to commencement of work.

Building Maintenance

Facilities Management will provide preventive maintenance and repair services for all campus buildings and mechanical systems under the cost allocation plan. These services include electrical, plumbing, locksmith, paint, carpentry, and general maintenance functions. Housing and Santos Manuel Student Union (SMSU) are the only auxiliary or self-support entities that are not served under the cost allocation plan for Building Maintenance because they have their own maintenance teams. Building Maintenance services for Housing and (SMSU) are provided on a chargeback basis.

Automatic Door Maintenance

Facilities Management will include auxiliary and self-support buildings in the campus-wide service contract for automatic door maintenance. The cost for this service contract is included in the cost allocation plan. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Backflow Prevention Device Maintenance

Facilities Management will include auxiliary and self-support buildings in the campus-wide service contract for backflow maintenance. The cost for this service contract are included in the cost allocation plan.

Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Emergency Lighting Inspection

Emergency lighting systems will be maintained by Facilities Management and will include monthly inspections for buildings equipped with emergency lighting.

Grease Trap Inspection/Service

Facilities Management will provide monthly visual inspections of grease traps. If service is needed after the inspection, Facilities Management will coordinate the service by an outside vendor. The cost of vendor services will be billed directly to the auxiliary or self-support entity.

Pool Maintenance

Facilities Management will provide pool maintenance for the campus pool which includes all pool equipment and chemical treatment. This service is provided under the cost allocation plan for auxiliary and self-support entities utilizing the pool for their programming.

Sewer Pump Maintenance

Facilities Management will include auxiliary buildings in the campus-wide service contract for sewer pump maintenance. The cost for this service contract are included in the cost allocation plan. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Storm Water Filtration System

Facilities Management will coordinate with an outside vendor a biannual inspection and cleaning of the storm water filtration system in both parking structures. The vault inspection, cleaning, and replacement of filter cartridges, as needed, will be provided on a chargeback basis.

Services not outlined here may not be included in the cost allocation plan and may be subject to charge on a per service basis. Facilities Management makes every effort to provide estimates for non-maintenance services prior to commencement of any work. The only exception is when safety issues are present and require correction or for critical equipment such as elevators or generators.

Custodial Maintenance

Facilities Management will provide building interior custodial care under the cost allocation plan. These services include:

Daily Service

- Empty all waste baskets and other waste containers
- Dust mop hard floors
- Dust all desks, chairs, table, filing cabinets, computer screens
- Clean all door glass
- Vacuum carpeting
- Clean and Restock restrooms
- Clean cobwebs from corners, walls, etc.

Weekly Service

- Clean all desk tops that are cleared
- Clean hand marks from walls, door and switch plates

Monthly Service

Dust high areas, such as ceiling vents, etc.

Other Services When Needed

Spot clean carpets

- Vacuum dust and dirt from air-conditioning vents and wall vents
- Floor Refinishing
- Clock time change

Auxiliaries and self-support entities will be charged contract prices for services received, actual costs of supplies, and minimal indirect costs under the cost allocation plan. Additional services may be provided but would be performed on a chargeback basis.

Moving Services

Facilities Management does provide move coordination and moving services. All work will be performed on a chargeback basis, and estimates will be provided prior to commencement of work.

Trash & Recycling Services

Facilities Management provides waste removal and recycling services as part of the cost allocation plan. Excessive trash removal due to campus activities or events may be performed on a chargeback basis and estimates will be provided prior to commencement of work.

Facilities Use

Auxiliary and self-support entities that utilize space in academic building are charged for the care and maintenance of this space under the cost allocation plan. This cost is calculated on a per square foot basis.

Auxiliary/ Self-support Entity	Location	Square Footage Assigned
College of Extended Learning	Sierra Hall 131, 134	3,339 gsf
Health Center	PDC – Health Science	1,211 gsf
Parking Services	University Hall 039	1,400 gsf
Santos Manuel Student Union	PDC – Mary Stuart Rogers Gateway	880 gsf
UEC Bookstore	PDC – Mary Stuart Rogers Gateway	1,100 gsf
Recreational Sports	University Pool	N/A

Grounds Maintenance

Facilities Management will provide the following services to auxiliaries and self-support entities in order to maintain the appearance of building entryways, courtyards, and parking areas. These services may include the following depending on the building or area:

- Herbicide/ fertilizer application
- Irrigation system controls, maintenance, and repairs
- Litter, debris and trash removal
- Mowing and edging
- Pruning and weeding

Services not listed above such as seasonal plant material replacement, re-landscaping, pest control etc. will be agreed upon prior to commencement of the work and billed separately on a chargeback basis.

Heating & Air Conditioning Services

Facilities Management will provide the following routine inspections and maintenance in order to maintain a safe and comfortable environment:

- Maintain central plant control
- For the Recreation Center this includes chillers, pumps and towers, but excludes water treatment chemicals
- Regular inspections and trouble calls

 Maintenance service twice a year includes checking controls, changing filters, changing/checking belts, greasing bearings, checking/tightening electrical connections and testing operation of equipment.

Preventive Maintenance

Elevator Maintenance and Permitting

Facilities Management will include the auxiliary and self-support buildings in the campus-wide service contracts for elevator maintenance, inspection, testing and permitting. The cost for this service contract is included in the cost allocation plan. Facilities Management will initiate work after deficiencies are discovered to immediately make elevator and wheelchair lift devices operable. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Emergency Generators Permits

Facilities Management will include the auxiliary and self-support buildings in the campus-wide service contracts for emergency generator maintenance, inspection, testing and permitting. The cost for this service contract is included in the cost allocation plan. Facilities Management will initiate work after deficiencies are discovered to immediately make generators operable. Discovered deficiencies not covered in the vendor service agreement will be billed directly to the auxiliary or self-support entity.

Project Management

Facilities Planning and Management can provide project management services including plan development, job walks, contracting and construction management. All work will be performed on a chargeback basis, and estimates will be provided prior to commencement of work.

Utilities Support

Facilities Management is responsible for meter reading, negotiating utility contracts, and processing billing for utilities used by auxiliary and self-support entities. These services are provided under the cost allocation plan. Fees for utility usage including electricity, natural gas, and water are billed directly to the auxiliary or self-support entity.

Estimates for Non-Routine Work

Facilities Management will charge a minimum one (1) hour of labor for skilled craftsmen to visit the site to assess any requests. If during the first hour the repairs can be made, Facilities Management will make repairs and bill one (1) hour at the posted labor rates, plus parts. If the repair is major, an estimate will be provided for approval and the minimum call-out rate of one (1) hour will be billed.

Emergency/After-Hour/Call-Back

Facilities Management is responsible for responding to all emergency repairs as requested. Emergency or after-hour response will be performed on a chargeback basis. All after-hour callbacks are a minimum four (4) hours labor charge.

Labor Rates

All chargeback labor rates are adjusted annually as required by the CSU. Facilities Management hourly rates are listed in Addendum A of this document.

Addendum A

FACILITIES CHARGEBACK POSITIONS	2018/19 HOURLY RATE
Administrative Support	\$35.57
Air Cond/Refrig Mechanic	\$61.11
Auto/Equipment Mechanic	\$60.56
Building Service Engineer	\$58.58
Custodian	\$33.10
Electrician	\$62.94
Facilities Maintenance	\$55.45
Grounds Worker	\$38.62
Laborer	\$35.70
Locksmith	\$56.94
Painter	\$52.76
Plumber	\$60.68

APPENDIX C:

Auxiliary Enterprise Self-Support Entities Self-Reported Services to Campus for 2018-2019

COLLEGE OF EXTENDED LEARNING SERVICES TO CAMPUS

INTERNATIONAL RECRUITMENT

Matriculation from ELP

The English Language Program transitioned students that it recruited to CSUSB matriculation status. The values noted below are actual matriculations during the current fiscal year for undergraduate and graduate students:

Term Actual Revenue Contribution		Number of Students		
	\$1,026,396.45	99		
Fall 2015	\$645,457.05	45		
Winter 2016	\$266,253.40	30		
Spring 2016	\$114,686.00	24		

Additionally, contribution for students transitioned in previous years and retained by the university is:

	AY 2012-201	13	AY 2013-2014		AY 2014-2015		
	\$838,389.70	62	\$1,043,566.38	87	\$1,300,199.89	97	
Fall	\$170,690.00	12	\$319,652.03	25	\$660,548.00	48	
Winter	\$116,672.00	7	\$136,248.00	15	\$351,209.89	28	
Spring	\$551,027.70	43	\$587,666.35	47	\$288,442.00	21	

Total Matriculation Value

\$4,208,552.42

Recruitment Travel and Fairs

Dean, Associate dean, TESOL Academic Coordinator & Staff international travel for University recruitment \$104,788

2+2 Program

CEL operates a 2+2 program in Vietnam that recruits students into the University after they complete first 2 years at the National Economics University (NEU) in Vietnam. CEL provides intensive English program on site in Vietnam and pays salary and benefit expenses of the Vietnam Director and instructors. Revenue collected from the 2+2 students do not cover all those expenses.

