

**Campus Summary (By Division/College)**  
**Operating Fund Activity**  
**Ending December 2019**

Divisions/Centrally Managed	Approved Budget @ 7/1/19				YTD Activity					Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Cost Recovery & Other	Dept Transfers	Adjusted Budget	Actuals	Encumbr	Balance	% Used
President	1,341,772	40,177	19,009	1,400,958	0	326,885	1,727,843	1,023,703	15,664	688,476	52%
Student Affairs	3,946,562	577,662	445,471	4,969,695	669,709	2,120,216	7,759,620	3,913,631	430,790	3,415,199	48%
Academic Affairs	87,097,679	8,746,884	755,989	96,600,552	1,356,082	25,150,374	123,107,007	72,008,989	1,004,761	50,093,258	51%
<i>Acad Affs Non College</i>	24,723,904	2,750,125	223,806	27,697,835	777,241	(5,130,593)	23,344,483	13,860,310	378,354	9,105,819	54%
<i>JHBC</i>	9,864,541	294,629	17,897	10,177,067	327,721	5,090,566	15,595,354	8,966,830	64,908	6,563,616	48%
<i>COE</i>	6,966,355	1,080,203	45,706	8,092,264	10,860	2,672,706	10,775,830	6,190,180	27,547	4,558,102	49%
<i>CAL</i>	11,965,488	2,527,518	16,034	14,509,040	43,520	6,080,023	20,632,582	12,102,013	46,774	8,483,795	49%
<i>CNS</i>	16,296,339	729,284	90,806	17,116,429	4,546	9,268,942	26,389,917	15,096,198	137,979	11,155,740	48%
<i>SBS</i>	12,263,075	1,083,873	341,873	13,688,821	177,297	5,646,324	19,512,443	12,123,169	127,138	7,262,135	54%
<i>PDC</i>	1,045,689	121,181	21,781	1,188,651	15,232	402,851	1,606,735	840,040	110,338	656,356	52%
<i>Library</i>	3,972,288	160,071	(1,914)	4,130,444	(335)	1,119,555	5,249,663	2,830,249	111,721	2,307,693	49%
Admin & Finance	18,644,213	610,209	660,237	19,914,659	3,288,909	6,644,909	29,848,477	17,245,971	2,458,049	10,144,457	58%
University Advancement	5,077,683	112,944	27,956	5,218,583	8,936	1,971,728	7,199,247	4,010,567	94,442	3,094,238	48%
Information Technology Services	10,905,644	154,292	499,368	11,559,304	641,861	3,738,747	15,939,911	9,783,681	871,000	5,285,230	60%
Centrally Managed	113,143,285	6,905,769	90,343	120,139,397	1,849,702	(35,847,506)	86,141,593	32,986,113	537,141	52,618,339	39%
<b>Operating Fund (Excl Reserves)</b>	<b>240,156,838</b>	<b>17,147,937</b>	<b>2,498,373</b>	<b>259,803,149</b>	<b>7,815,199</b>	<b>4,105,352</b>	<b>271,723,699</b>	<b>140,972,654</b>	<b>5,411,847</b>	<b>125,339,197</b>	<b>54%</b>

Campus Reserves	Approved Budget @ 7/1/19				YTD Activity					Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Cost Recovery & Other	Dept Transfers	Adjusted Budget	Actuals*	Encumbr	Balance	% Used
Campus Reserves	5,253,864	9,679,913	0	14,933,777	2,866,000	(4,105,352)	13,694,425	0	0	13,694,425	8%

<b>Grand Total</b>	<b>245,410,702</b>	<b>26,827,850</b>	<b>2,498,373</b>	<b>274,736,926</b>	<b>10,681,199</b>	<b>0</b>	<b>285,418,124</b>	<b>140,972,654</b>	<b>5,411,847</b>	<b>139,033,622</b>	
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**President  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	0	0	0	0	0	0	0	0	0%
PT Faculty	0	0	0	0	0	0	0	0	0%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	929,126	0	0	929,126	951,485	470,450	0	481,035	49%
Staff	276,108	0	0	276,108	286,140	135,583	0	150,557	47%
Temp Help (Staff & Mgmt)	0	0	0	0	0	0	0	0	0%
Student Employment	39,858	0	0	39,858	39,858	25,441	0	14,417	64%
Benefits	0	0	0	0	294,940	294,940	0	0	NA
<b>Total Personnel Services</b>	<b>1,245,092</b>	<b>0</b>	<b>0</b>	<b>1,245,092</b>	<b>1,572,423</b>	<b>926,414</b>	<b>0</b>	<b>646,009</b>	<b>49%</b>
<b>OTPS</b>									
Supplies & Svcs	36,875	0	676	37,551	43,105	22,579	6,894	13,632	68%
Travel	23,315	0	0	23,315	23,315	22,600	0	715	97%
Contractual Services	1,000	0	18,100	19,100	18,100	43,929	8,500	(34,329)	290%
IT	15,452	0	33	15,485	15,485	1,392	0	14,093	100%
Equipment	0	0	0	0	0	0	0	0	0%
Repairs & Maintenance	5,000	0	0	5,000	0	28	0	(28)	0%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	15,038	0	200	15,238	15,238	6,762	270	8,206	46%
Reserve (Holding Accts)	0	40,177	0	40,177	40,177	0	0	40,177	0%
<b>Total OTPS</b>	<b>96,680</b>	<b>40,177</b>	<b>19,009</b>	<b>155,866</b>	<b>155,420</b>	<b>97,289</b>	<b>15,664</b>	<b>42,467</b>	<b>73%</b>
<b>Total Operating Fund</b>	<b>1,341,772</b>	<b>40,177</b>	<b>19,009</b>	<b>1,400,958</b>	<b>1,727,843</b>	<b>1,023,703</b>	<b>15,664</b>	<b>688,476</b>	<b>52%</b>

