



CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO

CAMPUS BUDGET FORUM

NOVEMBER 17, 2017

CURRENT FOCUS

DR. TOMÁS D. MORALES

PRESIDENT

CSU BUDGET COMPONENTS

Graduation Initiative 2025

- Increase Graduation Rates for all CSU Students
- Provide Students with a Wide Range of Additional Support

Enrollment Trends

- For Residents, Flat Enrollment Growth with Increasing Demand
- Decline in Non-Resident Enrollment Across the Nation

Compensation Increases

- Tentative Contracts Exceed Sacramento's CSU Funding Plan

Employer Paid Benefit Costs

- No Support from Sacramento for New Employees Hired After 2012
- Benefit Costs Average 50% of Salary Costs

Facilities & Infrastructure Needs

- Deferred Maintenance Allocation not Sufficient for Aging Facilities and Infrastructure

CSUSB FOCUS

Strategic Plan – Year 3

- Continued Recruitment of New/Replacement Faculty
- Support for Faculty Center for Excellence & Staff Development Center
- Identity & Marketing

Graduation Initiative 2025

- Improving our 4-Year Graduation Rates for Freshman and 2-Year Graduation Rates for Transfers
- Close the Under-Represented Minority (URM) Achievement Gap

Quarter to Semester Conversion

- Completion: Fall 2020

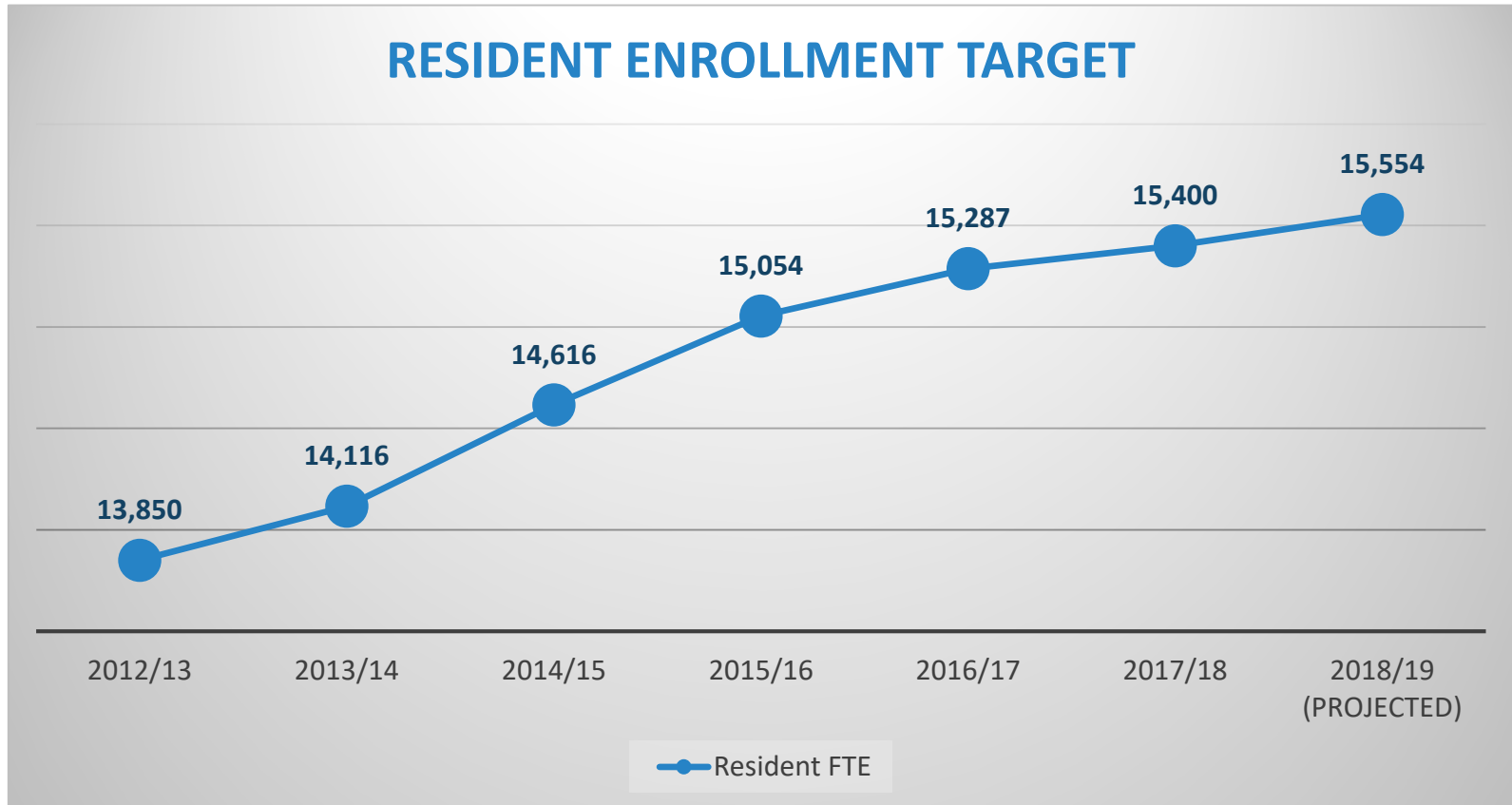
Capital Projects

- Housing/Dining Project, Center for Global Innovation, and the Utilities Infrastructure Upgrade
- Expansions to Classroom and Research Space

Comprehensive Campaign

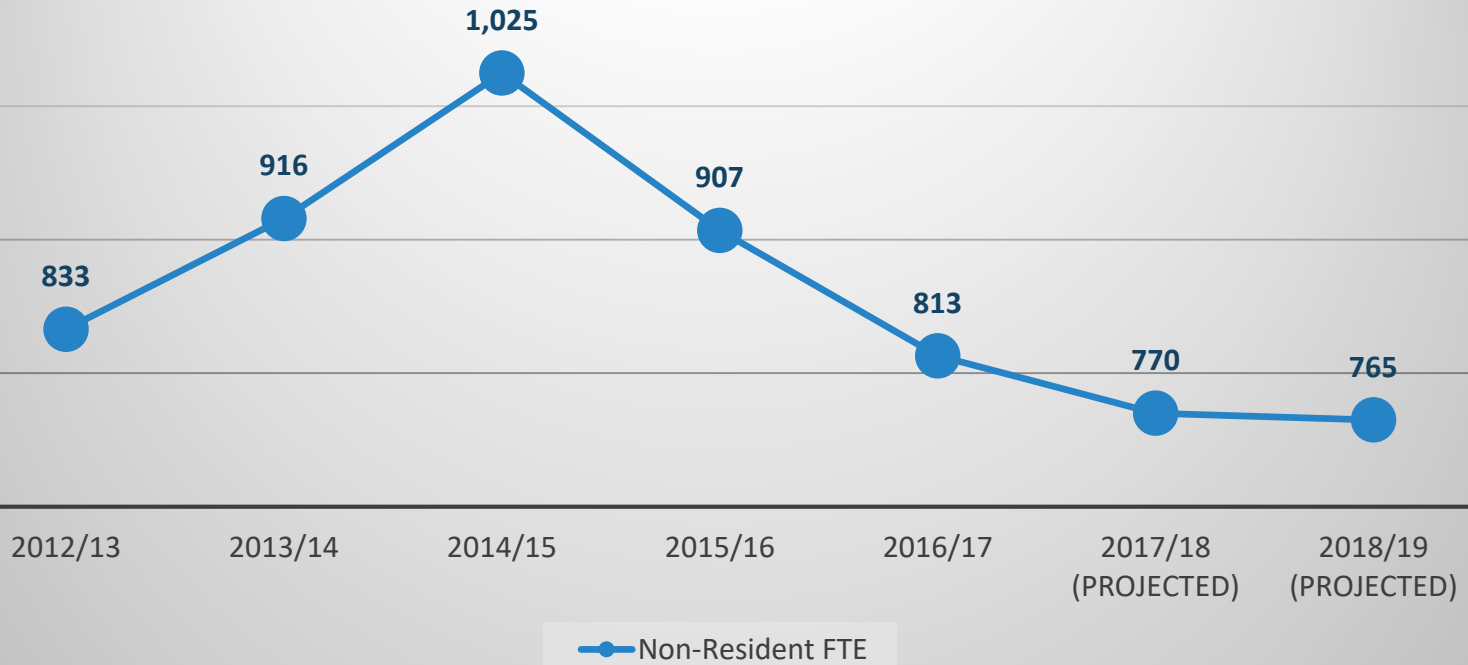
- Goal \$50 Million
- \$42.5 Million Raised To Date (85%)