Portion of Vietnam operations not covered by tuition revenue:

\$105,203

TOTAL INTERNATIONAL RECRUITMENT VALUE

\$4,418,543

EARLY START PROGRAM

Destination Student Tuition Discount	\$441,979
DONATIONS FROM THE COLLEGE	
Donated \$1,000 to CSUSB Modern China Lecture Series Donated \$1,500 to CSUSB Latino Education and Advocacy Days LEAD Summit VII Donated \$1,000 to CSBS Celebration of Excellence 2016 Hall of Fame Donated \$1,000 to CSUSB Latino graduation Donated \$600 to CSUSB for the Welcome reception for the Consul General of Mexico Donated Samsung Tablet to LEAD Education Fair Movie ticket for CSUSB foster students (personal donations from staff)	1000 1500 1000 1000 600 200 432
STAFF SERVICE ON UNIVERSITY COMMITTEES OR OTHER CONTRIBUTIONS TO CSUSB	
Tatiana Karmanova, Dean Council for International Affairs (25 hrs.) Academic Affairs Council (25 hrs.) Administrative Council (18 hrs.) IT Governance Executive Committee (30 hrs.) CNS Dean Review Committee chair (63 hrs.) International Management Group (30 hrs.) Professors-Across-Borders Executive Committee (8 hrs.) Distributed Learning Committee (10 hrs.)	2870 2870 2066 3444 7232 3444 918 1148
Adriana Kazanjian, Assistant to the Dean Volunteered on the Ask Me! Campaign (1 hr.) CEL volunteer on the Faculty/Staff Campaign (5 hrs.)	40 200
Jack Paduntin, Associate Dean Council for International Affairs (8 hrs.)	739
Jane Payne, Marketing Director Creating the mineral display in Yasuda Center for CNS (10.5 hrs.) Creation of the President's office Instagram frames (3 hrs.) Preparation for Grad Days sponsored by the Alumni Association (2 hrs.) Hosted NEU 2+2 students to her home for dinner \$250.00 Two clothing drives for the Career Center in January & March (16 hrs.)	680 194 130 250 1036
Jose Inzunza, Marketing Web Developer Assisting on moving minerals for display in Yasuda Center for CNS (2 hrs.) Assisting Asian Faculty Staff & Student Association with event prep (3 hrs.)	78 117
Monvyl Berto, Marketing Graphic Designer Graphics for mineral display in Yasuda Center for CNS (8 hrs.) Graphics for the President's office Instagram frames (2 hrs.)	328 82

Lauren Gendale, Marketing Student Assistant Working the Grad Days event 4/20/16 (8 hrs.)	80
Adriana Elizalde Garcia, Marketing Student Assistant Working the Grad Days event 4/19/16 (8 hrs.)	80
Deirdre Thomas, Assistant Dean	76
Campus Accessibility Advisory Board (1 hr.)	76
Career Center Director Search Committee (5 hours) iCreate Family Fair (4 hrs.)	380 304
Career Center clothing donation (1 hr.)	76
Grand Terrace High Career and College Week (3 hrs.)	228
Sue Anderson, Director PACE-PDC	
Palm Desert Campus Dean's Cabinet (36 hrs.)	1997
Palm Desert Campus Graduation (6 hrs.)	333
Palm Desert Campus Convocation (5 hrs.)	277
World Affairs Council of the Desert World Quest Competition (3 hrs.)	166
Stacia McCambridge, Student Services Senior Administrator	
Student Administration/ Common Management Committee (20 hrs.)	940
Suzy Sharweed, Academic Coordinator	
Bystander Trainer for matriculated students (20 hrs.)	1003
Coordination of TESOL teaching observation (25 hrs.)	1254
Food drive for the campus Den (5 hrs.)	251
Children's Center spring gardening tool donation (3 hrs.)	150
Children's Center bird egg hunt (3 hrs.) Career Center clothing donations (1 hr.)	150 50
Movie tickets for CSUSB Renaissance Scholar students (3 hrs.)	150
Eyad Alfattal, Senior Program Coordinator	226
Campus Web Redesign Steering Committee (4 hrs.)	226
Children's Center bird egg hunt (3 hrs.)	169
Jorge Razo, Yasuda Building Coordinator	
Campus use of Yasuda Building, help set (10 hrs.)	307
Campus use of Yasuda Building storage (5 months)	
Elaine Chacon, Program Specialist	
Pfau Library book drive (1 hr.)	42
Food drive for the campus Den (5 hrs.)	207
Children's Center spring gardening tool donation (2 hrs.)	83
Children's Center bird egg hunt (3 hrs.)	124
Changhee Song, Program Specialist	
Food drive for the campus Den (1 hr.)	40
Movie tickets for CSUSB Renaissance Scholar students (1 hr.)	40

Summer Peng Asian Faculty, Staff, Student Association (120 hrs.) Movie ticket drive for the CSUSB Renaissance Scholars Students (1 hrs.) Food drive for the Den CSUSB Food Pantry (2 hrs.)	5245 44 87
Jerdy Sterling, ASA Rancho Mirage Women's Club Scholarship Fundraiser (3 hrs.) PDC Scholarship dinner (4 hrs.) PDC golf tournament (4 hrs.) Cabot's Pueblo Museum Gala Fundraiser (4 hrs.) Young Scholars Reception (2 hrs.)	85 113 113 113 56
Rose Wilson, Director Student Administration/Common Management Committee (48 hrs.) Student Administration User Group (18 hrs.) Academic Technology & Distributed Learning Committee (36 hrs.) IT Governance Executive Committee Meeting (1.5 hrs.)	2743 1029 2057 86
Aurora Vilchis, Student Advisor Association of Latino Faculty Staff & Student (ALFSS) Monthly committee meetings (12 hrs.) ALFSS Dia de los Muertos (5 hrs.) ALFSS Winter Quarter Kick-Off (5 hrs.) ALFSS Latino Graduate Recognition Ceremony (30 hrs.) ALFSS Scholarship (3 hrs.) Latino Education Advocacy Days (LEAD) Administrative & clerical support (20 hrs.) LEAD Feria Educativa - Education Fair (20 hrs.) LEAD Summit VII (20 hrs.)883	530 221 221 1325 133 883 883
Cardenas/LEAD Scholarship (5 hrs.) LEAD "Bienvenida" for Consul of Mexico (5 hrs.) Graduation gown drive to provide gowns for CSUSB graduates (15 hrs.) Children's Fund Toy Drive (1 hour) CSUSB Foster Care Christmas- movie tickets (1 hour) A Million Thanks Military Letters (1 hour) Faculty Staff Campaign (1 hour)	221 221 662 44 44 44
Andrew German, Program Specialist Supervisor: Anti-Harassment, Discrimination, Retaliation (CA-13-H) (2 hrs.) Sexual Assault Bystander Training (2 hrs.) Sierra Hall Co-Building Coordinator (10 hrs.) The Children's Fund gift drive (5 hrs.) Create Family Fair (10 hrs.)	79 79 396 198 396
Judy Gallegos, Program Coordinator Movie tickets for CSUSB Renaissance Scholar students (1 hr.) Children's Center bird egg hunt (3 hrs.) A Million Thanks Military Letters (1 hr.) Children's Center Donation for spring planting (1 hr.) Faculty staff campaign (1 hr.)	35 105 35 35 35

