

CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO

CAMPUS BUDGET FORUM

OCTOBER 18, 2021



CSUSB

WE DEFINE THE

Future

Dr. Tomás D. Morales
President

CURRENT FOCUS



WASC ACCREDITATION

Fall 2020

- Institutional Report completed

Spring –Summer
2021

- Offsite review completed and responses submitted

September 2021

- Reaccreditation Campus Visit (Sept 21st–24th)

Spring 2022

- Commission Meeting panel



CAMPUS PRIORITIES

Strategic Plan 2015-2022

- Student Success
- Faculty & Staff Success
- Resource Sustainability & Expansion
- Community Engagement & Partnerships
- Identity

Graduation Initiative 2025

- Basic Needs and Mental Health services
- Meet state expectations and reporting requirement

Capital Projects

- SMSU expansion scheduled opening January 2022
- College of Arts & Letters theater expansion starts Spring 2022
- Feasibility Studies: Interdisciplinary Science Lab building, PDC Student Services building
- HEERF funded outdoor study spaces



PANDEMIC SUPPORT TO STUDENTS

\$66.5 MILLION

Technology

- Laptops and Hot Spots - \$981K

Financial Assistance

- CARES/HEERF - \$63.4M
- Institutional - \$1.8M

Basic Needs

- Food/Housing Insecurities - \$338K



2021-22 CSU BUDGET COMPONENTS

Base Budget Restoration

- \$299 million state GF permanent budget restoration

Growth

- No new funding for enrollment growth or Capital expansion at Campuses

Assembly Bill 1460

- Develop or expand ethnic studies department
- Ensure every student has access to ethnic studies course