CSUSB FOCUS



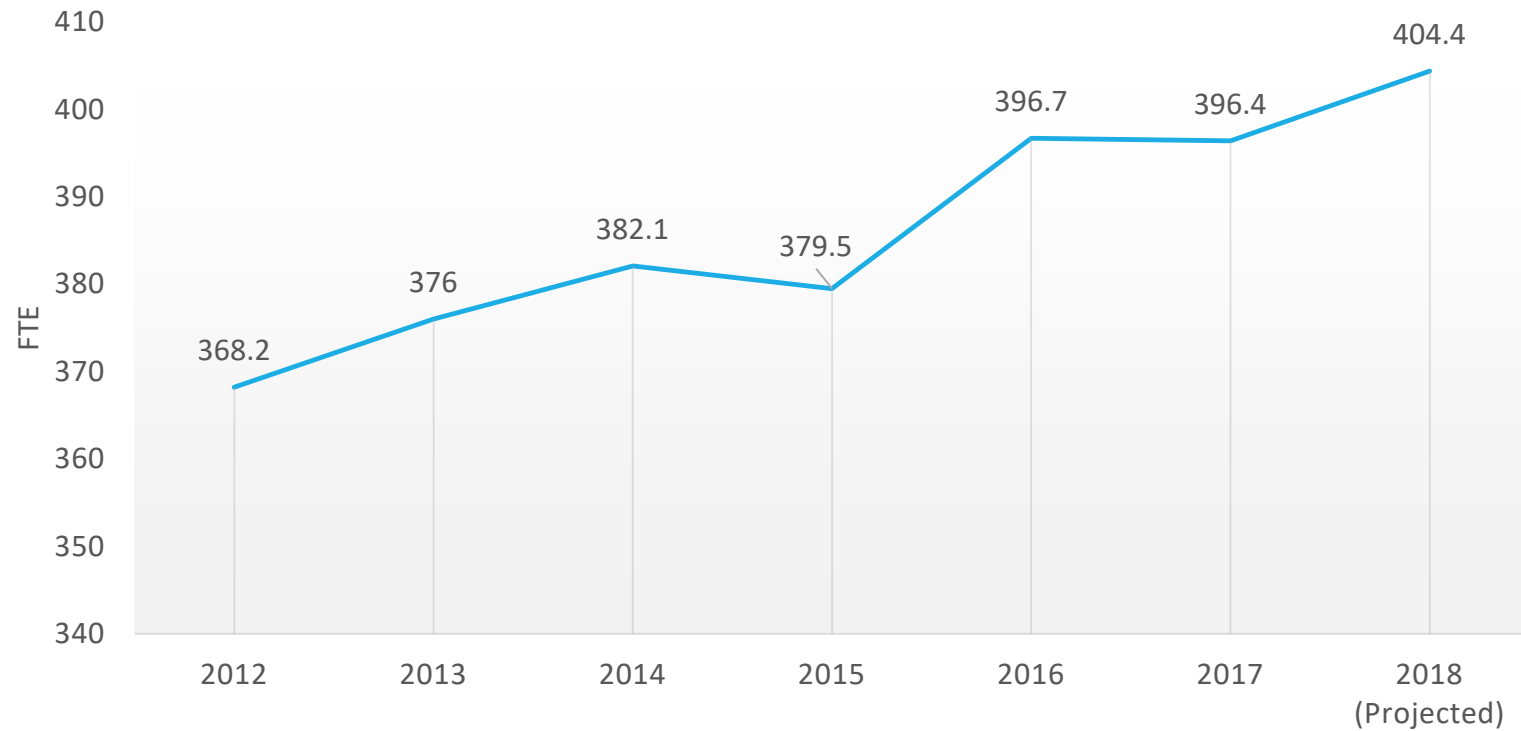
CSUSB FOCUS

NON-RESIDENT ENROLLMENT ACTUALS



CSUSB FOCUS

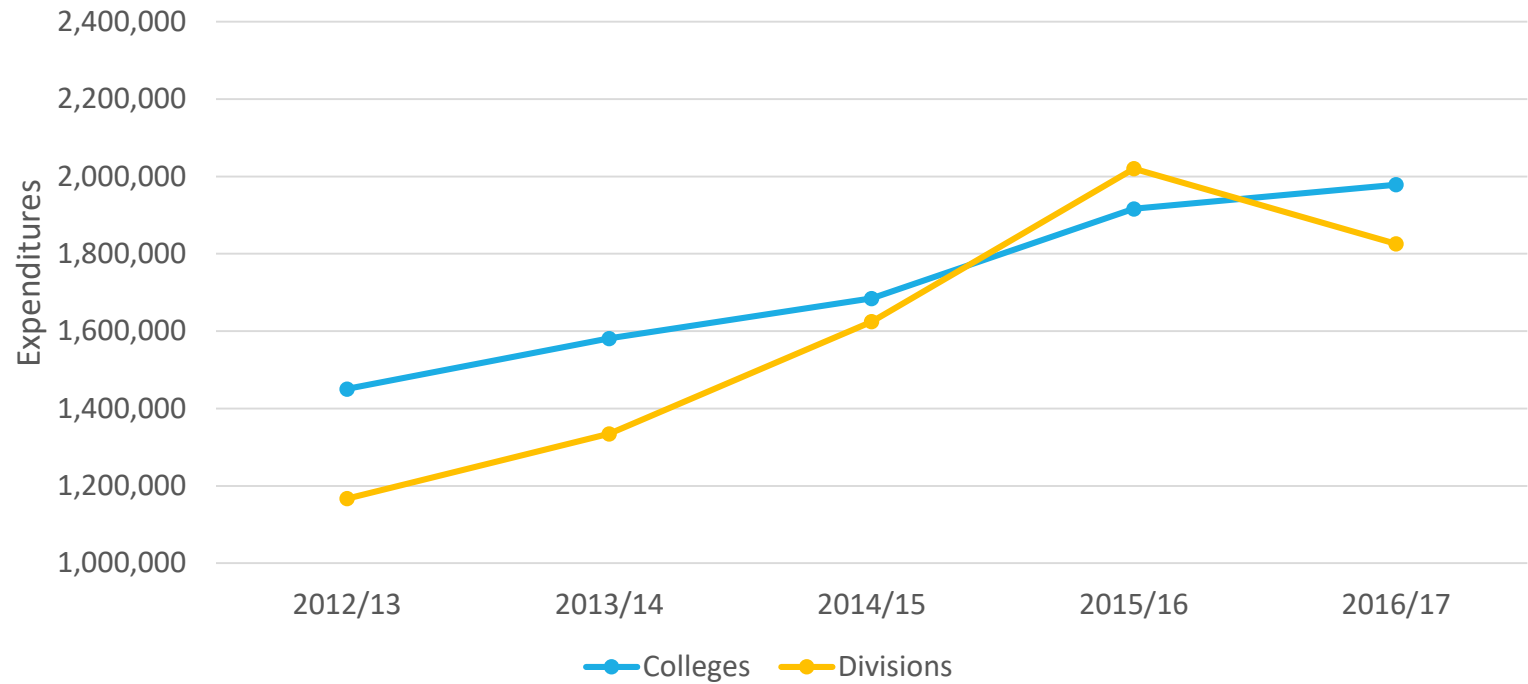
TENURE-TRACK FACULTY FTE*



*Active instructional faculty, excludes leave without pay.