**Student Affairs  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	601,896	0	0	601,896	610,608	188,190	0	422,418	31%
PT Faculty	0	0	0	0	5,808	119,220	0	(113,412)	2053%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	1,109,415	0	0	1,109,415	1,562,790	641,124	0	921,666	41%
Staff	1,719,971	0	0	1,719,971	1,947,483	866,455	0	1,081,027	44%
Temp Help (Staff & Mgmt)	99,687	0	0	99,687	187,643	396,296	0	(208,653)	211%
Student Employment	14,000	0	0	14,000	7,000	108,296	0	(101,296)	1547%
Benefits	0	0	0	0	1,129,261	1,129,261	0	0	NA
<b>Total Personnel Services</b>	<b>3,544,969</b>	<b>0</b>	<b>0</b>	<b>3,544,969</b>	<b>5,450,592</b>	<b>3,448,842</b>	<b>0</b>	<b>2,001,750</b>	<b>54%</b>
<b>OTPS</b>									
Supplies & Svcs	230,328	0	237,567	467,895	1,031,503	298,760	123,674	609,070	41%
Travel	24,139	0	1,088	25,227	25,227	33,773	253	(8,799)	135%
Contractual Services	1,750	0	166,240	167,990	187,990	1,520	272,826	(86,356)	146%
IT	0	0	0	0	40,740	48,800	0	(8,060)	0%
Equipment	0	0	6,842	6,842	6,842	6,758	0	84	99%
Repairs & Maintenance	8,000	0	1,862	9,862	2,000	4,095	0	(2,095)	205%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	2,814	0	31,871	34,685	880,163	71,082	34,037	775,044	12%
Reserve (Holding Accts)	134,562	577,662	0	712,224	134,562	0	0	134,562	0%
<b>Total OTPS</b>	<b>401,593</b>	<b>577,662</b>	<b>445,471</b>	<b>1,424,726</b>	<b>2,309,028</b>	<b>464,789</b>	<b>430,790</b>	<b>1,413,449</b>	<b>39%</b>
<b>Total Operating Fund</b>	<b>3,946,562</b>	<b>577,662</b>	<b>445,471</b>	<b>4,969,695</b>	<b>7,759,620</b>	<b>3,913,631</b>	<b>430,790</b>	<b>3,415,199</b>	<b>48%</b>

