

January 6, 2020

Dear Faculty,

Welcome back! I hope you had a wonderful holiday season!

We kick off the winter quarter with some exciting news. Last month, CollegeNet released its Social Mobility Index (SMI), which ranks nearly 1,400 four-year institutions on how effectively they enroll students from low-income backgrounds and graduate them into promising careers. CSUSB was listed at No. 6 in the 2019 SMI rankings! This impressive standing is a reflection of our collective works to ensure student learning and success. Thank you for your many contributions! [Read more.](#)

As previously shared, Academic Affairs' areas of focus include the Graduation Initiative 2025, our established divisional priorities and the quarter-to-semester conversion. Below are brief updates for these areas.

- **Divisional Priorities:** Academic Affairs Divisional Goals and Objectives for 2019-2021 have been posted on our website. The chart highlights focal points of CSUSB's Strategic Plan as well as determined divisional priorities for the next two years. [View here.](#)
- **GI 2025:** Phase I of CSUSB's Graduation Initiative 2025 Plan has been successfully completed. Phase II, which is currently underway, centers on identified priorities and themes established as part of a pilot project with AASCU's Center for Student Success. The three core areas include: (1) advising, (2) college-to-career readiness and (3) online education.
- **Q2S:** Preparation continues for the academic calendar conversion. Among the efforts, ways to manage workload for faculty under the semester system are currently being finalized. In addition, reassigned time guidelines, which will include a master guideline at the divisional level as well as additional criteria established by each of the academic colleges, are also being completed. Stay tuned!

Lastly, if you missed our Fall 2019 Newsletter, you can view it [here.](#)

Best,
Shari

WE DEFINE THE *Future*

Shari McMahan, Ph.D.
Provost and Vice President for Academic Affairs