CSUSB FOCUS

FACULTY & STAFF PROFESSIONAL DEVELOPMENT

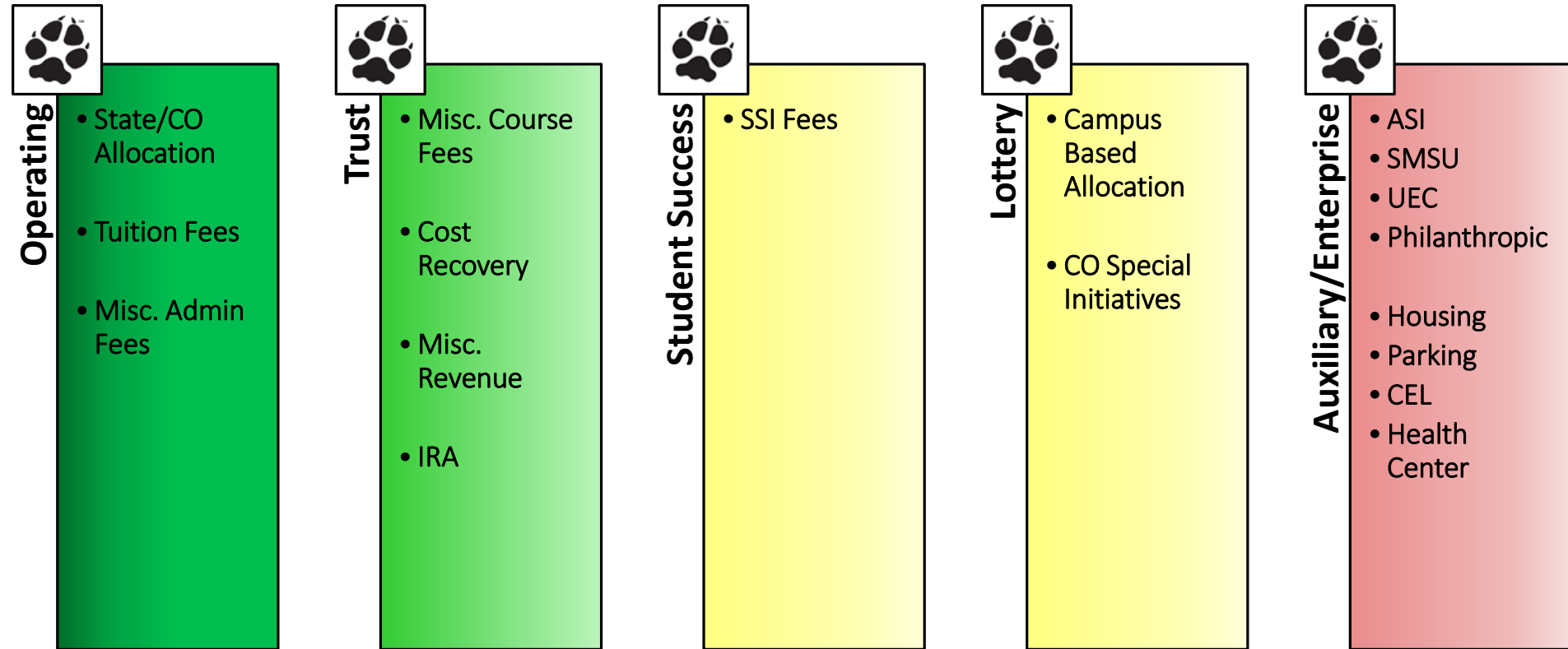


BUDGET UPDATE

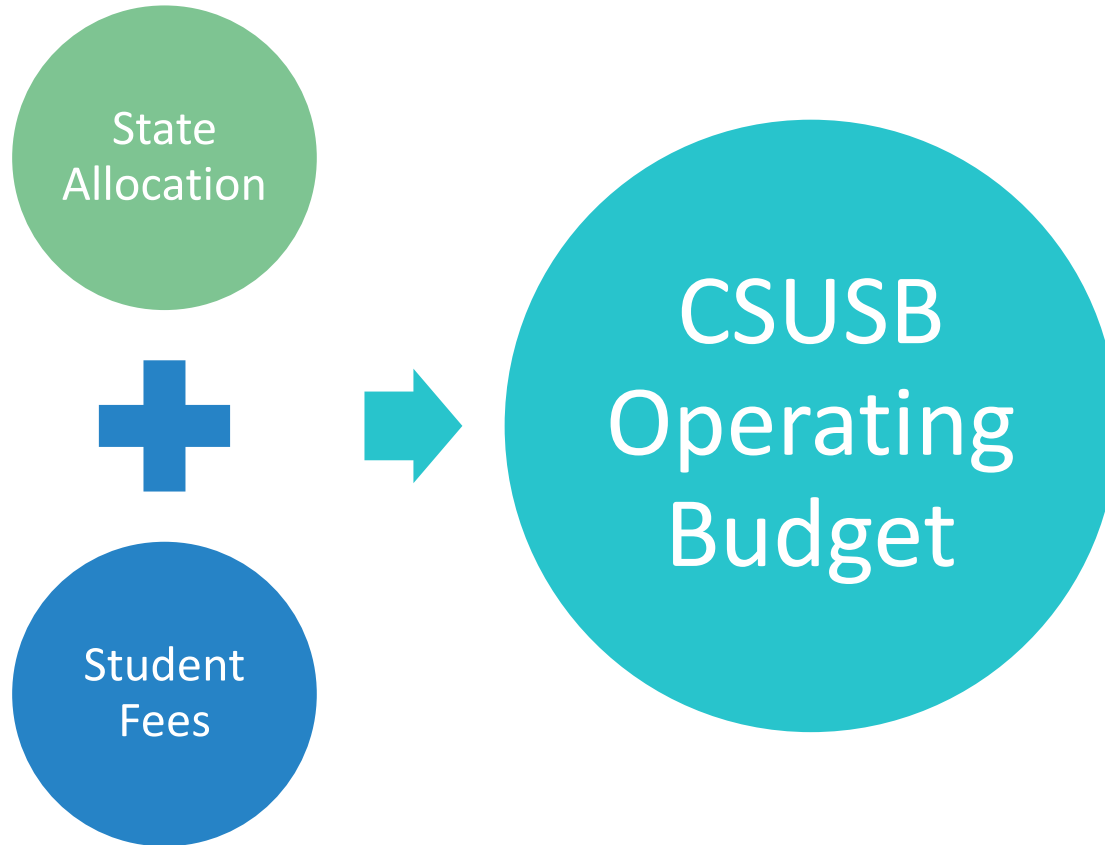
DR. DOUGLAS R. FREER

VICE PRESIDENT, ADMINISTRATION & FINANCE

CSUSB FUNDING SOURCES

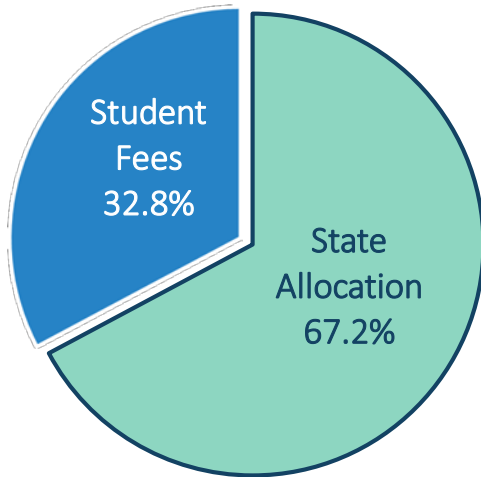


CSUSB OPERATING FUND

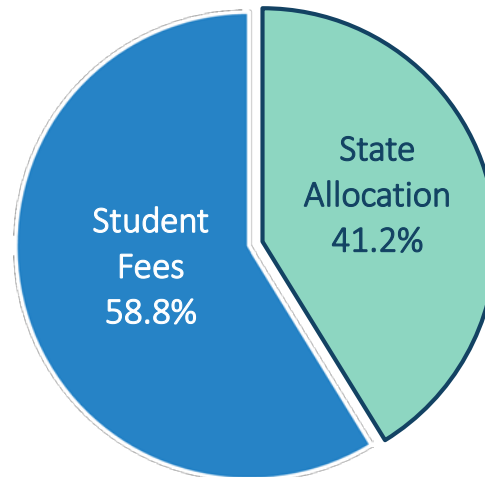


CSUSB OPERATING FUND

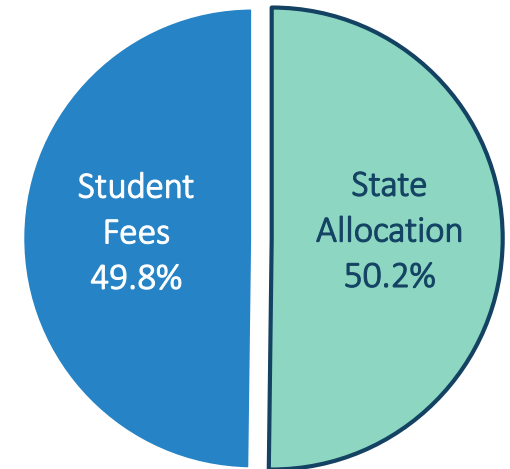
2006/07



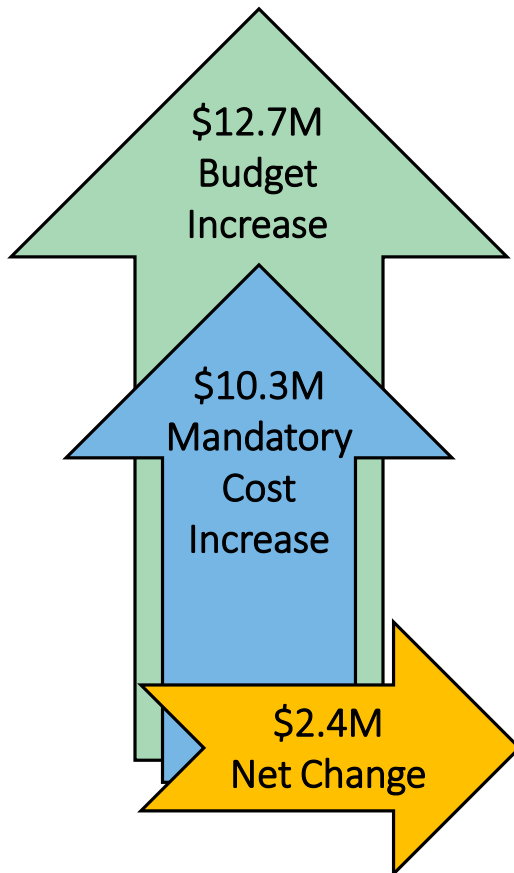
2012/13