**Academic Affairs (Non-College Areas)  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	582,426	0	10,000	592,426	315,068	0	0	315,068	0%
PT Faculty	3,876,117	0	3,000	3,879,117	784,384	196,510	13,000	574,874	27%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	2,932,324	0	0	2,932,324	3,279,949	1,507,459	0	1,772,490	46%
Staff	7,307,677	0	0	7,307,677	7,810,673	3,541,737	0	4,268,936	45%
Temp Help (Staff & Mgmt)	917,158	0	0	917,158	1,503,930	1,205,384	0	298,546	80%
Student Employment	555,555	0	0	555,555	784,339	723,403	0	60,936	92%
Benefits	0	0	352	352	3,723,226	3,722,873	352	0	NA
<b>Total Personnel Services</b>	<b>16,171,257</b>	<b>0</b>	<b>13,352</b>	<b>16,184,609</b>	<b>18,201,569</b>	<b>10,897,367</b>	<b>13,352</b>	<b>7,290,850</b>	<b>50%</b>
<b>OTPS</b>									
Supplies & Svcs	838,015	0	175,153	1,013,168	1,825,040	562,093	198,878	1,064,069	42%
Travel	189,709	0	1,360	191,069	395,004	201,454	3,108	190,441	52%
Contractual Services	0	0	30,138	30,138	128,869	90,556	65,633	(27,319)	121%
IT	311,443	0	2,078	313,521	385,597	311,062	25,696	48,839	87%
Equipment	559,248	0	320	559,568	145,020	5,933	31,561	107,526	26%
Repairs & Maintenance	8,000	0	0	8,000	13,671	39,408	0	(25,737)	0%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants/Scholarships	0	0	0	0	2,800	2,800	0	0	0%
Other	297,874	0	1,405	299,279	2,124,668	1,749,638	40,126	334,904	84%
Reserve (Holding Accts)	6,348,358	2,750,125	0	9,098,483	122,245	0	0	122,245	0%
<b>Total OTPS</b>	<b>8,552,647</b>	<b>2,750,125</b>	<b>210,453</b>	<b>11,513,226</b>	<b>5,142,914</b>	<b>2,962,943</b>	<b>365,002</b>	<b>1,814,969</b>	<b>65%</b>
<b>Total Operating Fund</b>	<b>24,723,904</b>	<b>2,750,125</b>	<b>223,806</b>	<b>27,697,835</b>	<b>23,344,483</b>	<b>13,860,310</b>	<b>378,354</b>	<b>9,105,819</b>	<b>54%</b>

**Jack H. Brown College of Business & Public Administration**  
**Operating Fund Activity**  
**Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	6,750,581	0	0	6,750,581	7,277,023	3,277,473		3,999,550	45%
PT Faculty	648,786	0	0	648,786	1,937,112	1,237,018		700,094	64%
Dept Chairs	483,845	0	0	483,845	589,143	292,752		296,391	50%
Management	370,800	0	0	370,800	228,480	111,006		117,474	49%
Staff	1,322,607	0	0	1,322,607	1,222,202	621,339		600,863	51%
Temp Help (Staff & Mgmt)	10,344	0	0	10,344	367,463	272,520		94,943	74%
Student Employment	2,578	0	0	2,578	42,178	44,215		(2,037)	0%
Benefits	0	0	0	0	2,893,268	2,893,268		0	NA
<b>Total Personnel Services</b>	<b>9,589,541</b>	<b>0</b>	<b>0</b>	<b>9,589,541</b>	<b>14,556,869</b>	<b>8,749,591</b>	<b>0</b>	<b>5,807,279</b>	<b>50%</b>
<b>OTPS</b>									
Supplies & Svcs	234,650	0	9,655	244,305	652,082	118,864	56,589	476,629	27%
Travel	0	0	0	0	19,526	48,945		(29,419)	0%
Contractual Services	0	0	0	0	0	0		0	0%
IT	0	0	3,906	3,906	4,906	11,239	3,296	(9,629)	296%
Equipment	0	0	736	736	736	6,955	736	(6,955)	0%
Repairs & Maintenance	5,000	0	0	5,000	5,000	4,661		339	0%
Books/Subscriptions	0	0	0	0				0	0%
Capital Outlay Construction	0	0	0	0				0	0%
Awards/Grants	0	0	0	0				0	0%
Other	35,350	0	3,600	38,950	356,235	26,576	4,288	325,372	9%
Reserve (Holding Accts)	0	294,629	0	294,629				0	0%
<b>Total OTPS</b>	<b>275,000</b>	<b>294,629</b>	<b>17,897</b>	<b>587,526</b>	<b>1,038,485</b>	<b>217,239</b>	<b>64,908</b>	<b>756,338</b>	<b>27%</b>
<b>Total Operating Fund</b>	<b>9,864,541</b>	<b>294,629</b>	<b>17,897</b>	<b>10,177,067</b>	<b>15,595,354</b>	<b>8,966,830</b>	<b>64,908</b>	<b>6,563,616</b>	<b>48%</b>