LeSondra Jones, Student Services Professional	
LEAD Educational Fair (6 hrs.)	234
CSUSB Counselors Day (8 hrs.)	312
Children's fund toy drive donation (2 hrs.)	78
A Million Thanks military letters (1 hr.)	39
CSUSB Faculty Staff Campaign (1 hr.)	39
TOTAL STAFF VALUE & DONATIONS	<u>\$62,123</u>
TOTAL CEL CONTRIBUTION	<u>\$4,922,645</u>

STUDENT HEALTH & COUNSELING AND PSYCHOLOGICAL SERVICES CENTER SERVICES TO CAMPUS

The CSUSB Student Health and Counseling and Psychological Services Center (SHC&CAPS) provide a number of non-reimbursable services to the campus community, which are outside of and not funded in accord with its mandate to provide basic health and mental health care to students. The methodology for the amounts are provided based on prior year services. They include:

- A. Basic medical care to employees and visitors
- B. Consultation to faculty and staff
- C. Outreach and Wellness education to students, staff and faculty
- **D.** Academic Services to Students
- E. Committee work

A. Medical care to employees, visitors, students not currently enrolled

SHC provides employees and visitors with first aid and blood pressure checks.

The 17/18 Health Service fee is \$92.60 per academic year session. This year **2** campus employees were seen for blood pressure checks.

Total net cost \$185.20

B. Consultation to faculty and staff

SHC and CAPS physicians, nurse practitioners, physician assistants, counselors, psychiatrists and health educators spend their professional time consulting with faculty and staff concerning physical health and mental health needs of the campus community. These include crisis management assistance following traumatic incidents on campus, consultation to the International Student Program, and other miscellaneous campus health issues including diabetes prevention and weight management.

The current AVP for Students Affairs/Interim Director for CAPS serves on both the Campus, Assessment, Response and Education Team and Threat Assessment Team. This involvement contains assessing the referrals made to both teams and determining a course of action to proceed in helping the individuals and the campus community. This includes on call duties. **540** hours were spent serving on these teams.

Total net cost \$54,285.12

C. Outreach and Wellness education to students, staff, and faculty

SHC & CAPS staff conduct outreach presentations to students in classes, campus departments, etc. on topics such as stress management, test anxiety, and relationship and communication tools, etc. Health Educators and Peer Health Educators conduct presentations at student orientations and classes on health education for smoking cessation, weight management, nutritional consulting, and

general wellness on an ongoing basis. Examples of events include book club meetings, meditation sessions, Wellness Workshops, The Coyote Produce Stand, flu outreach, alcohol education, and reproductive health education.

This year a total of **1,020** hours was spent on these workshops.

Total net cost \$56,339.14

D. Academic Services to Students

Counselors dedicate time in providing documentation for stress-related course drops for students by to Academic Advising and College Deans' offices.

This year a total of 43 hours were dedicated.

Total Net Cost \$2,467.86

E. Committee work

SHC & CAPS staff contribute hours to university and divisional committees. These hours include, but are not limited to, personnel searches, Campus Health Advisory Committee (CHOC), Campus Assessment Response and Education (CARE), Alcohol Tobacco and Other Drugs (ATOD), scholarship committees, University Diversity Committee, Veterans Task Force, student affairs events, and Faculty Senate.

This year **1,999** hours were contributed.

Total net cost \$82,031.79

GRAND TOTAL OF ALL SERVICES PROVIDED BY SHC & CAPS \$195,309.10

OFFICE OF HOUSING & RESIDENTIAL EDUCATION SERVICES TO CAMPUS

Category	Amou	ınt	Note
Apartment for Academic Affairs	\$	10,146.00	(UV 2 bedroom/1 bath) for academic year
Social Justice Summit contribution	\$	500.00	Office of Student Engagement-sponsorship
Women's Leadership Conference contribution	\$	5,306.00	Contribution of \$5,000 plus purchase of shirts
National Student Exchange (NSE)	\$	591.00	NSE Giveaways
EVERFI-Alcohol Edu program for campus	\$	22,090.00	
Meetings in DHRE Facilities	\$	545.00	For University Committees, Events
Basic Needs: Students in Need	\$	2,180.00	Housing Students in need (CARE, homeless)
			No Charge for staff & faculty use of apartments or
Guest Housing-Staff Faculty	\$		discounted rates during transition to CSUSB
Welcome Week	\$		Staff Assistance, programs, supplies
University Committees	\$		Staff Salaries
CFS Program Support	\$		Staff Salaries, programs, supplies
UPD Satellite Office*	\$	-	Use of Room and associated costs
Tunnel of Oppression/Clothesline project	\$		Supplies, programs, staff salaries
Homecoming Week	\$		Programming, Staffing
Discounted Rates for CFS	\$	442,651.00	
Discounted Rates for EOP	\$	14,240.00	
Discounted Rates for Black Future Leaders	\$	4,070.00	
Discounted Rates for SOAR	\$	95,304.00	
Donation to CSUSB Chasing Our Dream 5K	\$	500.00	
Donated 300 chips to WAVES	\$	75.00	
Donated /Hosted Carnival Booth to CSUSB Coyote Fest	\$	350.00	
Advisor to CSUSB Student Organizations-Lambda Theta Nu Sorority, Inc.	\$	1,416.50	50 Hours-Student Leadership & Development Specialist (Staff)
Advisor to CSUSB Student Organizations-Student Affairs Scholars	<u> </u>	1,133.20	40 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Coyote Dreamers & Ally Network	\$		5 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Coyote Alpha Program	\$	56.66	2 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Homecoming Committee	\$	141.65	5 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Prevention Partners Committee	\$	141.65	5 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Leadership Symposium Committee	\$	566.60	20 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Take Action Social Justice Committee	\$	566.60	20 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Snow Day Committee	\$	84.99	3 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Chasing Our Dream 5K Committee	\$	708.25	25 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-CSUSB 50/50 Day Committee	\$	424.95	15 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-WAVES Committee	\$	283.30	10 Hours-Student Leadership & Development Specialist (Staff)

