University Enterprises Corporation Topline Budget Summary for FY 26/27 As of May 18, 2026	FY 24/25 Actual	FY 25/26 Budget	FY 25/26 Projected	Proposed FY 26/27 Budget
Revenue:				
Bookstore	324,855	313,308	308,637	**370,364**
Dining Services	421,250	512,978	359,834	**858,968**
Vending Operations	130,268	113,500	143,451	**143,483**
Business Office	932,581	744,200	761,276	**803,660**
Spons Prog - Indirect Cost Recovery	5,826,819	5,679,821	4,389,513	**6,754,500**
Total Revenue	7,635,773	7,363,807	5,962,710	**8,930,976**
Operating Expenses:				
Commercial Operations	1,210,238	1,278,073	1,211,008	**1,308,509**
Business Office	1,040,198	1,230,765	1,173,581	**1,164,178**
Sponsored Programs Administration	2,853,010	3,079,846	3,156,624	**4,810,879**
Total Operating Expenses	5,103,446	5,588,685	5,541,213	**7,283,565**
Net Income/(Loss) from Operations	2,532,327	1,775,122	421,497	**1,647,411**
Other Income/(Expenses):				
IDC Distribution	**(2,816,273)**	**(2,599,975)**	**(1,232,889)**	**(1,943,621)**
Support Provided to Campus	**(40,000)**	**(40,000)**	**(40,000)**	**(40,000)**
Total Other Income/(Expenses)	**(2,856,273)**	**(2,639,975)**	**(1,272,889)**	**(1,983,621)**
Adjusted Net Income/(Loss) from Operations	**(323,946)**	**(864,853)**	**(851,391)**	**(336,210)**
Total Depreciation Expense	**481,595**	**481,545**	**481,545**	**481,545**
Net Income without Depreciation	**157,649**	**(383,308)**	**(369,846)**	**145,335**

University Enterprises Corporation **Bookstore budget for FY 26/27** **As of April 19, 2026**	FY 24/25 Actual	FY 25/26 Budget	FY 25/26 Projected	**Proposed FY 26/27 Budget**
Revenue:				
580755 - FDN Commissions-Bookstore	320,855	313,308	308,637	**370,364**
580757 - FND Rev-Misc Income	4,000	-	-	
Total Revenue	324,855	313,308	308,637	**370,364**
Operating Expenses:				
Bank & Credit Card Fees	-	-	-	**-**
COGS - Alcoholic Beverages	-	-	-	**-**
Communication-Telephone Local	-	-	-	**-**
Communication-Telephone Trunk Chrgs	-	-	-	**-**
Contract Services	-	-	-	**-**
Depreciation - Building & Improvements	-	-	-	**-**
Deprec-Equipment GAAP	1,455	1,500	1,455	**1,455**
Depreciation - Leasehold Improvements	-	-	-	**-**
Dumpster Fees/Trash Removal	-	-	-	**-**
Other Equipment	4,074	-	4,074	**4,074**
Licenses/Permits Expense	-	-	-	**-**
Non-EDP Equipment Rental	-	-	-	**-**
Other Operating Expense/Misc	-	2,500	-	**2,500**
Rental Expense-Space	117,523	117,523	117,523	**117,523**
Repairs & Maintenance - Building	-	-	-	**-**
Repairs & Maintenance - Misc	-	2,500	-	**-**
Supplies & Services General	-	-	-	**-**
PriorYearExpenditureAdjustment	53,864	-	-	**-**
Total Operating Expenses	123,052	124,023	123,052	**125,552**
Net Income/(loss) from Operations	201,803	189,285	185,585	**244,812**