**College of Education  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used (Excl Benef)
<b>Personnel Services</b>									
Faculty	4,471,166	0	0	4,471,166	5,044,815	2,446,737	1,280	2,596,798	49%
PT Faculty	632,869	0	1,280	634,149	915,822	754,693	0	161,129	82%
Dept Chairs	188,811	0	0	188,811	200,865	120,695	0	80,170	60%
Management	317,028	0	0	317,028	317,028	92,253	0	224,775	29%
Staff	1,356,481	0	0	1,356,481	1,333,920	625,708	0	708,211	47%
Temp Help (Staff & Mgmt)	0	0	0	0	42,542	47,676	0	(5,134)	112%
Student Employment	0	0	0	0	110,000	37,553	0	72,447	34%
Benefits*	0	0	0	0	1,909,052	1,909,052	0	0	NA
<b>Total Personnel Services</b>	<b>6,966,355</b>	<b>0</b>	<b>1,280</b>	<b>6,967,635</b>	<b>9,874,043</b>	<b>6,034,366</b>	<b>1,280</b>	<b>3,838,398</b>	<b>52%</b>
<b>OTPS</b>									
Supplies & Svcs	0	0	4,745	4,745	615,588	64,611	8,348	542,629	12%
Travel	0	0	0	0	121,657	32,092	0	89,565	26%
Contractual Services	0	0	0	0	0	0	0	0	0%
IT	0	0	0	0	0	0	0	0	0%
Equipment	0	0	38,423	38,423	105,923	42,709	16,661	46,553	56%
Repairs & Maintenance	0	0	0	0	0	1,202	0	(1,202)	0%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	0	0	1,258	1,258	58,618	15,200	1,258	42,160	28%
Reserve (Holding Accts)	0	1,080,203	0	1,080,203	0	0	0	0	0%
<b>Total OTPS</b>	<b>0</b>	<b>1,080,203</b>	<b>44,426</b>	<b>1,124,629</b>	<b>901,786</b>	<b>155,814</b>	<b>26,267</b>	<b>719,705</b>	<b>20%</b>
<b>Total Operating Fund</b>	<b>6,966,355</b>	<b>1,080,203</b>	<b>45,706</b>	<b>8,092,264</b>	<b>10,775,830</b>	<b>6,190,180</b>	<b>27,547</b>	<b>4,558,102</b>	<b>49%</b>

**College of Arts & Letters  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	6,248,134	0	0	6,248,134	6,264,711	3,692,398	0	2,572,313	59%
PT Faculty	2,486,795	0	0	2,486,795	4,428,071	2,452,077	0	1,975,994	55%
Dept Chairs	695,292	0	0	695,292	712,421	344,101	0	368,320	48%
Management	407,316	0	0	407,316	95,256	47,628	0	47,628	50%
Staff	1,952,647	0	0	1,952,647	1,988,315	917,277	0	1,071,038	46%
Temp Help (Staff & Mgmt)	0	0	0	0	427,356	242,099	0	185,257	57%
Student Employment	0	0	0	0	158,436	160,328	0	(1,892)	101%
Benefits	0	0	0	0	3,903,559	3,903,559	0	0	NA
<b>Total Personnel Services</b>	<b>11,790,184</b>	<b>0</b>	<b>0</b>	<b>11,790,184</b>	<b>17,978,125</b>	<b>11,759,466</b>	<b>0</b>	<b>6,218,658</b>	<b>56%</b>
<b>OTPS</b>									
Supplies & Svcs	175,304	0	13,505	188,809	2,133,659	165,565	36,470	1,931,624	9%
Travel	0	0	0	0	219,759	72,868	0	146,891	33%
Contractual Services	0	0	0	0	0	0	0	0	0%
IT	0	0	2,400	2,400	97,000	15,664	6,578	74,758	23%
Equipment	0	0	0	0	28,396	33,675	0	(5,279)	119%
Repairs & Maintenance	0	0	0	0	50,625	13,941	0	36,684	28%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	0	0	129	129	125,018	40,833	3,726	80,459	36%
Reserve (Holding Accts)	0	2,527,518	0	2,527,518	0	0	0	0	0%
<b>Total OTPS</b>	<b>175,304</b>	<b>2,527,518</b>	<b>16,034</b>	<b>2,718,856</b>	<b>2,654,457</b>	<b>342,546</b>	<b>46,774</b>	<b>2,265,137</b>	<b>15%</b>
<b>Total Operating Fund</b>	<b>11,965,488</b>	<b>2,527,518</b>	<b>16,034</b>	<b>14,509,040</b>	<b>20,632,582</b>	<b>12,102,013</b>	<b>46,774</b>	<b>8,483,795</b>	<b>49%</b>