CSUSB Presentations/Workshops-"Like a Girl"/Latina Youth			
Leadership Conference	\$	113.32	4 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Presentations/Workshops-"Dream It.Believe It.Do	- -		
it"/Ambitious Culture of Empowerment	\$	113.32	4 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Presentations/Workshops-"Manage Your Day to	•		
Day"/Leadership Symposium	\$	113.32	4 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Presentations/Workshops-"Anti-Hazing			
Workshop"/Lambda Theta Nu, Sorority	\$	113.32	4 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Presentations/Workshops-"Easy Ways to Better			
Grades"/Lambda Theta Nu, Sorority	\$	56.66	2 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Presentations/Workshops-"Always Confident (facilitator			
retreat activities"/Lambda Theta Nu, Sorority	\$	226.64	8 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Presentations/Workshops-"College Student to			
Career"/Lambda Theta Nu, Sorority	\$	56.66	2 Hours-Student Leadership & Development Specialist (Staff)
CSUSB Committees-Chasing Our Dream 5K Committee	\$	489.72	21 Hours-Area Coordinator of Residential Ed (Staff)
CSUSB Committees-CSUSB Sustainability Committee	\$	233.20	10 Hours-Area Coordinator of Residential Ed (Staff)
CSUSB Presentations-"Treat Yo' Self"/Latina Youth Leadership	•		
Conference Presentation, Lambda Theta Nu, Sorority	\$	69.96	3 Hours-Area Coordinator of Residential Ed (Staff)
CSUSB Presentations-"Beyond a Can Drive"/Commitments &			
Collaborative Effors for Addressing Students' Food			
Insecurity"/Graduation Initiative 2025 Conference Poster		222.22	
Presentation	\$	233.20	10 Hours-Area Coordinator of Residential Ed (Staff)
CSUSB Participation/Initiatives: CSUSB Garden Planning & Ongoing Maintenance	ċ	916 20	25 Ususa Assa Cossiliantes of Desidential Ed (Cheff)
CSUSB Participation/Initiatives: Coyote Cares Day Participation	\$	816.20	35 Hours-Area Coordinator of Residential Ed (Staff)
, , , , , , , , , , , , , , , , , , , ,	\$	116.60	5 Hours-Area Coordinator of Residential Ed (Staff)
Coyote First Step (CFS) Co-Curricular Programs Committee	\$	349.80	15 Hours-Area Coordinator of Residential Ed (Staff)
Advisor, Empowered Women Empower Women	\$	466.40	20 Hours-Area Coordinator of Residential Ed (Staff)
Serve on Meal Plan Exemption Committee	\$	46.64	2 Hours-Area Coordinator of Residential Ed (Staff)
Perform in Vagina Monologues in Collaboration with the Women's		502.00	
Resource Center	\$	583.00	25 Hours-Area Coordinator of Residential Ed (Staff)
CSUSB Sustainability Week Committee	\$	1,016.40	40 Hours-Academic Initiatives & Student Success Specialist (Staff)
Lead Student Mentor Selection Process (Student Mentor		404.64	
Program) Advisor to CSUSB Student Organizations-Sigma Phi Epsilon	\$	101.64	4 Hours-Academic Initiatives & Student Success Specialist (Staff)
Fraternity	\$	1,166.00	50 Hours-Area Coordinator of Residential Ed (Staff)
CSUSB Presentations-"Technoloty in Organizations"/Leadership	ې	1,100.00	50 Hours-Area Coordinator of Residential Ed (Stall)
Symposium	\$	93.28	4 Hours-Area Coordinator of Residential Ed (Staff)
Volunteer & Part Time Job Fair (6 Student Volunteers)	\$		5 Hours
Leadership Symposium (6 Student Volunteers)	\$		8 hours
ATOD Fair (5 Student Volunteers)	\$	165.00	3 hours
	\$		
LGBT+Dating Violence (5 Student Volunteers)			2 hours
Snow Day (5 Student Volunteers)	\$	220.00	4 hours
Take Action! Social Justice Committee (8 Student Volunteers)	\$	616.00	7 hours
Ask First: Creating a Culture of Consent (5 Student Volunteers)	\$		2 hours
Chasing Our Dreams 5K (10 Student Volunteers)	\$	550.00	5 hours
CSUSB 50/50 Day (6 Student Voluneers)	\$	264.00	4 hours
Teal Fest (5 Student Volunteers)	\$	220.00	4 hours
WAVES (8 Student Volunteers)	\$	528.00	6 hours
Coyote Fest (5 Student Volunteers)	\$	165.00	3 hours
100 Pounds of Produce Donations to the CSUSB Comminity & the			
Obershaw Den Panty	\$	180.00	
	\$ 6	61,538.28	

UPD Costs* for 2017/18					
2 single occupancy rooms for academic year	\$	15,096.00	\$2,516 per quarter		
2 single occupancy rooms for summer	\$	6,120.00	\$34 daily rate for 90 days		
Electricity, .08 psf	\$	249.00			
Gas, .01 psf	\$	31.00			
Water/Sewer, .02 psf	\$	62.00			
Cell Phone, Monthly service	\$	408.00			
Cleaning Supplies: Use of vacuum, extractor, bags	\$	927.00			
Total for 2017/18	\$	22,893.00			

PARKING & TRANSPORTATION SERVICES SERVICES TO CAMPUS

Parking and Transportation department provides a number of non-reimbursed services that are classified as either free parking permits or specific services rendered to the Campus community.

Below is the breakdown:

• Campus Information Centers

Parking Services staffs and maintains two information centers at the entrance of the university. The information centers provide permits, directions to visitors, courtesy permits to staff/faculty who have forgotten their regular permits, provide flyers for the bus program, admissions office, maintain order and sell permits during special events e.g. music concerts, commencement, sports galas etc. The costs associated are outlined below:

Information Center Expenses		Annual Cost
Supervisor		\$71,948.53
Administrative Support Coordinator		\$45,954.12
Accounting Technician		\$51,667.86
Student Assistants		\$149,555.25
Operational Expenses		\$17,800.00
	Total Cost	\$336,925.77
	Reimbursed from campus	\$0.00
	Difference	\$336,925.77

• Free Parking Permits

The following permit types are issued free of charge to various campus departments, visitors, faculty or staff based on the Parking Policy and approval from the University President or Vice-President of the Finance and Administration.

- o <u>Sponsored Advisory Permits</u> These permits are issued to major donors of the university and individuals who sit on various advisory committees operating within the university. The permits are valid for a year.
- o <u>Courtesy Summer Faculty Permits</u>- Faculty not teaching during the summer period are provided with a Summer Courtesy permit. This allows them to visit their office as they prepare for the next academic year. Permits are valid for 3 months.
- o <u>Disabled Fee Waiver Permits</u>- Disabled students receiving financial aid are provided with a free quarterly parking permit.
- o <u>Retiree Permits</u>- All campus employees who have served for a minimum of seven (7) years and who have retired in good standing are eligible for an annual parking permit at no charge.

- o <u>Vendor Permits-</u> Vendors at the university are entitled to a free parking permit while conducting official visits.
- o <u>Faculty/ Staff Alternative Permits</u>- All faculty/staff who have an annual permit are entitled to a free permit in case they forget this annual permit. A max of 3 permits can be issued per quarter.
- o <u>Free Guest Passes</u>- These are day passes issued for HR interviews, guest lecturers for classes, prospective students, department recruitment programs, meeting with psychological counselors, athletics officials for various sports events, department tours, consultants and high school outreach program attendants etc.
- Volunteer Permits- Individuals classified by the Human Resource department as volunteers are entitled to a free pass. The permit is valid for the period which the volunteer is offering their service on campus.

Permit Type	Number of permits issued	Price per Permit	Total
Annual Sponsored Advisory Permits	225	\$324.00	\$72,900.00
Retiree and FERP Permits	190	\$324.00	\$61,560.00
Daily guest permits	4490	\$6.00	\$26,940.00
Disabled Fee Waiver Permits	120	\$114.00	\$13,680.00
Faculty/Staff Alternate Permit	800	\$2.00	\$1,600.00
Courtesy Faculty Summer Permits	55	\$39.57	\$2,176.35
Multiday permits	5000	\$18.33	\$91,650.00
	Total		\$270,506.35
	Reimbursement t	\$ -	
	Difference		\$270,506.35

• Battery jumps and vehicle unlocks

Number of battery jumps and vehicle unlocks annually

Cost per service

Total Cost

\$12,000

VIP, Emergency and medical aid Escorts	
Number of escorts per year	90
Average Cost per escort	<u>\$30</u>
Total Cost	\$2,700
Monthly testing of campus emergency phones	
Number emergency phone testing done annually	52
Cost per service	<u>\$50</u>
Total Cost	\$2,600
CDAND TOTAL OF ALL CERVICES PROVIDED BY DARWING CERVICES	ĆC24 722
GRAND TOTAL OF ALL SERVICES PROVIDED BY PARKING SERVICES	<u>\$624,732</u>

CSUSB PHILANTHROPIC FOUNDATION SERVICES TO CAMPUS

The CSUSB Philanthropic Foundation is a non-profit corporation chartered solely to support, benefit and advance the mission of California State University, San Bernardino that fosters a supportive and welcoming social and physical setting where students, faculty and staff feel they belong and can excel.