University Enterprises Corporation Dining Services Budget for FY 26/27 As of April 19, 2026	FY 24/25 Actual	FY 25/26 Budget	FY 25/26 Projected	Proposed FY 26/27 Budget
Revenue:				
Dining Services - Commissions	180,792	198,261	80,245	**240,736**
Alcoholic Beverage Sales	27,194	33,917	20,838	**23,964**
Dining Services - Other Compensation	213,263	203,800	203,750	**213,938**
Miscellaneous Income	-	77,000	55,000	**380,331**
Total Revenue	421,250	512,978	359,834	**858,968**
Operating Expenses:				
Bad Debt Expense	39,668	-	-	
Campus Services	-	-	-	
COGS - Alcoholic Beverages	10,662	10,000	9,283	**10,000**
Communication-Telephone Local	82	1,000	1	**-**
Communication Cell Phone/Pager	-	-	-	**-**
Communication-Telephone Trunk Chrgs	1,524	5,000	506	**800**
Contract Services **	12,615	15,000	2,360	**-**
Depreciation - Equipment	160,438	156,198	156,198	**156,198**
Depreciation - Leasehold Improvements	265,109	265,109	265,109	**265,109**
Dumpster Fees/Trash Removal	7,103	27,500	9,986	**15,500**
Duplicating	40	-	-	**-**
Equipment Other	2,064	10,000	-	**3,500**
Hospitality	1,558	1,000	-	**1,000**
Legal	3,300	-	-	**-**
Info Tech-Maintenance	-	-	-	**-**
Insurance	-	-	-	**-**
Licenses/Permits Expense	8,024	7,650	5,727	**7,636**
Marketing	-	-	-	**-**
Other Operating Expense/Misc	8,107	12,200	314	**460**
Postage	-	-	-	**-**
Rental Expense - Space	116,976	123,132	123,132	**123,132**
Repairs & Maintenance - Custodial	128,960	157,500	119,316	**128,861**
Repairs & Maintenance - Misc	167,336	189,561	246,024	**308,760**
Supplies & Services General	-	8,200	-	**4,500**
Utilities (Central Plant)	153,623	165,000	150,000	**157,500**
Total Operating Expenses	1,087,187	1,154,050	1,087,956	**1,182,957**
Net Income/(loss) from Operations	(665,937)	(641,072)	(728,122)	**(323,988)**

University Enterprises Corporation **Vending Operations budget for FY26/27** **As of April 19, 2026**	FY 24/25 Actual	FY 25/26 Budget	FY 25/26 Projected	**Proposed** **FY 26/27** **Budget**
Revenue:				
Vending Commission - PepsiCo	83,793	79,500	102,651	**107,783**
Vending Commission - First Class Vending	46,475	34,000	40,800	**35,700**
Total Revenue	130,268	113,500	143,451	**143,483**
Operating Expenses:				
Bank & Credit Card Fees	-	-	-	
Communication-Telephone Local	-	-	-	
Communication-Telephone Trunk Chrgs	-	-	-	-
Contract Services	-	-	-	
Depreciation - Building & Improvements	-	-	-	
Depreciation - Equipment	-	-	-	
Depreciation - Leasehold Improvements	-	-	-	
Dumpster Fees/Trash Removal	-	-	-	
Equipment Other	-	-	-	
Licenses/Permits Expense	-	-	-	
Adver/Marketing	-	-	-	
Non-EDP Equipment Rental	-	-	-	
Rental Expense - Space	-	-	-	
Repairs & Maintenance - Building	-	-	-	
Repairs Miscellaneous	-	-	-	
Supplies & Services General	-	-	-	
Total Operating Expenses	-	-	-	-
Net Income/(loss) from Operations	130,268	113,500	143,451	**143,483**
Adjusted net income/(loss) from Operations	130,268	113,500	143,451	**143,483**