**College of Natural Sciences  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	10,212,118	0	0	10,212,118	11,791,333	5,665,012	0	6,126,321	48%
PT Faculty	2,563,383	0	0	2,563,383	4,687,421	2,130,747	0	2,556,674	45%
Dept Chairs	839,216	0	0	839,216	861,623	507,876	0	353,747	59%
Management	391,296	0	0	391,296	403,824	181,741	0	222,083	45%
Staff	1,900,467	0	0	1,900,467	1,952,360	938,748	0	1,013,612	48%
Temp Help (Staff & Mgmt)	129,822	0	0	129,822	137,574	164,486	0	(26,912)	120%
Student Employment	48,328	0	0	48,328	626,751	261,175	0	365,576	42%
Benefits	0	0	0	0	4,821,633	4,821,633	0	0	NA
<b>Total Personnel Services</b>	<b>16,084,630</b>	<b>0</b>	<b>0</b>	<b>16,084,630</b>	<b>25,282,519</b>	<b>14,671,418</b>	<b>0</b>	<b>10,611,101</b>	<b>48%</b>
<b>OTPS</b>									
Supplies & Svcs	193,209	0	58,891	252,100	295,514	159,704	87,247	48,563	84%
Travel	18,500	0	300	18,800	49,615	60,316	0	(10,701)	122%
Contractual Services	0	0	0	0	0	15,000	0	(15,000)	0%
IT	0	0	20,231	20,231	34,461	63,540	12,155	(41,233)	220%
Equipment	0	0	9,695	9,695	181,858	67,142	31,852	82,864	54%
Repairs & Maintenance	0	0	1,440	1,440	3,450	3,729	0	(279)	0%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	0	0	250	250	44,432	55,350	6,726	(17,643)	140%
Reserve (Holding Accts)	0	729,284	0	729,284	498,069	0	0	498,069	0%
<b>Total OTPS</b>	<b>211,709</b>	<b>729,284</b>	<b>90,806</b>	<b>1,031,799</b>	<b>1,107,398</b>	<b>424,780</b>	<b>137,979</b>	<b>544,639</b>	<b>51%</b>
<b>Total Operating Fund</b>	<b>16,296,339</b>	<b>729,284</b>	<b>90,806</b>	<b>17,116,429</b>	<b>26,389,917</b>	<b>15,096,198</b>	<b>137,979</b>	<b>11,155,740</b>	<b>48%</b>

**College of Social & Behavioral Science  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	8,835,244	0	0	8,835,244	9,144,785	4,863,309	0	4,281,476	53%
PT Faculty	1,217,791	0	0	1,217,791	2,494,865	1,299,682	0	1,195,183	52%
Dept Chairs	770,668	0	0	770,668	788,156	431,435	0	356,721	55%
Management	302,880	0	0	302,880	302,880	161,778	0	141,102	53%
Staff	1,081,949	0	0	1,081,949	1,146,288	529,575	0	616,713	46%
Temp Help (Staff & Mgmt)	0	0	0	0	43,260	130,650	0	(87,390)	302%
Student Employment	0	0	0	0	129,759	184,697	0	(54,938)	142%
Benefits	0	0	0	0	3,668,017	3,668,017	0	0	NA
<b>Total Personnel Services</b>	<b>12,208,532</b>	<b>0</b>	<b>0</b>	<b>12,208,532</b>	<b>17,718,011</b>	<b>11,269,142</b>	<b>0</b>	<b>6,448,869</b>	<b>54%</b>
<b>OTPS</b>									
Supplies & Svcs	54,543	0	59,769	114,312	943,833	230,982	58,086	654,764	31%
Travel	0	0	0	0	119,445	92,445	0	27,000	77%
Contractual Services	0	0	0	0	0	0	0	0	0%
IT	0	0	228	228	20,228	56,440	11,827	(48,038)	337%
Equipment	0	0	246,090	246,090	251,090	250,208	37,773	(36,891)	115%
Repairs & Maintenance	0	0	23,945	23,945	37,517	37,803	105	(390)	101%
Books/Subscriptions	0	0	0	0	0	509	0	(509)	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	0	0	11,841	11,841	272,989	185,616	19,348	68,025	75%
Reserve (Holding Accts)	0	1,083,873	0	1,083,873	149,330	24	0	149,306	0%
<b>Total OTPS</b>	<b>54,543</b>	<b>1,083,873</b>	<b>341,873</b>	<b>1,480,289</b>	<b>1,794,432</b>	<b>854,027</b>	<b>127,138</b>	<b>813,267</b>	<b>55%</b>
<b>Total Operating Fund</b>	<b>12,263,075</b>	<b>1,083,873</b>	<b>341,873</b>	<b>13,688,821</b>	<b>19,512,443</b>	<b>12,123,169</b>	<b>127,138</b>	<b>7,262,135</b>	<b>54%</b>