The CSUSB Philanthropic Foundation provides the following non-reimbursed services and support to the campus community:

Outright fiscal Support to CSUSB Administrative Divisions to support community and government relations, outreach, and professional development:

To	otal Support:	\$40,000
•	The Division of Academic Affairs/Provosts Office	\$10,000
•	The Division of Information Technology Services	\$10,000
•	The Division of Student Affairs	\$10,000
•	The Division of Administration and Finance	\$10,000

Campus-Wide Support:

•	Raffle Registration	\$20
•	Registration to fundraise in states outside of California	\$980
•	Covers costs of bank fees on gifts received through credit card transactions	\$5,000
•	Covers cost of State Controllers fees for charitable payroll deductions	\$2,000
•	Homecoming	\$3,000
To	tal:	\$11,000

Supports campus department fundraisers, scholarships, campus recognition events and campus outreach:

Scholarship Support					
 Mountain Communities 	\$5,000				
 Study Abroad 	\$15,000				
 General Scholarships 	\$15,000				
EOP Alumni Golf Tournament	\$400				
Esperanza Foundation	\$1,500				
 Inland Empire National Council of Negro Women 	\$1,500				
Diversity Office	\$1,000				
Rabbi Hillel Cohn Lecture	\$1,250				
Annual Believe Walk Sponsorship	\$2,500				
Children's Fund	\$2,000				
Palm Desert Campus Support	\$7,500				
Department of Athletics	\$2,500				
RAFFMA Museum Internship Position	\$4,000				
CSUSB Student Employee Appreciation Day					
Pioneer Breakfast					
Total:	\$59,850				
Total cost of all services provided:	\$110,850				

SANTOS MANUEL STUDENT UNION & STUDENT RECREATION & WELLNESS CENTER SERVICES TO CAMPUS

Event	Attendance	Sponsors	Total Cost of Event	Program Description
LatinX Welcome Week	45	none	\$338.62	A week that includes arts/crafts, movies, and games
First People's Welcome	32 (excluding			
Week	PowWow			
	attendance)	San Manual Mission of Indians	\$129.62	A week that includes arts/crafts, movies, and games
	15	None	\$200.00	Event allowed students to learn the art of belly dance
Let's Talk About It: LatinX	11	Nene	\$0.00	Students get to tell, about their pagesting of social modic and culture
Perspective Let's Talk About It: Pan-	11	None	\$0.00	Students got to talk about their pespective of social media and culture
African Perspective	27	none	\$0.00	Students got to talk about their perspective of social media and culture
Let's Talk About It: Native	27	none	Ş0.00	Created I am not a costume to discuss misconceptions of Native American
	65- I AM Not a Cos	inone	\$60.00	Clothing
			7 3 3 3 3	Students have the opportunity to share spoken word and other perfomances
Speak Yo' Truth	94	None	\$48.72	that reflect self- expression
"I AM" project	40	None	\$64.95	Students were able to create photo frames that were reflective of how they idnetified themselves in different spaces (academic,professional, home, etc.) to be displayed in fall of 2018 throughout the CCC
project			70	Student in the CCC got to play games with international students from the
Friends without borders	10	Yasuda Center	\$0.00	Yasuda center
				Student have the opportunity to share spoken word and other perfromances
Speak Yo Truth	107	None	\$126.82	that reflect self-expression
Super Smash Bros				
Food Drive Fridays				
9 Ball Tournament				
				Students will come and learn about their inner spirit. Facilitated by Dr. Mary
	0	N/A	\$0.00	Fong.
Interfaith Talks	25	N/A	\$0.00	Students learned about the similarities and differences between faiths
				Students visited the Interfaith Center and designed their own encouraging spirit
"Rock" Your Faith	33	N/A	\$30.00	rock.
			4450.00	6 workshops focusing on the 6 major religions: Christianity, Hinduism, Buddism,
Multi-Faiths, One Friendship	5-10 each session	CAPS	\$150.00	Judaism, Atheism, and Islam.
Rock Your Faith	15	N/A	\$0.00	Students visited the Interfaith Center and designed their own encouraging spirit rock.
ROCK YOUR FAILII	15	N/A	\$0.00	a networking program designed for students to learn about the services their
				club/organization offer on campus as well as different network methodologies
Viva La Raza	85	None	\$325.00	from 2 College of Business representatives
TTT LOTTICE	03	THE	Ç323.00	The LatinX center collaborated with the Pan African Center to do Carnivals of
				the Carribean. Dr. Harrington of the Theater Department discussed how these
				celebrations come from a history of developing agency and resistance. The
Carnivals of the Caribbean	28	PASSC	\$230.00	students also received the opportunity to create their own carnival mask.
				Students had an opportunity to do stress releiving exercises during the week of
Si Se Puede	18	Undocumented Students Resource Center	\$247.00	finals.
				focused on health disparities that effect the LatinX community and ways to live
Get fit with Columbian				healthy through fun exercise. Students were given resources to on campus
Zumba	26	Kappa Sigma	\$318.00	health food alternatives as well as food markets in the inland empire.
			1	A week that celbrated the LatinX community through literature, food, and
Cinco De Mayo	61-(Throughout T-F		\$420.92	spoken word
What's That App?	22	None	\$0.00	Discussion of apps that assist student success
	20	Riv Co	\$800.00	CBEST preparation course
Graduate Student After Hour	δ	Grad Studies	\$0.00	Grad student advising
Drainet Dahaund Oria	26	Project Robound	¢0.00	Orientation as angus and to orient Draiget Debound students to CASSI and des
Project Rebound Orientation Children's Halloween Party	60	Project Rebound PB	\$0.00 \$350.00	Orientation co-sponsored to orient Project Rebound students to SMSU services
	160	various depts	\$325.00	Family oriented event for student parents Various advising dept activities and SMSU programs promotion
CPR Certification	43	NONE	\$500.00	CPR training and certification
	22	Financial Aid	\$0.00	Student debt counseling workshop
	37	credit.org	\$0.00	Healthy credit establisment & maintainence workshop
CPR Certification	17	NONE	\$500.00	CPR training and certification
Applying for Scholarships:				
CSUSB Online Process	7	Financial Aid	\$0.00	Workshop on online scholarship process
Graduate Student After			1.	
Hours Advising	7	Grad Studies	\$0.00	Grad student advising
CBEST Review Sessions	19	Riv Co	\$760.00	CBEST preparation course

				Sexual violence survivors presented with "love" letters produced by students
#SurvivorLoveLetter	28	VOICE Peers	\$114.00	anonymously
Wise Use of Credit	N/A	N/A	N/A	CANCELED; Topic covered Fall event Establishing A Credit Profile and Wise Use of Credit 11/16/17
Math Tutoring After Hours	N/A	N/A	N/A	Tutors not funded - start Fall 2018 program returns
Math Tutoring After Hours	N/A	N/A	N/A	Tutors not funded - start Fall 2018 program returns
ividan ratoring Arter riodis	IN/A	N/A	IN/A	Tators not randed Start ran 2010 program retains
Ask an ADVISOR	27	Academic Advising	\$0.00	On the spot advising and answering questions - academic advisors in the SMSL
CBEST Review Session	10	Riv Co	\$400.00	CBEST preparation course
Understanding Your				
CreditReport and Score	24	credit.org	\$0.00	Credit fitness workshop
Key to Personal and Professional Success After				
College	67	Project Rebound; Everyday Development	\$150.00	Student success after college workshop
Sustainable Living Fashion S		none	\$0.00	Recycling clothing demonstration
Online Job Hunting	14	None	\$0.00	How to job hunt online
Family Day Picnic	100	SRWC	\$1,300.00	"Health is Wealth" which collaborated with the Obershaw den in order to give healthy food recipes to students as well as teach teach them about the health disparities that effect their community. They also view the documentary soul food junkies which touched on the communities connection to soul food which
Health is Wealth Cookout	39	Obershaw Den	\$500.00	is closely related to his mortality due to health related issues.
Mr. and Mrr. Dight	40	Health Center	\$0.00	This forum touched on topics such as communication style, religious values, familial ties, and resources that would help students maintain a health sex life San Bernardino county is the number one county for STI's in the nation based off research developed through the Loma Linda VA Hospital. Due to lack of resources and information we used this workshop to address this topic.
Mr. and Mrs. Right				The students also hosted We are Africa which spoke about the African/African american/Black Identity, the African Diaspora, and traditions and cultures that promote civil responsibility and student centeredness. We had a speaker of African American Studies talk about the contributions the continent has
We are Africa	38	none	\$250.00	contrbuted to culture, science/technology, and medicine.
Black Welcome Week	56	None		Students had the enperturity to get hair advice from a licensed heautician and
Black Gal Hair Care				Students had the opportunity to get hair advice from a licenced beautician and received an opportunity to talk about which products would benefit their hair. They also got to discuss the history of black hair care and how it effects their
Speak Yo Truth	42	none	\$858.44	ideas of beauty Student have the opportunity to share spoken word and other perfromances
Lata Niaht	7000	None SRWC	\$0.00 \$250.00	that reflect self-expression
Late Night Fish Bowl				First main event of the year. PB sponsored an inflatable. Week of welcome event for housing students. Students decorated a fish bowl
V-4:- D-II	60	Housing	\$80.00	and took home a fish to their new dorm.
Yotie Ball	200	Housing SU	\$150.00	Weeks of Welcome dance for housing students Open house for the student Union during weeks of welcome.
Union Block Party Scare Factor	200 115	N/A	\$500.00 \$150.00	Come challege yourself and face your fears in this challenge game.
Howl At The Moon	600	N/A	\$420.00	Halloween themed dance
Movie Express	54	N/A	\$400.00	Stress reliever movie night during "dead week" featuring the Polar Express to welcome the holiday season.
Latin Dance				Students can come out to dance the night away to Spanish music and a live
V .: E . /* !:: \	1,267	Beta's & LatinX Center	\$900.00	band.
Yotie Factor (Auditions)	23 212	OSE OSE	\$0.00 \$130.00	Auditions for contestants to be apart of Yotie Factor Talent Show Annual talent show for students, faculty, and staff.
Yotie Factor Snow Days	2000	SRWC	\$150.00	Bring the snow to CSUSB! PB sponsored the DJ.
Electric Dream	375	N/A	\$450.00	EDM themed dance
Paint and Sip	24	N/A	\$100.00	First of the quarterly events. Students come out to paint a picture and enjoy mocktails.
. ac and sip		.40	¥100.00	Students came out to choose their Karaoke song based off of a digial spin
Karaoke Roulette	99	N/A	\$0.00	wheel
Casino Royale	75	N/A	\$870.00	Students came out to play casino games and enjoy a mocktail bar This St. Patrick's Day themed event was created to help students relieve stress
Luck of the Pub	65	N/A	¢13E 00	prior to finals week. Students were able to enjoy: potato tacos with green tortillas, St. Patrick Day themed Bingo, ice cream with green sprinkles, and
Lation Education and Advocacy Days (LEAD)	65	N/A	\$125.00	received a bag of Lucky Charms to wish good luck on their finals.
Summit	500	LEAD	\$50.00	Educational summit. PB lead the decorations.
Paint and Sip	24	N/A	\$40.00	Students come out to paint a picture and enjoy mocktails.
				Students were able to decorate a clay pot and then learn how to plant an herb. Earth Day was apart of a series of events taking place during Sustainability
Earth Day	500	Academic Advising OCE	\$20.00	Week.
Coyote Cares Day	300	JOCE	\$150.00	University community service project. Program Board sponsored the DJ Board games were available to studnets to play and get to know Program
Game Night	23	N/A	\$0.00	Board.