Graduate Initiative 2025

- Dedicated permanent funding for Basic Needs and Mental Health services

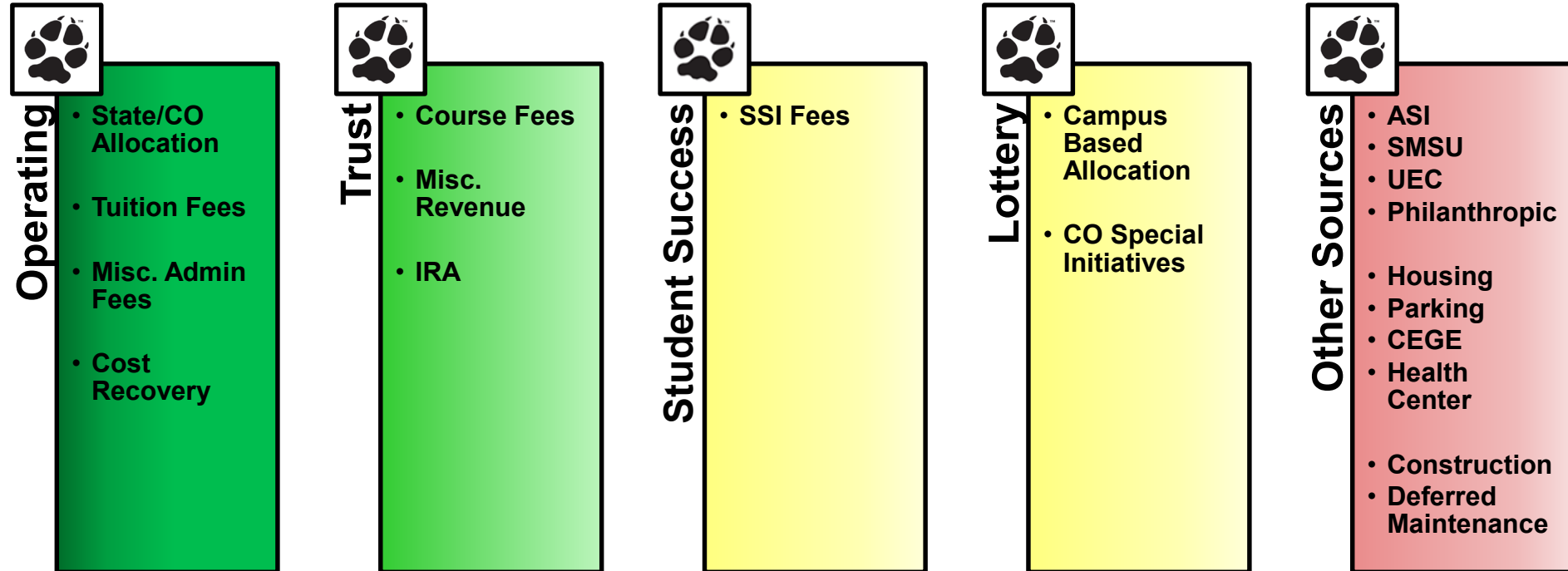


Dr. Samuel Sudhakar

Administrator In Charge - Division of Administration & Finance

BUDGET UPDATE

CSUSB FUNDING SOURCES

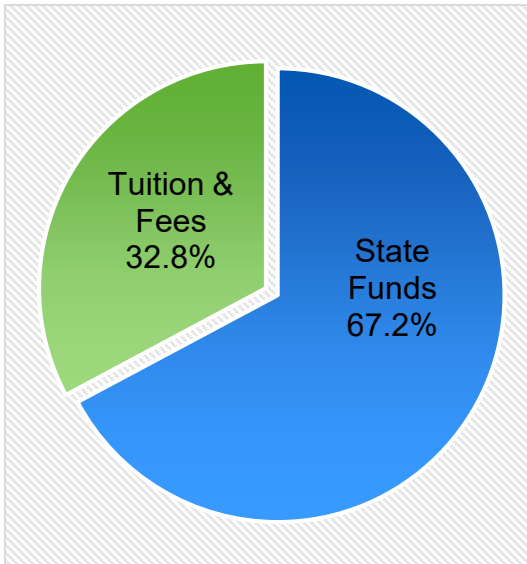


Higher Education Emergency Relief Fund (HEERF)

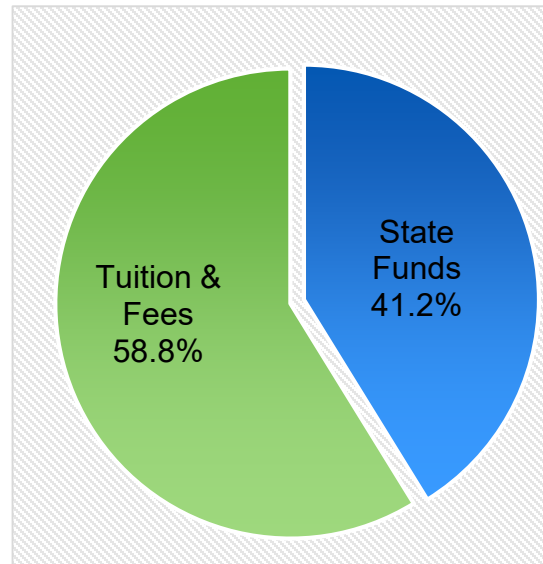
- Our Campus received an allocation of \$88.3 one-time institutional funding which included a grant of \$8.9M for CSUSB as a Minority Serving Institution
- In addition, CSUSB also received \$63.4M to be distributed to students
- To date, \$46.3M has been distributed
- The Institutional portion of the HEERF is being used to cover expenses and lost revenue due to the pandemic