**Palm Desert Campus  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	0	0	0	0	83,374	31,569	0	51,805	38%
PT Faculty	0	0	0	0	0	0	0	0	0%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	268,428	0	0	268,428	383,582	221,485	0	162,097	58%
Staff	337,606	0	0	337,606	367,901	149,309	0	218,592	41%
Temp Help (Staff & Mgmt)	127,459	0	0	127,459	90,599	87,214	0	3,385	96%
Student Employment	0	0	0	0	10,000	10,714	0	(714)	107%
Benefits	0	0	0	0	228,371	228,371	0	0	NA
<b>Total Personnel Services</b>	<b>733,493</b>	<b>0</b>	<b>0</b>	<b>733,493</b>	<b>1,163,827</b>	<b>728,662</b>	<b>0</b>	<b>435,165</b>	<b>53%</b>
<b>OTPS</b>									
Supplies & Svcs	151,677	0	3,480	155,157	158,202	64,279	22,580	71,343	55%
Travel	19,519	0	0	19,519	34,519	10,719	0	23,800	31%
Contractual Services	56,000	0	15,252	71,252	81,252	24,546	36,812	19,894	76%
IT	0	0	822	822	822	4,267	0	(3,445)	0%
Equipment	55,000	0	783	55,783	83,868	871	50,947	32,050	62%
Repairs & Maintenance	10,000	0	0	10,000	4,399	3,215	0	1,184	73%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	20,000	0	1,444	21,444	79,846	3,481	0	76,365	4%
Reserve (Holding Accts)	0	121,181	0	121,181	0	0	0	0	0%
<b>Total OTPS</b>	<b>312,196</b>	<b>121,181</b>	<b>21,781</b>	<b>455,158</b>	<b>442,908</b>	<b>111,378</b>	<b>110,338</b>	<b>221,191</b>	<b>50%</b>
<b>Total Operating Fund</b>	<b>1,045,689</b>	<b>121,181</b>	<b>21,781</b>	<b>1,188,651</b>	<b>1,606,735</b>	<b>840,040</b>	<b>110,338</b>	<b>656,356</b>	<b>52%</b>

**Library**  
**Operating Fund Activity**  
**Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	1,239,207	0	0	1,239,207	1,310,363	599,049	0	711,314	46%
PT Faculty	0	0	0	0	0	0	0	0	0%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	165,805	0	0	165,805	170,785	85,392	0	85,393	50%
Staff	1,318,641	0	0	1,318,641	1,270,026	537,773	0	732,253	42%
Temp Help (Staff & Mgmt)	0	0	0	0	8,580	13,204	0	(4,624)	0%
Student Employment	116,028	0	0	116,028	182,641	159,430	0	23,211	87%
Benefits	0	0	0	0	704,540	704,540	0	0	NA
<b>Total Personnel Services</b>	<b>2,839,681</b>	<b>0</b>	<b>0</b>	<b>2,839,681</b>	<b>3,646,935</b>	<b>2,099,389</b>	<b>0</b>	<b>1,547,547</b>	<b>47%</b>
<b>OTPS</b>									
Supplies & Svcs	121,236	0	7,403	128,639	131,039	151,408	98,299	(118,667)	191%
Travel	20,000	0	0	20,000	20,000	4,751	0	15,249	0%
Contractual Services	140,000	0	(9,318)	130,682	164,349	208,465	5,229	(49,345)	130%
IT	0	0	0	0	0	1,932	0	(1,932)	0%
Equipment	0	0	0	0	110,000	1,281	0	108,719	0%
Repairs & Maintenance	6,000	0	0	6,000	3,000	1,179	8,193	(6,372)	0%
Books/Subscriptions	834,371	0	0	834,371	1,163,675	355,713	0	807,962	31%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	11,000	0	0	11,000	10,665	6,132	0	4,532	58%
Reserve (Holding Accts)	0	160,071	0	160,071	0	0	0	0	0%
<b>Total OTPS</b>	<b>1,132,607</b>	<b>160,071</b>	<b>(1,914)</b>	<b>1,290,763</b>	<b>1,602,728</b>	<b>730,861</b>	<b>111,721</b>	<b>760,147</b>	<b>53%</b>
<b>Total Operating Fund</b>	<b>3,972,288</b>	<b>160,071</b>	<b>(1,914)</b>	<b>4,130,444</b>	<b>5,249,663</b>	<b>2,830,249</b>	<b>111,721</b>	<b>2,307,693</b>	<b>49%</b>