2017/18

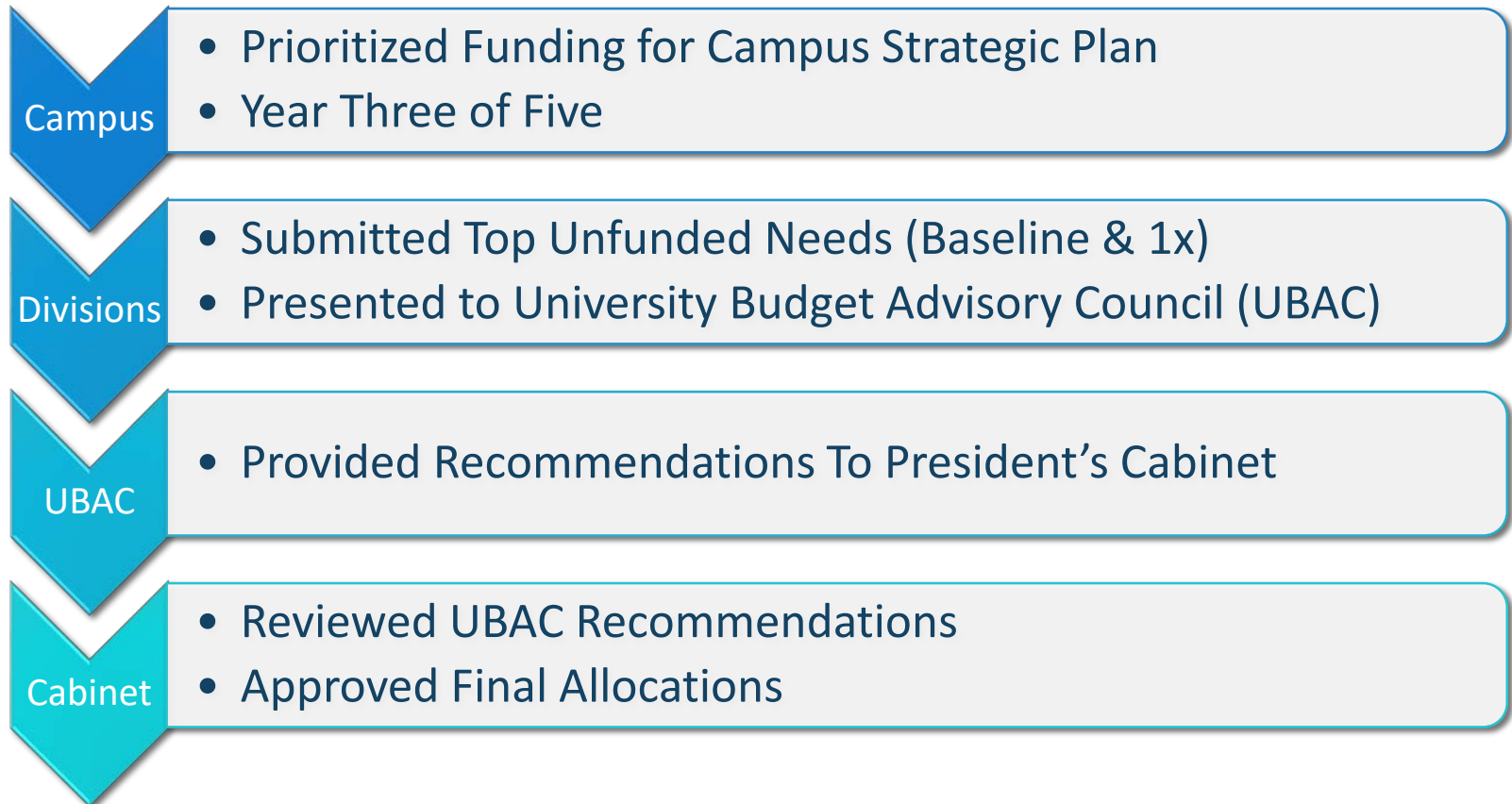


BASELINE BUDGET– 2017/18



State Appropriation Increase	\$8,397,000
Tuition Revenue Increase (Fee Increase/Enrollment Growth)	\$4,297,929
Non-Resident Fee Revenue Decrease	(58,301)
Other Student Fees Revenue Increase (Applications, Transcripts)	75,000
Total Base Increase	\$12,711,628
Mandatory Costs/Campus Needs	(9,450,779)
16/17 Compensation Shortfall	(882,761)
Net Base Change (Available for Distribution)	\$2,378,088