SOURCES OF CSUSB BASELINE OPERATING FUND

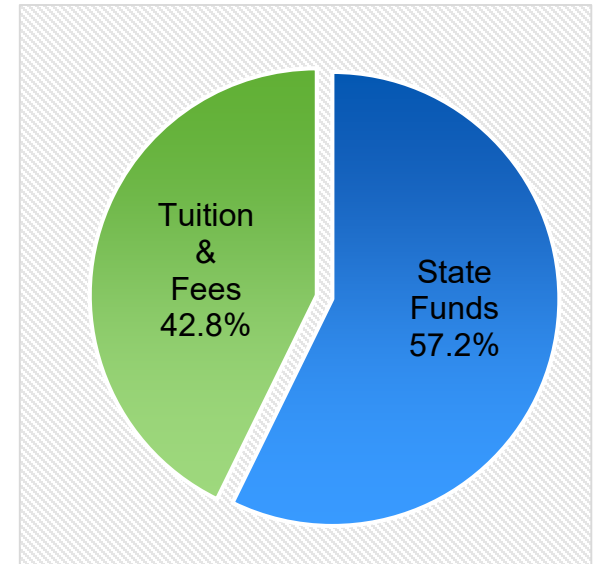
2006/07



2012/13



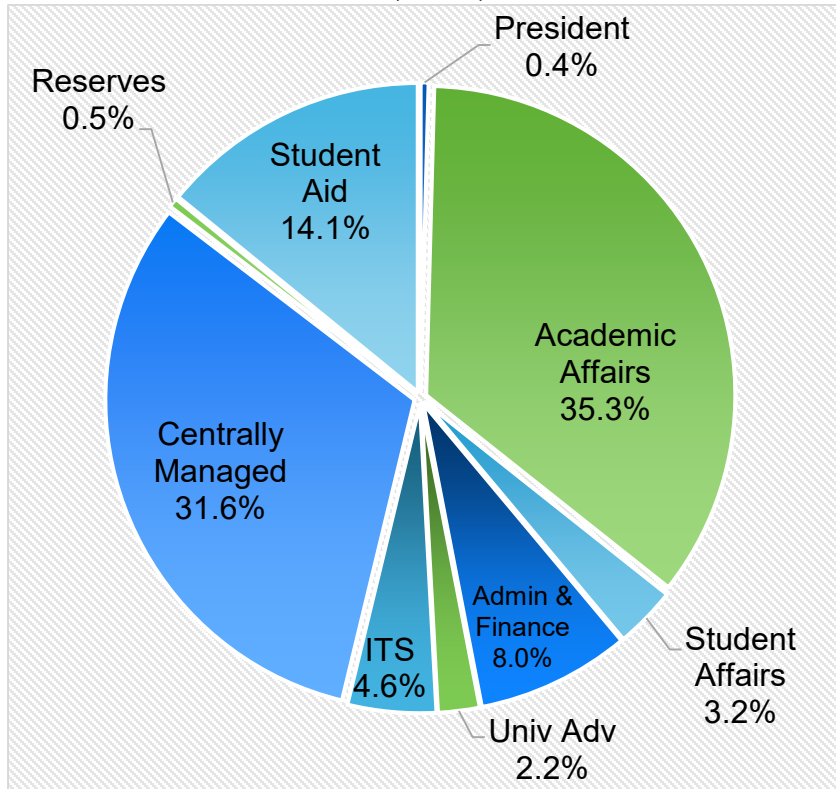
2021/22



TOTAL BASELINE ALLOCATED 2021/22

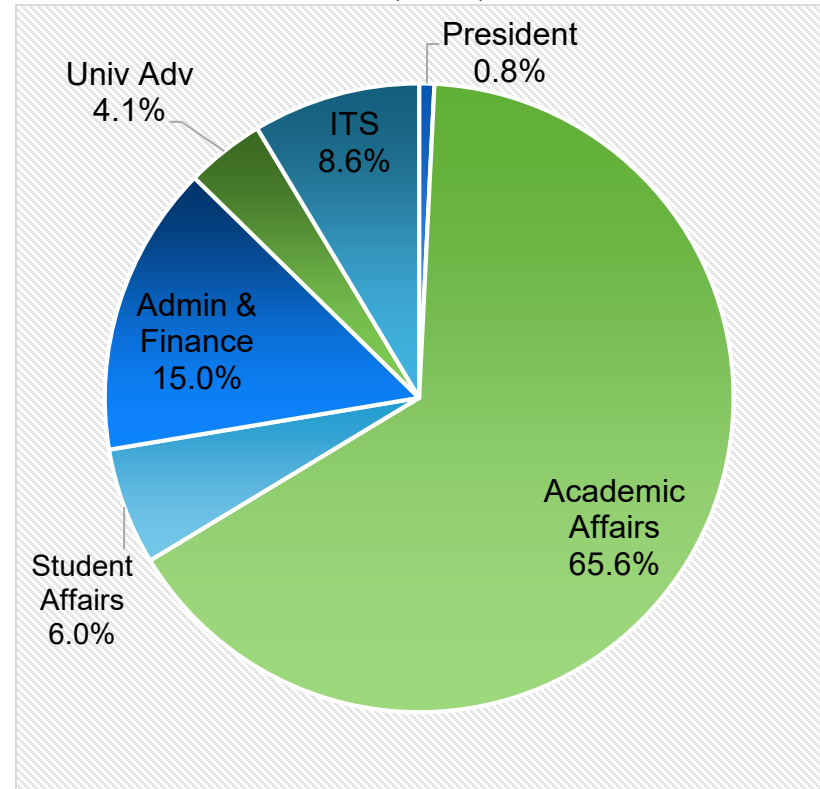
Divisions & Central

\$247,657,477



Divisions Only

\$133,171,260



BASELINE BUDGET CHANGES 2021/22

**The Campus received a Net Baseline Increase of
\$14.8M for the 2021-2022 Fiscal Year**

BASELINE BUDGET ADJUSTMENTS 2021/22

Baseline Budget Increase	\$14,876,992
Campus Mandatory Costs	(4,358,884)
CSU Initiatives	(2,186,040)
Campus Unfunded Commitments	(1,908,648)
Strategic Plan	(439,500)
Budget Restoration to Divisions (44.6% of cut)	(5,983,832)
Unallocated Baseline Budget	\$88