**Administration & Finance  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	0	0	0	0	0	0	0	0	0%
PT Faculty	0	0	0	0	0	0	0	0	0%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	4,054,337	0	0	4,054,337	4,241,531	1,922,016	0	2,319,514	45%
Staff	11,152,435	0	0	11,152,435	13,209,916	6,559,938	0	6,649,979	50%
Temp Help (Staff & Mgmt)	205,238	0	0	205,238	483,784	469,515	0	14,269	97%
Student Employment	292,021	0	0	292,021	309,165	222,676	0	86,489	72%
Benefits	72,700	0	8,689	81,389	5,933,700	5,903,835	44,877	(15,013)	NA
<b>Total Personnel Services</b>	<b>15,776,731</b>	<b>0</b>	<b>8,689</b>	<b>15,785,420</b>	<b>24,178,096</b>	<b>15,077,980</b>	<b>44,877</b>	<b>9,055,238</b>	<b>51%</b>
<b>OTPS</b>									
Supplies & Svcs	995,377	0	72,529	1,067,906	1,377,458	651,869	238,131	487,458	65%
Travel	120,100	0	0	120,100	135,120	53,328	0	81,792	39%
Contractual Services	1,239,778	0	218,539	1,458,317	1,637,707	496,588	1,192,745	(51,626)	103%
IT	45,375	0	28,211	73,586	203,430	72,177	41,979	89,274	56%
Equipment	45,300	0	11,169	56,469	33,391	10,370	11,324	11,696	65%
Repairs & Maintenance	189,610	0	238,301	427,911	512,769	789,369	845,809	(1,122,409)	319%
Books/Subscriptions		0	0	0	0	30	0	(30)	0%
Capital Outlay Construction		0	0	0	0	0	0	0	0%
Awards/Grants		0	0	0	0	0	0	0	0%
Other	215,338	0	82,799	298,137	1,143,693	94,259	83,183	966,251	16%
Reserve (Holding Accts)	16,604	610,209	0	626,813	626,813	0	0	626,813	0%
<b>Total OTPS</b>	<b>2,867,482</b>	<b>610,209</b>	<b>651,548</b>	<b>4,129,239</b>	<b>5,670,381</b>	<b>2,167,991</b>	<b>2,413,171</b>	<b>1,089,219</b>	<b>81%</b>
<b>Total Operating Fund</b>	<b>18,644,213</b>	<b>610,209</b>	<b>660,237</b>	<b>19,914,659</b>	<b>29,848,477</b>	<b>17,245,971</b>	<b>2,458,049</b>	<b>10,144,457</b>	<b>58%</b>

**University Advancement  
Operating Fund Activity  
Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	0	0	0	0	0	0	0	0	0%
PT Faculty	0	0	0	0	0	0	0	0	0%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	2,061,655	0	0	2,061,655	2,206,819	982,191	0	1,224,628	45%
Staff	2,412,657	0	0	2,412,657	2,538,916	1,155,183	0	1,383,733	45%
Temp Help (Staff & Mgmt)	2,196	0	0	2,196	8,591	99,803	0	(91,212)	1162%
Student Employment	267,400	0	0	267,400	367,622	174,106	0	193,516	47%
Benefits	0	0	0	0	1,250,895	1,250,895	0	0	NA
<b>Total Personnel Services</b>	<b>4,743,908</b>	<b>0</b>	<b>0</b>	<b>4,743,908</b>	<b>6,372,843</b>	<b>3,662,178</b>	<b>0</b>	<b>2,710,665</b>	<b>47%</b>
<b>OTPS</b>									
Supplies & Svcs	127,790	0	13,007	140,797	269,530	154,727	70,044	44,759	83%
Travel	31,334	0	0	31,334	81,334	50,905	24	30,405	63%
Contractual Services	0	0	0	0	2,000	1,000	0	1,000	0%
IT	1,500	0	1,028	2,528	10,528	30,188	17,804	(37,464)	456%
Equipment	8,563	0	7,643	16,206	20,206	13,648	0	6,558	68%
Repairs & Maintenance	0	0	0	0	0	802	0	(802)	0%
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	164,588	0	6,278	170,866	305,325	97,118	6,571	201,636	34%
Reserve (Holding Accts)	0	112,944	0	112,944	137,482	0	0	137,482	0%
<b>Total OTPS</b>	<b>333,775</b>	<b>112,944</b>	<b>27,956</b>	<b>474,675</b>	<b>826,405</b>	<b>348,389</b>	<b>94,442</b>	<b>383,573</b>	<b>54%</b>
<b>Total Operating Fund</b>	<b>5,077,683</b>	<b>112,944</b>	<b>27,956</b>	<b>5,218,583</b>	<b>7,199,247</b>	<b>4,010,567</b>	<b>94,442</b>	<b>3,094,238</b>	<b>48%</b>