PROCESS FOR NEW ALLOCATIONS



STRATEGIC PLAN – 2017/18 (Year 3)

Description	Baseline Amount
AA – Increase T/TT Faculty Density, Reduce SFR's	\$750,000
AA – Faculty Center for Excellence	\$100,000
AA – Entrepreneurship & Business Incubator	\$50,000
AA – Community Engagement New Program Development	\$25,000
AA – Faculty Research/Reassigned Time	\$20,000
AA – Community Engagement Faculty Associate	\$8,000
AF – Staff Development Center	\$100,000
UA – Increase Philanthropic Revenue	\$125,000
TOTAL	\$1,178,000

NEW BASELINE – 2017/18

Total Approved: \$2,335,491*

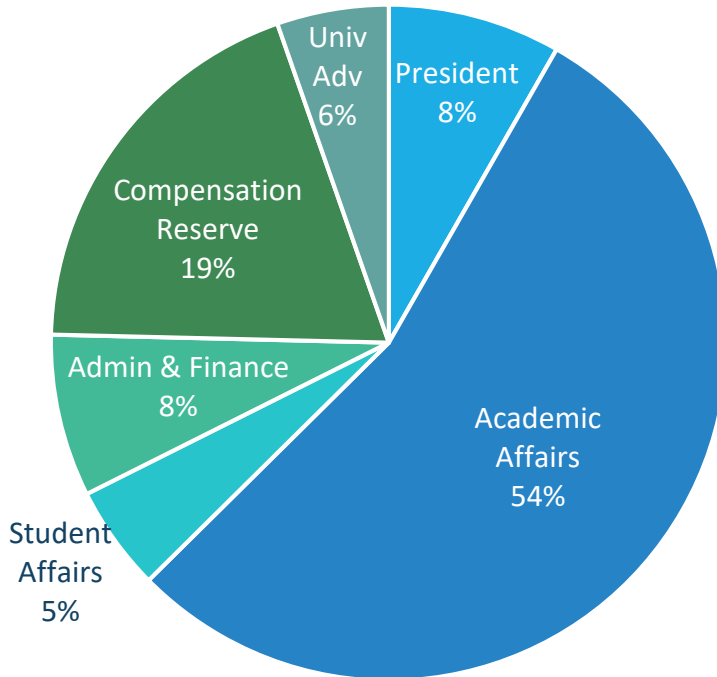
Strategic Plan	<ul style="list-style-type: none"> • Year 3, Goals 1 – 5 	\$1,178,000
President	<ul style="list-style-type: none"> • Title IX • Institutional Research 	\$107,280 \$85,860
Academic Affairs	<ul style="list-style-type: none"> • Interfolio RPT Platform • CAL Operating • Honors Program 	\$70,000 \$25,000 \$220,552
Student Affairs	<ul style="list-style-type: none"> • Intercollegiate Athletics 	\$117,279
Admin & Finance	<ul style="list-style-type: none"> • Police Equipment • Facilities Building Maintenance 	\$30,000 \$51,520
Central	<ul style="list-style-type: none"> • Compensation Reserve 	\$450,000

