

# CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO

CAMPUS BUDGET FORUM

October 30, 2015

Dr. Tomás D. Morales

*President*

# CURRENT FOCUS

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- **Strategic Activities**
  - Strategic Plan Implementation
  - Update Master Plan for Main Campus & PDC: Continuing
  - Quarter to Semester Conversion
    - 75% of Direct Costs Covered by Chancellor's Office

# CURRENT FOCUS

- **Enrollment**

- 15/16 Enrollment Growth
  - Resident - 458 FTE, CO Authorized Increase Over Prior-Year
    - 90% of New Students from Local Area
  - Non-Resident - 56 FTE, Campus Planned Increase Over Prior-Year
    - Strengthens Overall Student Experience
- 16/17 Enrollment Growth
  - 1% Growth Anticipated
- Solidify Relationships with K-12 Schools

# CURRENT FOCUS

- **Student Success and Completion Initiatives**
  - CSUSB's Commitment to Trustee's 6 Initiatives  
(Anticipated 15/16 Commitment = \$3.1M)
    - Tenure Track Faculty Hiring
    - Enhanced Advising
    - Augment Bottleneck Solutions
    - Student Preparation
    - High Impact Practices for Student Retention
    - Data-Driven Decision Making
  - Actual 15/16 Campus Commitment = \$3.7 Million

# CURRENT FOCUS

- **Instruction/Faculty & Staff Support**
  - FY 15/16
    - 13 Net New Tenure Track Faculty Hired (29 Overall New Faculty)
  - FY 16/17
    - 16 Net New Tenure Track Faculty Hires Planned (45 Planned Searches)
  - Faculty/Staff Equity
    - \$350K Commitment Continues into 15/16
  - Faculty/Staff Development
    - \$3.3 Million Spent During 14/15
      - Strategic Plan Commits Additional Funds for Faculty Center for Excellence, Teaching Resource Center and Staff Development Center

Dr. Douglas R. Freer

*Vice President, Administration & Finance*

# BUDGET UPDATE

# GOVERNOR'S COMPACT FOR HIGHER EDUCATION

- **Proposed CSU Cumulative Increases**
  - \$125.1 Million in 2013/14 - Received
  - \$142.2 Million in 2014/15 - Received
  - **\$119.5 Million in 2015/16 - *Received \$225 Million***
  - \$124.3 Million in 2016/17 – *Anticipated to be \$149.3Million*
- **\$511.1 Million – Total Proposed Cumulative Increase**
  - **\$641.6 Million – Estimated Actual**

# CURRENT YEAR – 2015/16

- **Campus Base Increase - \$10 Million** (State Allocation & Fee Revenue)
  - Restricted/Mandatory - \$5.3 Million (Benefits, Compensation, Fin Aid, Risk)
- **Campus Base Reallocations**
  - Summer Session - \$2.6 Million (Plus \$2.8M New Revenue. Total = \$5.4M)
  - Doctoral Program (EdD) - \$450K (Operating on Direct Revenue)
- **New Distribution - \$7.75 Million**
  - Faculty (Incl. Coaches) \$1.4M
  - Staff/Temp Help \$827K
  - OTPS (Supplies & Expenses) \$234K
  - Misc. Support Services \$215K
  - Central Plant \$131K
  - Student Assistants \$ 55K
  - Community Engagement \$ 35K
- Pending Distribution - \$4.8 Million  
(Includes \$2M for PT Faculty and \$500K for 16/17 TT Faculty)

# CURRENT YEAR – 2015/16

- **One-Time Funds - \$22 Million**
  - Prior-Year Balances to Divisions - \$11M
  - Prior-Year Balance to Central Reserve - \$11M
    - Current-Year Centrally Funded Items
      - PT Faculty/Addt'l Courses - \$1M
      - Long-Term Commitments - \$930K
      - Strategic Plan - \$710K
      - 50<sup>th</sup> Anniversary - \$250K
      - Hold for Quarter to Semester Conversion - \$3M
- **Ratified CBU Agreements (Salary Increases)**
  - Most Units Processed in July – 2% GSI
  - Faculty (Unit 3), Skilled Crafts (Unit 6) – Pending

# RESERVE MANAGEMENT PLAN

- **Working Capital Reserve/Reserve for Economic Uncertainty**
  - Provides a Safety Net for Unanticipated Expenditures
  - \$5 Million for 15/16
- **Deferred Maintenance Reserve**
  - Provides an Annual Resource for Addressing Deferred Maintenance Projects
  - \$750K for 15/16
- **Capital Development Reserve**
  - Provides a Resource to Expand University Facilities
  - \$500K for 15/16

## 2 YEAR BUDGET PROJECTION

FY 2016/17 - 2017/18

	<b>Current Year</b>	<b>Projected</b>	<b>Projected</b>
	<b>15/16</b>	<b>16/17</b>	<b>17/18</b>
State Appropriation	\$94,918,408	\$100,878,408	\$105,878,408
Student Fees	106,764,019	107,831,659	108,909,976
Total Budget	\$201,682,427	\$208,710,067	\$214,788,384
Tuition Discount Requirement	33,873,900	34,173,900	34,473,900
Total Budget - Net Financial Aid	\$167,808,527	\$174,536,167	\$180,314,484
<b>Total Budget Increase Between Fiscal Years</b>		<b>\$6,727,640</b>	<b>\$5,778,317</b>
Mandatory Costs (Employee Compensation/Benefits/Insurance)		(5,000,000)	(5,100,000)
<b>Net Budget Available for Distribution</b>		<b>\$1,727,640</b>	<b>\$678,317</b>

# LOOKING AHEAD – 2016/17

- **Not Expecting Funding Above Compact Amount of \$149.3M**
- **Anticipated Enrollment Growth – 1%**
  - 150 FTE for CSUSB
- **Anticipated Mandatory Costs**
  - 2% Employee Compensation Increase
  - Employer Paid Benefit Increase (Retirement/Health, incl. Affordable Care Act)

# BUDGET SUGGESTIONS

**Budget Office Web Site**

[budget.csusb.edu](http://budget.csusb.edu)

OR

**Click the “Feedback & Concerns” Link  
on the CSUSB Home Page**