**ITS**  
**Operating Fund Activity**  
**Ending December 2019**

	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
<b>Personnel Services</b>									
Faculty	0	0	0	0	0	600	0	(600)	
PT Faculty	0	0	0	0	0	0	0	0	0%
Dept Chairs	0	0	0	0	0	0	0	0	0%
Management	1,574,558	0	0	1,574,558	1,637,066	722,765	0	914,301	44%
Staff	6,983,448	0	0	6,983,448	7,530,984	3,244,014	0	4,286,970	43%
Temp Help (Staff & Mgmt)	349,151	0	0	349,151	726,698	873,396	0	(146,698)	120%
Student Employment	75,712	0	0	75,712	71,712	81,730	0	(10,018)	114%
Benefits	0	0	0	0	2,786,492	2,786,492	0	0	100%
<b>Total Personnel Services</b>	<b>8,982,869</b>	<b>0</b>	<b>0</b>	<b>8,982,869</b>	<b>12,752,952</b>	<b>7,708,998</b>	<b>0</b>	<b>5,043,955</b>	<b>49%</b>
<b>OTPS</b>									
Supplies & Svcs	452,114	0	87,103	539,217	552,411	269,456	158,330	124,624	77%
Travel	57,735	0	0	57,735	76,624	67,468	0	9,156	88%
Contractual Services	229,479	0	306,774	536,253	591,253	353,520	499,500	(261,768)	144%
IT	1,004,675	0	102,271	1,106,946	1,437,744	1,160,589	190,011	87,144	94%
Equipment	156,675	0	3,220	159,895	159,895	155,527	17,824	(13,456)	108%
Repairs & Maintenance	0	0	0	0	0	29,323	0	(29,323)	NA
Books/Subscriptions	0	0	0	0	0	0	0	0	0%
Capital Outlay Construction	0	0	0	0	0	0	0	0	0%
Awards/Grants	0	0	0	0	0	0	0	0	0%
Other	22,097	0	0	22,097	214,740	38,801	5,335	170,604	21%
Reserve (Holding Accts)	0	154,292	0	154,292	154,292	0	0	154,292	0%
<b>Total OTPS</b>	<b>1,922,775</b>	<b>154,292</b>	<b>499,368</b>	<b>2,576,435</b>	<b>3,186,959</b>	<b>2,074,684</b>	<b>871,000</b>	<b>241,275</b>	<b>92%</b>
<b>Total Operating Fund</b>	<b>10,905,644</b>	<b>154,292</b>	<b>499,368</b>	<b>11,559,304</b>	<b>15,939,911</b>	<b>9,783,681</b>	<b>871,000</b>	<b>5,285,230</b>	<b>60%</b>

**Centrally Managed  
Operating Fund Activity  
Ending December 2019**

<i>Description</i>	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
Benefits (Holding Acct)	63,625,296	0	0	63,625,296	32,764,913	735,089	0	32,029,824	47%
Undistributed Compensation (Holding Acct)	3,737,871	300,000	0	4,037,871	983,764	0	0	983,764	76%
Financial Aid	35,388,931	3,875,736	0	39,264,667	39,264,667	24,116,528	0	15,148,139	61%
Risk Management	3,819,110	188,000	3,150	4,010,260	3,863,488	3,632,152	3,150	228,186	94%
Deferred Maintenance	711,104	0	10,599	721,703	721,703	182,352	364,877	174,474	76%
Utilities	4,277,746	0	5,266	4,283,012	4,296,598	2,168,576	5,079	2,122,943	51%
Other	615,227	0	51,066	666,293	1,518,543	1,323,045	143,772	51,726	97%
Qtr to Semester Conversion	0	441,327	20,262	461,589	461,589	828,369	20,262	(387,042)	184%
PDC Governor Support (Holding Acct)	0	1,851,597	0	1,851,597	1,642,218	0	0	1,642,218	11%
Strategic Plan Implementation (Holding Acct)	968,000	249,109	0	1,217,109	624,109	0	0	624,109	49%
<b>Total Centrally Managed</b>	<b>113,143,285</b>	<b>6,905,769</b>	<b>90,343</b>	<b>120,139,397</b>	<b>86,141,593</b>	<b>32,986,113</b>	<b>537,141</b>	<b>52,618,339</b>	<b>39%</b>

<i>Campus Reserves</i>	Approved Budget @ 7/1/19				YTD Activity			Balance	
	Baseline	Rollover	Encumb Rollover	Total Approved Budget	Adjusted Budget	Actuals	Encumbr	Balance	% Used
Capital Development Reserve	500,000	2,000,000	0	2,500,000	2,500,000	0	0	2,500,000	0%
Working Capital/Econ Uncertainty Reserve	0	5,000,000	0	5,000,000	5,000,000	0	0	5,000,000	0%
International Enrollment Reserve	602,922	0	0	602,922	602,922	0	0	602,922	0%
Unallocated Reserve	4,150,942	2,679,913	0	6,830,855	5,591,503	0	0	5,591,503	18%
<b>Total Campus Reserves</b>	<b>5,253,864</b>	<b>9,679,913</b>	<b>0</b>	<b>14,933,777</b>	<b>13,694,425</b>	<b>0</b>	<b>0</b>	<b>13,694,425</b>	<b>8%</b>

<b>Grand Total</b>	<b>118,397,149</b>	<b>16,585,682</b>	<b>90,343</b>	<b>135,073,174</b>	<b>99,836,018</b>	<b>32,986,113</b>	<b>537,141</b>	<b>66,312,764</b>
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