University Enterprises Corporation Business Office (GEN09) Expense Budget for FY 26/27 As of April 19, 2026	FY 24/25 Actual	FY 25/26 Budget	FY 25/26 Projected	**FY 26/27 Proposed Budget**
Payroll & Benefits Expense:				
Salaries & Wages - Bus Ofc	171,685	349,013	300,064	**262,096**
Student Assistants - Bus Ofc	29,890	18,300	35,868	**32,022**
Benefits - Bus Ofc	77,193	146,585	131,679	**123,185**
Total Payroll & Benefits Expense	278,767	513,898	467,610	**417,302**
Operating Expenses:				
AQMD Rideshare	-	2,200	8,677	**4,339**
Audit Fees	46,240	24,150	55,291	**39,946**
Awards/Stipends		-	-	**-**
Bank/Credit Card Fees	4,675	5,100	11,268	**11,550**
Communication-Telephone Local	-	2,600	-	**-**
Communication - Cell Phone/Pager	-	-	-	**-**
Communication-Telephone Trunk Chrgs	-	4,100	-	**-**
Contracted Services - Outside campus	29,412	22,021	45,565	**47,844**
Contracted Services - Other	6,913	-	13,334	**14,001**
Cost Recovery/Campus Services Expenses	106,017	111,318	116,397	**117,561**
Depreciation - Furn/Fixtures	1,224	1,836	1,224	**1,836**
Depreciation - Buildings & Improvements	44,693	44,693	44,693	**44,693**
Depreciation - Equipment	12,345	12,345	12,345	**12,345**
Dues & Subscriptions	9,451	7,700	12,084	**12,688**
Duplicating/Printing	-	1,500	1,200	**1,260**
Employee Recruitment/Relocation	8,800	5,000	1,805	**1,805**
Equipment Other	18,103	3,600	-	**12,000**
Equipment Rental	-	3,100	1,200	**1,100**
Exp. Other Tuition				**25,000**
Hospitality	2,680	1,000	22,345	**16,759**
Insurance	115,485	127,015	143,074	**154,520**
Legal Expenses	-	5,000	3,660	**3,843**
Licenses/Permits	5,754	2,600	5,156	**5,672**
Marketing	400	-	316	**600**
Office Supplies	6,068	10,000	9,299	**9,764**
Other Operating Expense/Misc	2,799	5,000	307	**1,150**
Postage	163	1,000	533	**560**
Professional Development/Training	-	3,500	2,000	**2,000**
Repairs & Maintenance - Misc	2,787	50,000	1,477	**5,000**
Repairs & Maintenance - Building	-	5,100	667	**1,500**
State General Services	267,142	318,650	307,974	**323,373**
Transfers to related Entity	-	-	-	**-**
Transfers from/to other departments	(53,471)	(68,000)	(54,378)	**(62,535)**
Transfers for Admin Charges	117,658		(62,569)	**(65,697)**
Travel	6,091	4,739	1,025	**2,400**
Total Operating Expenses	761,431	716,867	705,970	**746,876**
Total Department Expense	1,040,198	1,230,765	1,173,581	**1,164,178**

University Enterprises Corporation Sponsored Programs (GEN88) Expense Budget for FY 26/27 As of April 19, 2026	FY 24/25 Actual	FY 25/26 Budget	FY 25/26 Projected	Proposed FY 26/27 Budget
Payroll & Benefits Expense:				
Salaries & Wages - Bus Ofc	157,689	217,305	246,355	**677,908**
Benefits - Bus Ofc	66,149	91,268	96,593	**309,034**
Salaries & Benefits - SPA students	13,341	19,000	20,012	**23,188**
Total Payroll & Benefits Expense	237,179	327,573	362,959	**1,010,130**
Operating Expenses:				
AQMD Rideshare	-	3,000	9,698	**9,795**
Audit Fees	69,095	35,842	99,076	**86,369**
Contracted Services - Outside campus	208,404	169,480	172,261	**180,874**
Cost Recovery/Campus Services Expenses	2,014,116	2,114,822	2,300,696	**2,323,703**
Depreciation - Buildings & Improvements	365	400	365	**400**
Depreciation - Leasehold Improvements	1,434	1,300	1,434	**1,434**
Dues & Subscriptions	1,281	10,000	4,290	**5,000**
Duplicating/Printing	34	300	-	**300**
Employee Recruitment/Relocation	156	1,000	4,088	**1,000**
Equipment Other	2,491	4,500	5,400	**50,000**
Hospitality	608	1,000	2,133	**3,000**
Insurance	101,500	192,960	259,374	**208,397**
Legal Expenses	22,815	20,000	7,560	**8,316**
Licenses/Permits	8,444	6,000	10,573	**11,630**
Office Supplies	71,746	6,000	150,522	**57,606**
Other Operating Expense/Misc	6,846	2,500	6,107	**324,613**
Other Operating Expense/Bad Debt	356	-	-	
Prior Year Adjustments	1,450	-	-	
Postage	-	300	360	**300**
Professional Development/Training	250	2,000	1,262	**1,326**
Repairs & Maintenance - Building	2,193	1,200	969	**1,017**
State General Services - Cost Recovery	100,828	105,869	116,702	**117,869**
Travel	1,419	7,800	3,754	**7,800**
Misc Exp. Capital				**400,000**
Total Operating Expenses	2,615,831	2,686,273	3,156,624	**3,800,749**
Total Department Expense	2,853,010	3,013,846	3,519,584	**4,810,879**