*Benefit costs included for any new positions

NEW BASELINE – 2017/18*

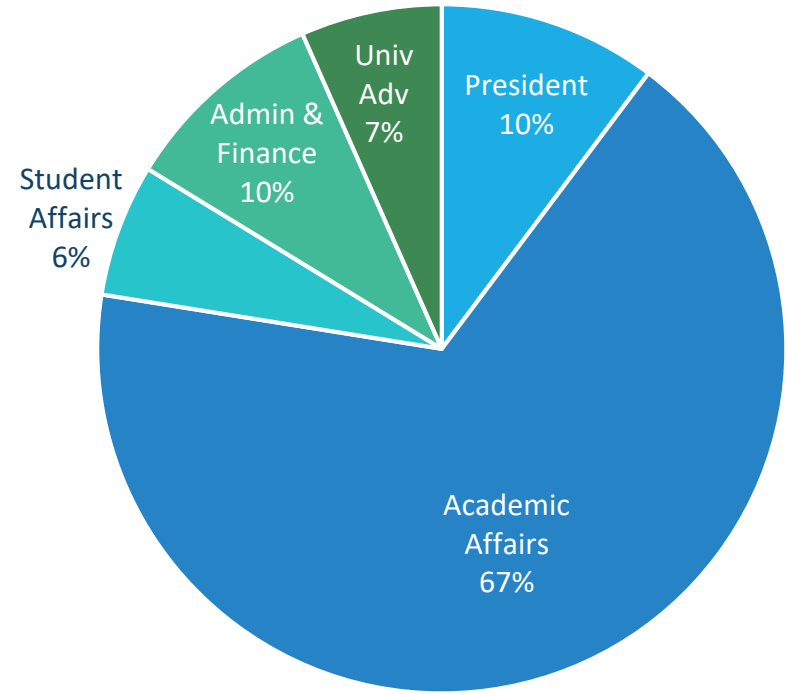
DIVISIONS AND CENTRAL

\$2,335,491



DIVISIONS ONLY

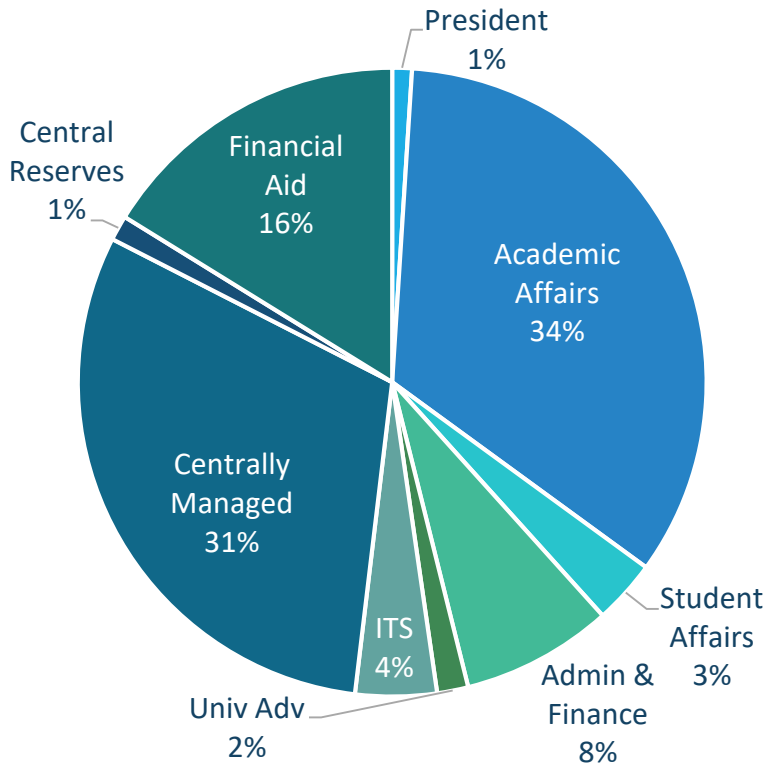
\$1,885,491



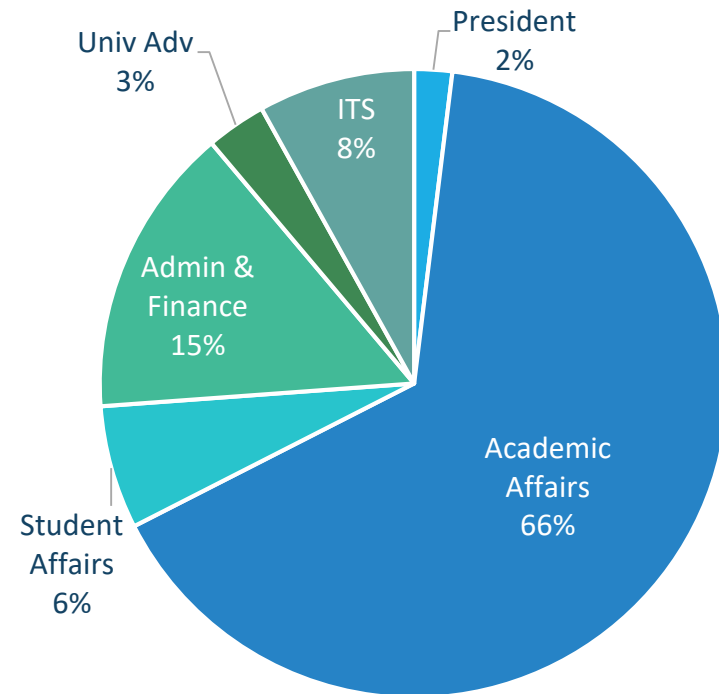
*Includes Strategic Plan Funds

TOTAL BASELINE – 2017/18

DIVISIONS & CENTRAL
\$222,309,678

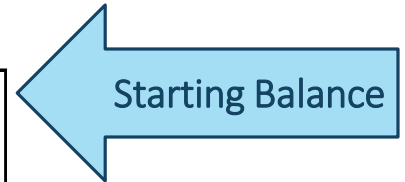


DIVISIONS ONLY
\$115,371,402



1X FUNDS – 2017/18

Campus Carry-Forward Balance	\$22,084,697
<u>Distribution</u>	
Return to Divisions/Colleges	7,401,879
Q2S Conversion (\$2.8M carry forward, \$1M new)	3,838,252
Misc. Multi-Year Commitments (ex: software licenses, SSD Office)	2,038,106
SSI Swap	259,479
Strategic Plan (carry-forward)	245,828
Central Accounts (carry-forward)	158,824
Working Capital Reserve	5,000,000
Capital Development Reserve	1,000,000
Deferred Maintenance Reserve	321,357
Total One-Time Distribution	\$20,263,725



Balance \$1,820,972



STRATEGIC PLAN – 2017/18 (Year 3)

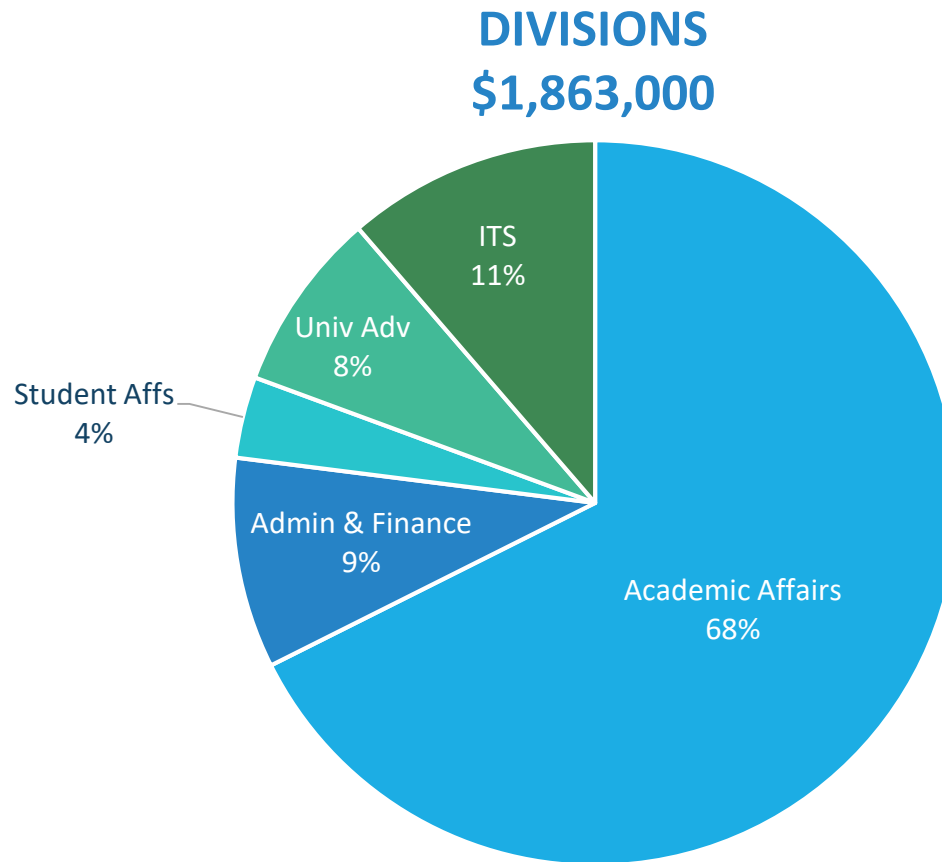
Description	1X Amount
AA – First Year Experience Staff & Programming	\$120,000
AA – PDC Student Success Center Mentors	\$70,000
AA – Student Research Faculty Mentoring	\$62,500
AA – Supplemental Instruction Graduate Students	\$40,000
AA – Teaching Resource Center	\$30,000
AA – Graduate Studies Faculty Reassignment	\$20,000
AA/SA – Learning Communities Programming	\$80,000
AA/SA – Four Year Experience Mentors	\$55,000
AF – Public Private Partnership Project Development	\$75,000
UA – Campus Identity, Traditions and Signature Events	\$100,000
UA – Prospective Student Campaign	\$50,000
TOTAL	\$702,500

1X BUDGET APPROVED – 2017/18

Total Approved: \$1,863,000

Strategic Plan	<ul style="list-style-type: none"> • Year 3, Goals 1 – 5 	\$702,500
Academic Affairs	<ul style="list-style-type: none"> • CSBS Statistics Lab • Interfolio RPT Platform • CNS Operating • International Recruitment 	\$44,000 \$97,500 \$168,000 \$540,000
Admin & Finance	<ul style="list-style-type: none"> • Campus Security Cameras 	\$100,000
ITS	<ul style="list-style-type: none"> • Smart Classroom Refresh 	\$211,000

1X BUDGET APPROVED – 2017/18*



*Includes Strategic Plan Funds

LOOKING AHEAD – 2018/19

Proposed 2018/19 CSU Operating Budget Request (in millions)