	1			During Booch Dougstudents were able to enjoy a DI inflatable slide enough
				During Beach Day, students were able to enjoy a DJ, inflatable slide, snow cones, popcorn, water games, and a small beach section. Students who
Beach Day	120	SRWC & Housing	\$700.00	participated in the water competitions won prizes
Waves	200	SRWC	\$20.00	collaboration pool party. PB hosted land/ dry games.
Latino Grad	5000	ALFSS	\$0.00	Cultural recognition ceremony. PB lead the registration.
Coyote Fest	approx 7,000		\$63,813.00	End of the year carnival free to studnets and community members.
				Join us for a chill night of games, fun, and good ole fashioned kiki as we
Late Night with Pride	25		\$150.00	prepare for the quarter ahead!
Coming Out Week	150		\$125.00	Daily discussions about coming out during the week of Coming Out Day.
Coming Out Monologues	75		\$0.00	Our annual night of celebrating and hearing LGBTQ+ coming out stories.
Queeraoke				Join us and local drag queen superstar Melody Sings for a night of free food and
	40		\$300.00	singing or lip syncing to your favorite jams!
Gender and Sexuality	10		¢0.00	Come get to know the director of the Gender and Sexuality Studies program,
Studies Reception	10		\$0.00	Tood Jennings and find out what the program has to offer! Join Roxane Gay, cultural critic and author of Bad Feminist and Hunger: A
Roxane Gay		WRC		Memoir of (My) Body, for an afternoon of discussion on modern feminism,
moxane day	150	VIIC	\$26,750.00	acceptance and identity. Keynote and Q&A followed by a book signing.
Get to Know Your Pride	150		\$20,750.00	acceptance and identity. Reynote and Quer followed by a book signing.
Center	175		\$100.00	Come get to know the Pride Center, our staff, and what we offer!
				Celebrate and honor the transgender lives we've lost this year due to
Transgender Week of				transphobic violence. Vigil and reading of the names November 16, 2017 at
Remembrance	1000		\$0.00	3:00PM
				Join us for a presentation that will focus on creating a common language, types
				of abuse, cycle of violence, how to support a survivor and identifying unique
				barriers that LGBTQ survivors face. This event will count for the annual
Ending LGBTQ+Domestic				mandatory end sexual violence training that must be completed during Fall
Violence	20		\$0.00	Quarter.
PDC DARE	55		\$331.13	Silent Library- PDC version
Drag Bingo	35	QTRC	\$382.96	Drag Bingo
Latin Night	61	Career Center	\$300.28	Latin music dance
Emergency Preparedness				CPR training for students
(fka N/A)	23	ccc	\$500.00	
PAWS	100		\$250.00	How to make(bath bombs, candle mugs and terrarium)
DIY Projects	75		\$214.52	Pet therapy dogs
Etiquette Dinner	18	Career Center	\$287.90	Teach students interview etiquette
Commencement Reception 2018	132		\$8,639.92	Reception for graduates
Desert Glow	N/A		\$226.68	Black light dance
PAWS	100		\$51.85	Pet therapy dogs
TAWS	100		\$31.03	Join us every other Tuesday for an intimate discussion with trans and non-
Trans Talk Tuesdays	50		\$0.00	binary folx about their experiences with friends, families, and allies.
				Join us for a chill night of games, fun, and good ole fashioned kiki as we
Late Night with Pride	20		\$125.00	prepare for the quarter ahead!
_				In this interactive workshop we'll share our experiences and what we've
Safe Swiping	20		\$0.00	learned about how to be safer when making plans to hook up online.
				Our annual drag show extravaganza featuring local drag superstars and stars of
Drag Show	600		\$3,250.00	RuPaul's Drag Race.
				Poetry comes in different lengths and forms, come perform yours and create a
Unspoken	25		\$0.00	storm.
				Join us for an inclusive conversation where you'll learn how to care for and
Sex Toy Ettiquette	30		\$300.00	properly use sex toys.
				Join the QTRC as we learn about exercise, fitness, and wellness from the
Work Out Wednesdays	20	SWRC	\$0.00	Recreation & Wellness Staff at the SWRC!
	4-		4400.00	Join us as we wind down and do some fun craftin' and button making this
Queer Arts and Crafts	15		\$100.00	quarter!
Lata Niaht with Drida	20		\$125.00	Join us for a chill night of games, fun, and good ole fashioned kiki as we
Late Night with Pride	20		\$125.00	prepare for the quarter ahead! Transgender people face extraordinary levels of physical and sexual violence,
	1			whether on the streets, at school or work, at home, or at the hands of
Preventing Violence Against	1			government officials. Join the QTRC and the WRC for a discussion on
Transwomen	50		\$0.00	prevention efforts to curb violence against transwomen.
			70.00	Join us as we wind down and do some fun craftin' and button making this
Queer Arts and Crafts	15		\$0.00	quarter!
			ľ	Join us for a magical night at our annual Pride Prom! Food, prizes, and fun
Pride Prom	25		\$2,000.00	galore!
				Join us as we wind down and do some fun craftin' and button making this
Queer Arts and Crafts	15		\$0.00	quarter!
				Curious to know what is covered under the LGBTQ+ umbrella? Stop by as we
				have discussion about identities that aren't covered by mainstream
Under the Umbrella	20		\$0.00	conversations regarding sexuality and gender identity.
	1			Toxic masculinity got you down? Feeling restricted in your gender expression?
	1		1.	Back by popular demand, join the QTRC for the second part of this much
Let Boys Be Femme Part 2	20	1	\$125.00	needed conversation!