University Enterprises Corporation Sponsored Programs Administration Historical Information & Budget for FY 26/27	ACTUAL FY 10/11	ACTUAL FY 11/12	ACTUAL FY 12/13	ACTUAL FY 13/14	ACTUAL FY 14/15	ACTUAL FY 15/16	ACTUAL FY 16/17	ACTUAL FY 17/18	ACTUAL FY 18/19
Direct Costs	24,972,000	21,195,000	19,669,000	20,228,000	21,151,000	23,089,000	24,402,000	29,327,000	31,305,000
Indirect Cost Recovered (IDC)	2,772,000	2,192,000	1,900,000	2,489,000	2,479,000	2,684,000	2,862,000	3,263,000	3,460,000
Effective Recovery Rate	*11.1%*	*10.3%*	*9.7%*	*12.3%*	*11.7%*	*11.6%*	*11.7%*	*11.1%*	*11.1%*
Total Sponsored Programs Activity	27,744,000	23,387,000	21,569,000	22,717,000	23,630,000	25,773,000	27,264,000	32,590,000	34,765,000
YOY Award Variance		**(3,777,000)**	**(1,526,000)**	**559,000**	**923,000**	**1,938,000**	**1,313,000**	***4,925,000***	***1,978,000***
YOY Total IDC Variance		**(580,000)**	**(292,000)**	**589,000**	**(10,000)**	**205,000**	**178,000**	***401,000***	***197,000***
YOY Total Award & IDC Variance		**(4,357,000)**	**(1,818,000)**	**1,148,000**	**913,000**	**2,143,000**	**1,491,000**	***5,326,000***	***2,175,000***

	ACTUAL FY 19/20	ACTUAL FY 20/21	ACTUAL FY 21/22	ACTUAL FY 22/23	ACTUAL FY 23/24	ACTUAL FY 24/25	PROJECTED FY 25/26	Forecasting FY 26/27
Direct Costs	26,918,000	27,913,000	29,981,000	34,873,440	43,091,803	45,619,889	**37,042,302**	**57,000,000**
Indirect Cost Recovered (IDC)	3,028,000	3,481,000	4,015,000	5,280,874	5,859,565	5,826,819	4,389,513	6,754,500
Effective Recovery Rate	11.2%	12.5%	13.4%	15.1%	13.6%	12.8%	11.9%	11.9%
Total Sponsored Programs Activity	29,946,000	31,394,000	33,996,000	40,154,314	48,951,368	51,446,708	**41,431,815**	**63,754,500**
YOY Award Variance	**(4,387,000)**	**995,000**	**2,068,000**	**4,892,440**	**8,218,363**	**2,528,086**	**(8,577,587)**	**19,957,698**
YOY Total IDC Variance	**(432,000)**	**453,000**	**534,000**	**1,265,874**	**578,691**	**(32,746)**	**(1,437,306)**	**2,364,987**
YOY Total Award & IDC Variance	**(4,819,000)**	**1,448,000**	**2,602,000**	**6,158,314**	**8,797,054**	**2,495,340**	**(10,014,893)**	**22,322,685**

Total of Funded Awards FY 2010/11 - 2022/2023	Total IDC FY 2010/11 - 2022/2023	Total of Funded Awards FY 2023/24 - 2025/26	Total IDC FY 2023/24 - 2025/26
$335,023,440	**$45,765,439**	**$125,753,994**	**$16,075,897**

VARIANCE AWARDS FY 2010 - 2022	IDC VARIANCE FY 2023 - 2025
38%	**35%**

University Enterprises Corporation
Schedule of Reserves & Proposed Actions
Projected as of 6/30/2026

	Description	Account Number	Fund Number	Beginning Balance 7/1/2025	Activity	Transfers	Projected Balance 6/30/2026	
	Required by Education Code							
1.	Current Operations Reserve	304015	GEN09	$ 302,253	$ -	$ -	$ 302,253	*(Target amount is $300,000)*
2.	Working Capital Reserve	303795	GEN09	990,104			990,104	*(62% of $1,600,000 Target Amount)*
3.	Unplanned Capital Replacement Reserve	304010	GEN09	409,620			409,620	*(Target amount is $400,000)*
	Specific Purpose							
4.	Reserve for Future Operations:	303793	GEN09	-			-	
							-	
5.	Undesignated General Reserve:	305021	GEN09	25,391	-		25,391	
	Subtotal Operating Reserves			1,727,368	-	-	1,727,368	
6.	Sponsored Programs Reserve for Disallowances	304821	GEN88	500,000			500,000	*(See Note A)*
	Total Reserves			$ 2,227,369	$ -	$ -	$ 2,227,369	

Note A - Minimum required reserve amount is equal to 1% times the prior year total revenue of $55M.

Recommended Reserve Actions

Minimums are inadequate; the recommendation is to explore FY 27/28 to retain 2% increments to offset project overruns and write-offs totaling $ 1,160,000 (based on FY 24/25 IDCR actuals).

1.