



**California State University, San Bernardino
Santos Manuel Student Union Board of Directors
Strategic Planning Committee
September 24, 2026**

Minutes

Members Present: Monica Beaza, Anjali Bawa, , Sasha Baltazar, Jasmine Bustillos, Mathew Jenkins, Robinpreet Waraich

Members Absent: Kade Ferguson, Joselyn Gutierrez-Alfaro, David Nguyen, Amira Shalabi

Staff Present : Vilayat Del Rossi, Elizabeth Junker

Call to Order: The meeting was called to order at 12:13pm

Roll Call: A verbal roll call of attendees was conducted. Quorum was met.

Approval of Minutes: M/S Beaza/Waraich; motion to approve April 10, 2026 meeting minutes.
Motion passed.

Open Forum: There were no members of the community present.

Adoption of Agenda

M/S Beaza/Waraich; motion to adopt September 24, 2026 agenda as presented.
Motion passed.

NEW BUSINESS:

SP 01-27 Election of Strategic Planning Committee Chair (Action, Del Rossi)

Interim Executive Director Del Rossi provided an overview of the Strategic Planning Committee Chair's responsibilities, including coordinating with staff and committee advisors to support the Committee's work in reviewing, refining, and advancing SMSU's strategic planning efforts. Monica Baeza nominated Robin Waraich, and Robin Waraich nominated Anjali to serve as Committee Chair; both accepted their nominations. Following an initial roll call vote, the vote resulted in a tie. Anjali subsequently withdrew her nomination, and the Committee proceeded

with Robin Waraich as the remaining nominee. Robin Waraich was unanimously elected Chair of the Strategic Planning Committee.

M/S Waraich/Bustillos; motion to approve SP 01-27 Election of Strategic Planning Committee Chair.

1st Round Roll Call Vote:

Anjali Bawa – 2 votes

Robinpreet Waraich – 2 votes

2nd Round Voice Vote to elect Robinpreet Waraich:

5 – Ayes 0 – Opposed 1 – Abstention

Motion passed

SP 02/27 26 - 27 Strategic Planning Committee Charge (Informational, Del Rossi)

Interim Executive Director Del Rossi reviewed the Strategic Planning Committee's charge and responsibilities, including annually reviewing the organization's Strategic Plan and providing recommendations to the Board of Directors for updates as appropriate. The Committee will support the continued development and implementation of SMSU's strategic direction by reviewing progress, providing feedback on strategic priorities and outcome measures, and ensuring continued alignment with the organization's mission, vision, and values. The Committee also reviewed upcoming strategic planning milestones and discussed how its role may evolve as the Strategic Plan transitions from development to implementation, with future work potentially focusing on assessment, program and facility review, and recommendations to support organizational priorities.

SP 03/27 Strategic Planning Milestones and Review (Discussion, Bustillos)

The Committee reviewed the developing Strategic Plan and feedback received through a recent staff validation exercise. The four strategic priorities—Holistic Well-Being, Belonging and Community, Organizational Sustainability and Alignment, and Assessment and Impact—were generally affirmed as reflective of the organization's direction. The Committee discussed the need to further refine the goals and measures associated with each priority, including clearly defining desired outcomes, establishing baseline data, identifying appropriate measures of progress, and determining responsibility for data collection and reporting.

The Committee also discussed making the Strategic Plan's language more accessible and clearly connecting strategic priorities to the everyday experiences of students and staff. Members emphasized the importance of expanding student participation during the next phase of development and distinguishing, where appropriate, between outcomes related to the broader student population and those related specifically to student employees. Potential methods for establishing baseline data and gathering additional student feedback were discussed, including student employee and campus-wide surveys. The Committee further discussed presenting the finalized Strategic Plan in a clear, accessible format that identifies multi-year milestones and allows progress to be communicated through periodic updates.

Announcements

- Mr. Del Rossi highlighted SMSU's partnership with Yuhaaviatam of San Manuel Nation on the PowWow and California Native American Day programming and encouraged members to attend the upcoming closing celebration.
- On October 8, 2026, the SMSU/RecWell team is headed to the Palm Desert Campus to support the RMSC Fall Fest event. On this day, we will also host the first ever SMSU Board of Director's meeting at the Palm Desert Campus. It will provide an opportunity for Board members to engage with students and experience campus programming at PDC.

Adjournment

M/S Bustillos/Jenkins; motion to adjourn the meeting at 12:54pm.

Reviewed and respectfully submitted by:

Committee Chair

Date