Expense Increases

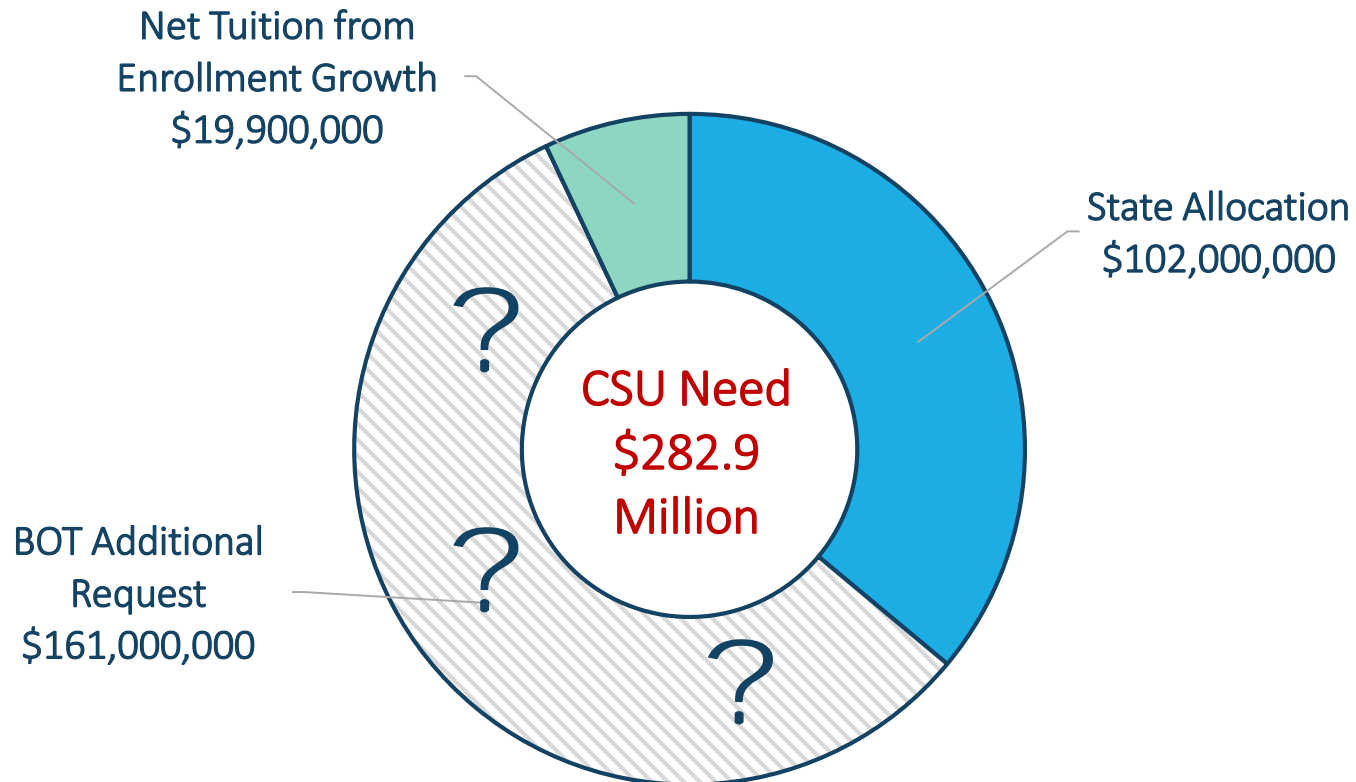
Graduation Initiative 2025	\$75.0
New Compensation	122.1
Enrollment Growth (1%)	39.9
Facilities & Infrastructure Needs	15.0
Mandatory Costs (Benefits, Insurance, etc)	<u>30.9</u>
Total Expense Increase	\$282.9

Anticipated Revenue

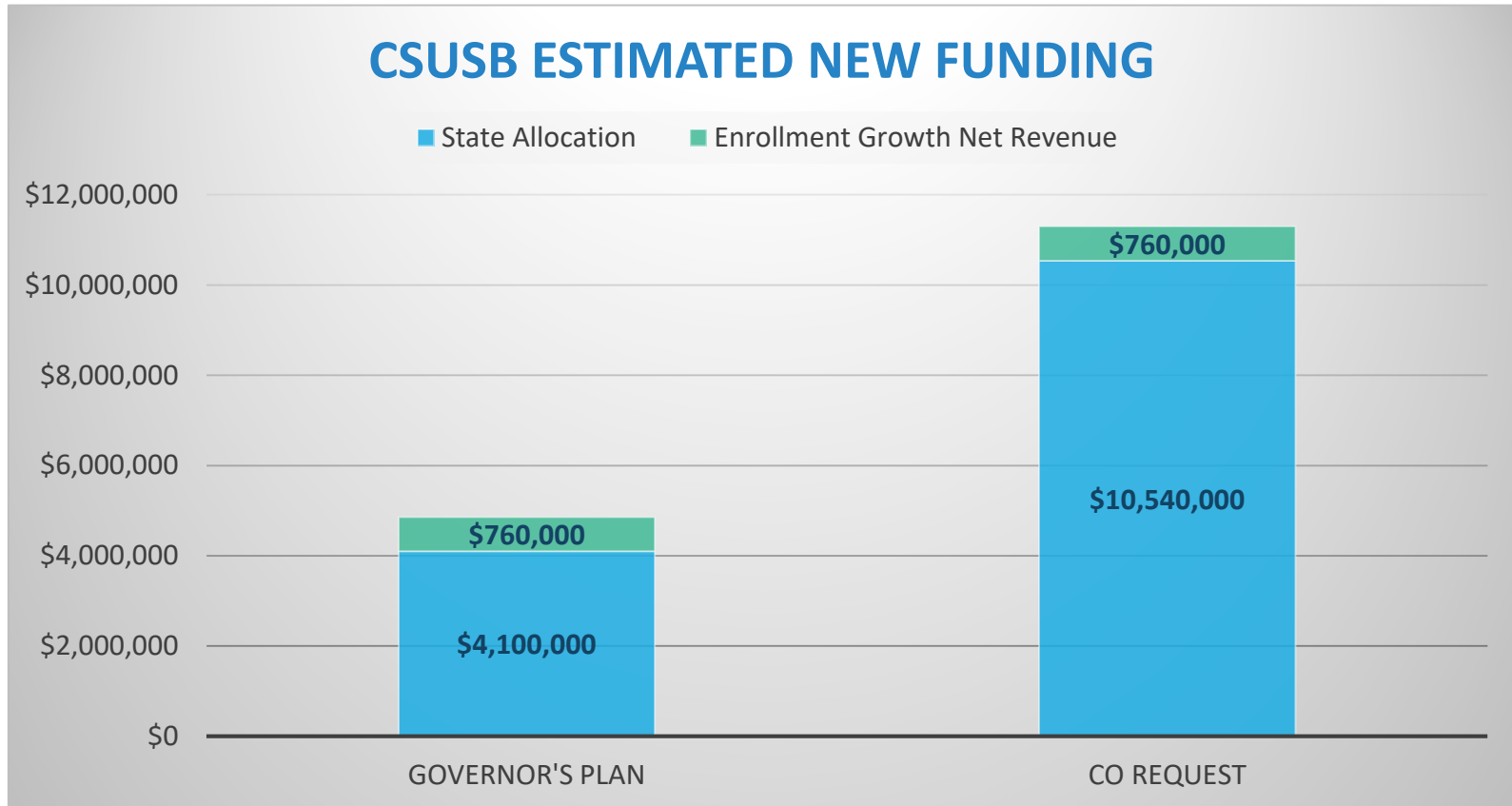
Governor's Support	\$102.0
Net Tuition From Enrollment Growth	19.9
<i>Board of Trustees Additional Request</i>	<u><i>161.0</i></u>
Total Anticipated Revenue	\$282.9