	1			
Queen Arts and Crofts	15		\$0.00	Join us as we wind down and do some fun craftin' and button making this quarter!
Queer Arts and Crafts	15		\$0.00	Join the Santos Manuel Student Union Queer and Transgender Resource Center
				and the LGBTQIA Faculty, Staff, and Student Association as we celebrate the
Lavender Graduation	152	President's Office/LGBTQAFSSA	\$6,000.00	accomplishments of LGBTQ+ graduates.
Back-To-School Kick-Off!	280	ASI	\$2,560.69	Carinal themed kickoff event
Loteria	76		\$191.41	Bingo (Mexico)
Tie-Dye	200		\$668.37	Homecoming
Halloween Extravaganza	90		\$269.34	Halloween social
Holiday Card Making	75		\$250.35	Holiday social
PAWS	N/A		N/A	Pet therapy dogs
				2017 LATE NIGHT AT THE REC is an event to showcase the Recreation and Wellness Department as an integral part of student life here at CSUSB and is part of the Weeks of Welcome.
Late Night	7,000		\$23,456.03	
S'mores	25	NA	\$30.00	Fun event for students to have s'mores.
Adventure Leadership				
Program	8	NA	NA	A Leadership program to become an Adventure Volunteer leader.
PT Preparation Class	36	NA .	NA	PT preparation course
Walloween	25	NA NA	NA NA	Halloween climb
Halloween Thriller Group X	23	IVA	INA	Halloweell Cliffib
Class	20	NA	NA	Learn to dance to the Thriller song from Michael Jackson.
Veterans Lunch	35	NA	\$200.00	Lunch sponsored for Veterans by the Rec Center.
Holiday Maintain Campaign	140	NA	\$250.00	Fitness program over holiday season to stay healthily.
, ,		Snow Valley, ASI, Pepsi, Tic Tac, Mt High,		, , , , , , , , ,
Snow Day	1,700	Alumni, Career Center, Program Board,	\$3,903.60	Students get a chance to play in the snow on campus.
Rec the Halls	400	NA	\$150.00	Handed out hot chocolate and snacks to students during Fall finals.
Tea Tuesday's	781	NA	\$185.00	Warm tea given to members and students every Tuesday in February.
Fruit Friday's	170	NA	\$125.00	Fruit Friday was and event to appreciate members and students two Fridays in February.
Valentine's day Emergency				
Date packs	250	Thrive Health Promotion	\$688.10	Valentine's day Emergency Date pack giveway for students.
Valen climb	35	NA	NA	You and a partner will be paper handcuffed together and will climb the route.
Adventure Leadership Program	10	NA	NA	A Leadership program to become an Adventure Volunteer leader.
Wellness Wednesdays	65	NA	NA	This event was designed to help reduce stress levels
March Madness screening				
and Hot Sauce giveaway	225	NA	\$450.00	Fun event to watch college basketball March Madness on campus
Finals pack giveaways	200	NA	\$300.00	Cheer students up during finals week
Waves	315	Program Board, ASI, Housing	\$1,115.00	Poolside BBQ filled with dancing and entertainment late into the night.
Feminist Comedy Night	45	N/A	\$600.00	Aren't Mondays the worst? Not when you can unwind by having a couple of laughs with your friends. Come out and support some female comedians as we host our third annual Feminist Comedy Night.
				It's the beginning of the academic year so we're inviting everyone to join us to meet the WRC and what we have to offer. We will have a different event each day of the week.
				Monday, September 25 Meet the WRC Staff with Coffee and Donuts from 9- 11AM
Get to Know Your WRC				Tuesday, September 26 Smashing the Patriarchy w/ Pizza for lunch from 12- 2PM
				Wednesday, September 27 Tabling outside the SMSU from 11AM-3PM
				Thursday, September 28 Card-Making/Coloring Day ALL DAY in the WRC
	130	N/A	\$338.00	Friday, September 29 Movie Day ALL DAY
				Justice for My Sister follows one Guatemalan woman during her three-year battle to hold her sister's killer accountable. She encounters many obstacles: a police record that's missing, a judge who's accused of killing his own wife, and witnesses who are too afraid to testify. In the end, Rebeca emerges as a leader
Justice for My Sister	87	VOICE	N/A	in her community with a message for others: justice is possible.
The Vagina Monologues: Auditions	5	N/A	N/A	Audition for The Vagina Monologues. No experience is needed.
The Vagina Monologues:				
Auditions	2	N/A	N/A	Audition for The Vagina Monologues. No experience is needed. The monologues cover a variety of topics such as menstruation, the female orgasm, sexual assault, birth, hair, and many others
				The monologues is recommend for mature audiences only.
				Tickets are on-sale for \$5 for ALL students (with your student ID) and \$10 for others.
The Vagina Monologues	210	N/A	\$589.00	All proceeds will be donated to our local domestic violence shelter Option House.

				New year, new you? Join the WRC while we practice different self-care
Affirmations	20	N/A	\$200.00	techniques and some daily affirmations.
The Vagina Monologues:	20	ly A	\$200.00	cerniques and some daily arithmetions.
Auditions	2	N/A	N/A	Audition for The Vagina Monologues. No experience is needed.
The Vagina Monologues:		IVA	19/7	Addition for the vagina Monologues. No experience is needed.
Auditions	4	N/A	N/A	Audition for The Vagina Monologues. No experience is needed.
Additions	4	IVA	IN/A	A social worker from the Transitional Assistance Department will speak about
Food Storms	2.4	21/2	21/2	· · ·
Food Stamps	34	N/A	N/A	how food stamps can be made accessible to college students.
				Did and have been in Managed Hamber Managed Translated from helf of Managed
				Did you know March is Women's Herstory Month? For the first half of March we
				are doing an opportunity drawing to win a \$10 Starbucks Gift Card. Wondering
				what you have to do? Between the hours of 11am-4pm we will be posting a
			1.	question pertaining to women's herstory on our social media. You just have to
Women's HERstory Month	15	N/A	\$150.00	be the first person to arrive in the WRC (SU-221) with the correct answer.
				Join the WRC and the Undocumented Student Success Center watch a
				documentary focusing on Angy Rivera who shares her story about being
No Le Digas a Nadie	15	Undocumented Resource and Success Center	\$150.00	undocumented and a survivor of sexual violence.
				The Clothesline Workshop was created in the 1990's to adddress the issue of
				violence against women. We invite survivors of domestic violence, sexual
Clothesline Workshop	23	N/A	N/A	violence, and their allies to create a t-shirt to empower and support survivors.
				Bare witness to the rare, honest look at what survivors have endured, suffered,
Clothesline Project Display	300	N/A	N/A	and survived.
				Join us for a conversation on what rape culture means, how we contribute to it,
				and how we can call out this culture of violence. First 10 people will receive a
				free t-shirt and we will have pizza for everyone who contributes to our
Smashing the Patriarchy w/P	25	N/A	\$110.00	discussion.
, , , , , , , , , , , , , , , , , , ,				A night where survivors of sexual assault can come together to share their
				stories and create art therapy as a community to empower one another. We will
Take Back the Night	47	N/A	\$800.00	have spoken word, artwork, and a tabling resource fair.
The second secon		19.1	7	Time's up on silence, on waiting, on tolerating discrimination, harassment, and
				abuse. It's time to do something about it, come take a photo in solidarity of the
Time's Up Photoshoot	18	N/A	N/A	movement.
Time 5 Sp : Hotoshoot		1975	1.47.	Join us to dispel some of the fairytale notions about love and relationships.
				Learn the difference between romantic love and companionate love. We will
				have sociology Professor Howey who will share the signs of unhealthy
Smashing the Patriarchy:				relationships and how to learn the differences between unhealthy abuse and
Tearing Down the Fairytale	74	N/A	\$100.00	healthy relationships.
rearing Down the raifytale	/~	19/0	\$100.00	Don't let Mother Nature get you down, come in and pick up a package of
Davied Deelege	F0	N/A	¢00.00	
Period Package	58	N/A	\$90.00	essentials to ease that time of the month.