LOOKING AHEAD – 2018/19

CSU Need vs Governor's Support



LOOKING AHEAD – 2018/19



BUDGET STRATEGIES

BASELINE

Compensation Reserve

- Resource for unfunded salary increases
- \$450,000

Deferred Maintenance Reserve

- Resource for DM Projects
- \$711,000

Capital Development Reserve

- Resource to Expand University Facilities
- \$500,000

ONE-TIME

Over-Enrollment Revenue

- Enrollment Above CO Target
- 5 year Average: \$3,900,000

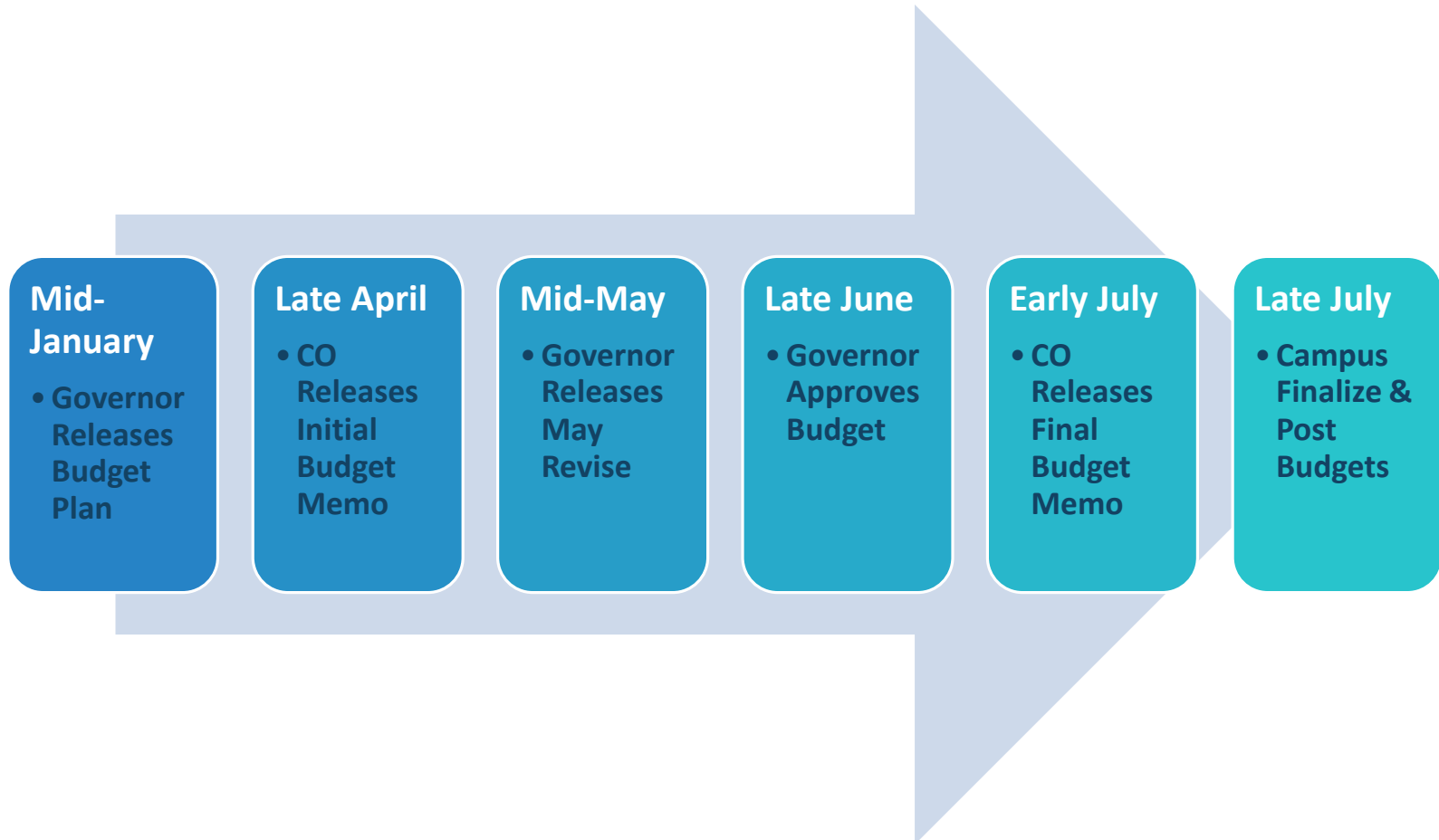
Working Capital Reserve

- Resource for Unanticipated Expenditures
- \$5,000,000

Capital Development Reserve

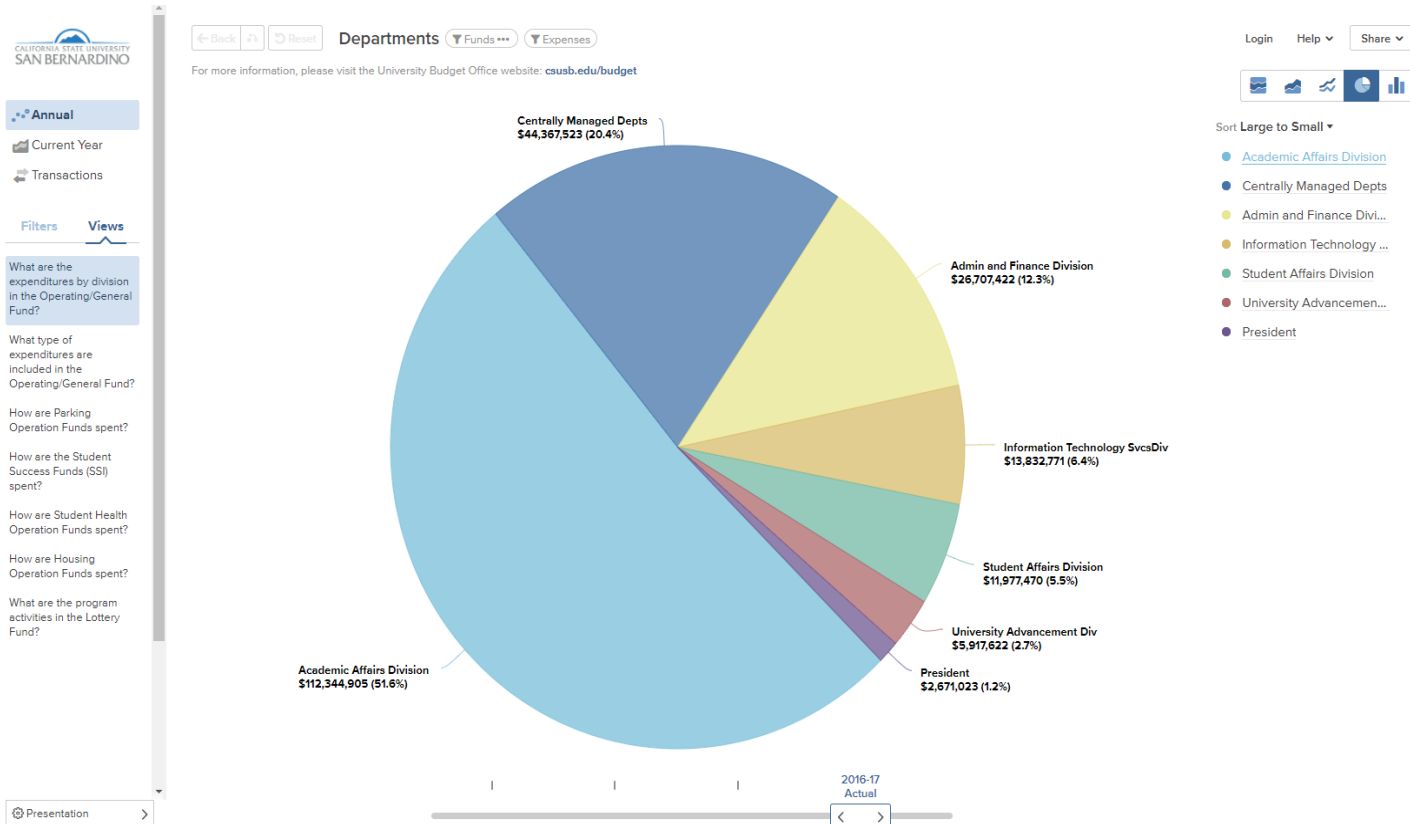
- Resource to Expand University Facilities
- \$1,500,000

WHAT'S NEXT



BUDGET RESOURCES

OPENGOV



BUDGET RESOURCES

University Budget Office

budget.csusb.edu