SMSU Camp	us	Discou	ınts Given .	luly	y 2017 -	٠Jι	une 20	18	3		
	Fac	cility Use	Building Manager	AV	Technician	Cı	ustodial	S	etup	HVAC	TOTAL
Academic Affairs - VP	\$	200.00									\$ 200.00
Academic Personnel	\$	350.00		\$	67.50						\$ 417.50
Administration & Finance	\$	900.00		\$	67.50						\$ 967.50
Admissions & Student Recruitment	\$	7,780.00	\$ 97.50	\$	1,597.50	\$	65.00			\$ 7.25	\$ 9,547.25
Alumni Relations	\$	350.00		\$	82.50						\$ 432.50
Asian Faculty and Staff Association	\$	175.00		\$	75.00						\$ 250.00
Association of Latino Faculty, Staff and Students	\$	400.00		\$	67.50						\$ 467.50
Athletics	\$	1,500.00	\$ 120.00	\$	172.50	\$	80.00				\$ 1,872.50
Black Faculty Student and Staff Association	\$	687.50		\$	142.50						\$ 830.00
CAL - Communication Studies	\$	460.00		\$	60.00						\$ 520.00
CAL - Liberal Studies	\$	95.00		\$	97.50						\$ 192.50
CAL - World Lang & Lit	\$	500.00		\$	105.00						\$ 605.00
CAL - Coyote Radio & Advertising	\$	175.00									
Career Center	\$	6,657.50	\$ 15.00	\$	963.75	\$	10.00				\$ 7,646.25
CEL - Dean	\$	2,760.00	\$ 367.50	\$	90.00	\$	245.00				\$ 3,462.50
Center for International Studies Program	\$	200.00		\$	82.50						\$ 282.50
Center for Islamic & Middle Eastern Studies	\$	1,095.00	\$ 30.00	\$	228.75	\$	10.00				
CNS - Kinesiology	\$	375.00									\$ 375.00
CNS - Health Science	\$	175.00		\$	90.00						\$ 265.00
COE - Doctoral Studies	\$	560.00		\$	165.00						\$ 725.00
COE - Student Services	\$	2,450.00	\$ 112.50	\$	105.00	\$	75.00	\$	40.00		\$ 2,782.50
Community Engagement	\$	335.00									\$ 335.00
Counseling & Psychological Services	\$	100.00									\$ 100.00
Coyote Bookstore	\$	100.00									\$ 100.00

CSBS - Criminal Justice	\$ 500.00			227.50					\$	500.00
CSBS - Dean's Office	\$ 1,485.00		\$	337.50					\$	1,822.50
CSBS - History	\$ 372.50		\$	150.00					\$	522.50
CSBS - Psychology	\$ 100.00								\$	100.00
CSUEU	\$ 175.00		\$	45.00					\$	220.00
Dreamer's Resource Center	\$ 750.00		\$	75.00					\$	825.00
Educational Talent Search	\$ 1,000.00		\$	247.50					\$	1,247.50
Enrollment Management	\$ 185.00								\$	185.00
Facilities - Planning & Management	\$ 435.00	\$ 97.5		127.50	\$	65.00				
FM - Administration	\$ 362.50	\$ 7.50) \$	150.00	\$	5.00				
Graduate Studies	\$ 1,062.50	\$ 30.0) \$	210.00	\$	20.00			\$	1,322.50
Housing & Residential Life	\$ 900.00	\$ 60.0) \$	202.50	\$	40.00			\$	1,202.50
Human Resources	\$ 3,000.00		\$	247.50					\$	3,247.50
Inland Empire Future Leaders	\$ 687.50	\$ 37.50) \$	105.00					\$	830.00
International Education	\$ 1,625.00		\$	210.00					\$	1,835.00
ITS - Academic Technologies	\$ 800.00	\$ 7.50) \$	150.00	\$	5.00			\$	962.50
ITS - Vice President Office	\$ 787.50	\$ 7.50) \$	210.00	\$	5.00			\$	1,010.00
JHBC - Dean's Office	\$ 2,112.50	\$ 30.0) \$	487.50	\$	20.00			\$	2,650.00
JHBC - Info & Decision	\$ 5,537.50	\$ 90.0) \$	555.00	\$	60.00			\$	6,242.50
JHBC - Marketing	\$ 200.00	\$ 7.50) \$	67.50	\$	5.00			\$	280.00
JHBC - Pub Admin	\$ 200.00		\$	75.00						
JHBC - Social Work	\$ 2,710.00	\$ 37.50) \$	960.00	\$	25.00				
JHBC - Inland Emp Ctr for Entre	\$ 180.00		\$	195.00						
Latino Education & Advocacy Days (LEAD)	\$ 3,435.00	\$ 60.0) \$	675.00	\$	40.00			\$	4,210.00
Library - Collection Devel/Recv	\$ 890.00	\$ 330.0) \$	300.00	\$	360.00			\$	1,880.00
Office of Govt & Comm Rel	\$ 90.00	\$ 48.7	5 \$	67.50	\$	32.50			\$	238.75
Office of Student Engagement	\$ 51,725.00	\$ 277.50) \$	1,747.50	\$	130.00	\$1,125.00		\$	55,005.00
Orientation & First Year Experience	\$ 79,050.00	\$ 510.0) \$	3,650.00	\$	340.00	\$4,025.00		\$	87,575.00
President's Office	\$ 1,250.00		\$	157.50	Ė				\$	1,407.50
Procurement & Contracts	\$ 500.00		\$	60.00					\$	560.00
Public Safety	\$ 750.00		\$	315.00					\$	1,065.00
Sodexo Dining Services	\$ 270.00		\$	52.50					\$	322.50
Special Events and Guest Services	\$ 1,745.00	\$ 37.50	-	397.50	\$	25.00			\$	2,205.00
Student Affairs - VP	\$ 32,500.00	\$ 22.50	-	450.00	\$	15.00			-	32,987.50
Student Health Center	\$ 687.50	·	\$	45.00	Ť				\$	732.50
Student Research	\$ 1,550.00	\$ 7.50		577.50	\$	5.00			T	
UEC - California Arts Project RIMSCAP	\$ 100.00		+		Ť					
UEC - Gear Up	\$ 3,000.00	\$ 975.0) \$	1,852.50	\$	635.00			\$	6,462.50
UEC - Student Assistance in Learning	\$ 850.00	7	\$	142.50	Ť				\$	992.50
UEC - Upward Bound	\$ 700.00	\$ 15.0		165.00	\$	10.00			\$	890.00
Undergraduate Studies	\$ 950.00	7 15.00	\$	135.00	7	10.00			7	050.00
University Budget Office	\$ 525.00		\$	150.00						
University Development	\$ 500.00	\$ 30.0		187.50	\$	20.00				
University Diversity Committee	\$ 1,075.00	50.00	\$	187.50	,	20.00				
University Diversity Office	\$ 1,435.00		\$	487.50						
UP - Parking Admin	\$ 200.00		۲	-07.50						
US - Academic Services	\$ 325.00		\$	120.00						
US - EOP	\$ 3,125.00	\$ 187.50		765.00	۲	125.00				
03 - LOF	\$ 5,125.00	10/.50 پ	چ ر	705.00	۶	123.00				
TOTALS	\$240,575.00	\$ 3,438.7	- 7	20 202 50	4.	227 50	\$5,190.00	¢ 7 2E	¢ 2	71 021 00

UEC SERVICES TO CAMPUS

Direct Support

Indirect Cost Recovered-Return to Campus Convocation/Staff Awards Luncheon Presidential Support (SWIFT interest earnings) Commons Refresh Project Jack Brown C-Store relocation and remodel Dining Consultant for Housing/Commons Project	\$ 621,389 \$ 28,000 \$ 40,000 \$ 67,000 \$ 42,000 \$ 13,000
Total Direct Support	\$ 811,389
In-Kind Contributions CBORD Server Support for Coyote OneCard Bookstore Merchandise Rent in UEC Building to IRB-Pre Award Conference Room UEC Academic Research Bldg. use by State employees Fiscal Management Training Waived Fees for Boardroom	\$ 10,000 \$ 10,000 \$ 6,000 \$ 12,000 \$ 7,000 \$ 4,000
Total In-Kind Contributions	\$ 49,000
GRAND TOTAL	\$ 860,389