Mandatory Costs & CSU Initiatives

<u>Mandatory Costs</u>	<u>Amount</u>
Benefit Pool	\$2,138,966
Utilities	1,084,631
Risk Management Premium	340,287
New Facilities	329,000
Compensation Pool (Unit 8)	105,000
Campus Memberships	<u>21,000</u>
Total Mandatory Costs	\$455,000

<u>CSU Initiatives</u>	<u>Amount</u>
GI 2025 - Basic Needs	\$757,020
GI 2025 - Mental Health	757,020
Assembly Bill 1460 - Ethnic Studies	<u>672,000</u>
Total Initiatives	\$2,186,040

Campus Unfunded Commitments

<u>Description</u>	<u>Amount</u>
Position Funding Gaps	\$636,915
Institutional Compliance / Title IX	381,542
Affinity Centers Student Success Support	254,108
Academic Advisors (salary/benefits)	250,692
Software and Licenses	200,991
Increased Operational Costs	<u>184,400</u>
Total Unfunded Commitments	\$1,908,648



CAMPUS STRATEGIC PLAN 2021/22

Strategic Plan Baseline Funds	Amount
Enhance Academic Advising Services	\$362,000
Diversity & Inclusion Strategic Plan	37,500
Staff Development Center	20,000
Strengthen K-12 Pipeline	20,000
Total Strategic Plan Baseline	\$439,500

PLANNED BUDGET RESTORATION 2021/22

Category	20/21 Original Reduction	21/22 Baseline Restoration	21/22 One-Time Restoration
Personnel (salary/benefits)	(\$10,955,370)	\$5,983,832	\$684,817
Supplies	(\$923,074)		116,758
Travel	(\$636,032)		26,000
Reserves	(\$357,866)		
Other (events, clothing allowance, visitor permits)	(\$224,520)		
Hospitality	(\$100,000)		
Training/Professional Development	(\$87,500)		
Contract Services	(\$57,000)		
Postage/Duplicating/Telephone	(\$50,056)		
Info Tech Software/Hardware	(\$25,500)		
Total	(\$13,416,918)	\$5,983,832	\$827,575
% of Restoration		44.6%	6.2%



ONE-TIME FUNDING SOURCES 2021/22

Sources	Amount
Operating Fund Carry Forward Balance	\$446,946
CSU 1x Allocation – Faculty Professional Development	400,000
CSU 1x Allocation – Student Emergency Grants	1,548,000
CSU 1x Allocation – GI 2025 Enrollment Support	1,934,000
HEERF Reimbursement from ITS expenses	3,366,368
Summer 2021 Operating Fund Reimbursement (ESTIMATED)	733,000
Central HEERF Lost Revenue / Indirect Cost (ESTIMATED)	16,743,634
Estimated 1x Funds Available	\$25,171,948

2021/22 ONE-TIME COMMITMENTS

Faculty Professional Development	\$400,000
Student Emergency Grants	1,548,000
Enrollment Support	1,934,000
Faculty Training / Online Course Development	1,111,600
New Faculty Course Release / Startup	906,842
Division Budget Restoration	827,575
Strategic Plan	762,500
CAL Theater Expansion Project <i>(annually thru 23/24)</i>	659,250
Software	636,920
Operational Costs	608,570
Student Mentor / Pack Support	275,000
Marketing and Branding / Donor Engagement	275,000
Employee Compensation	188,972
Consulting Services (Cybersecurity / Corp. Relationships)	126,000
Title IX and SSD Reserve	400,000
PT Faculty Reserve	2,100,000
Re-Establish Economic Uncertainty Reserve	5,000,000
Total	\$17,760,229

RESERVE STRATEGIES

Baseline

Non-Resident Revenue

- Resource for Non-Resident Student Recruitment
- \$400K

Deferred Maintenance Reserve

- Resource for Deferred Maintenance Projects
- \$711K

Capital Development Reserve

- Resource to Expand University Facilities
- \$500K

One-time

Over-Enrollment Revenue

- Enrollment Above CO Target

Working Capital Reserve

- Resource for Unanticipated Expenditures
- \$5M

Capital Development Reserve

- Resource to Expand University Facilities
- \$3.5M

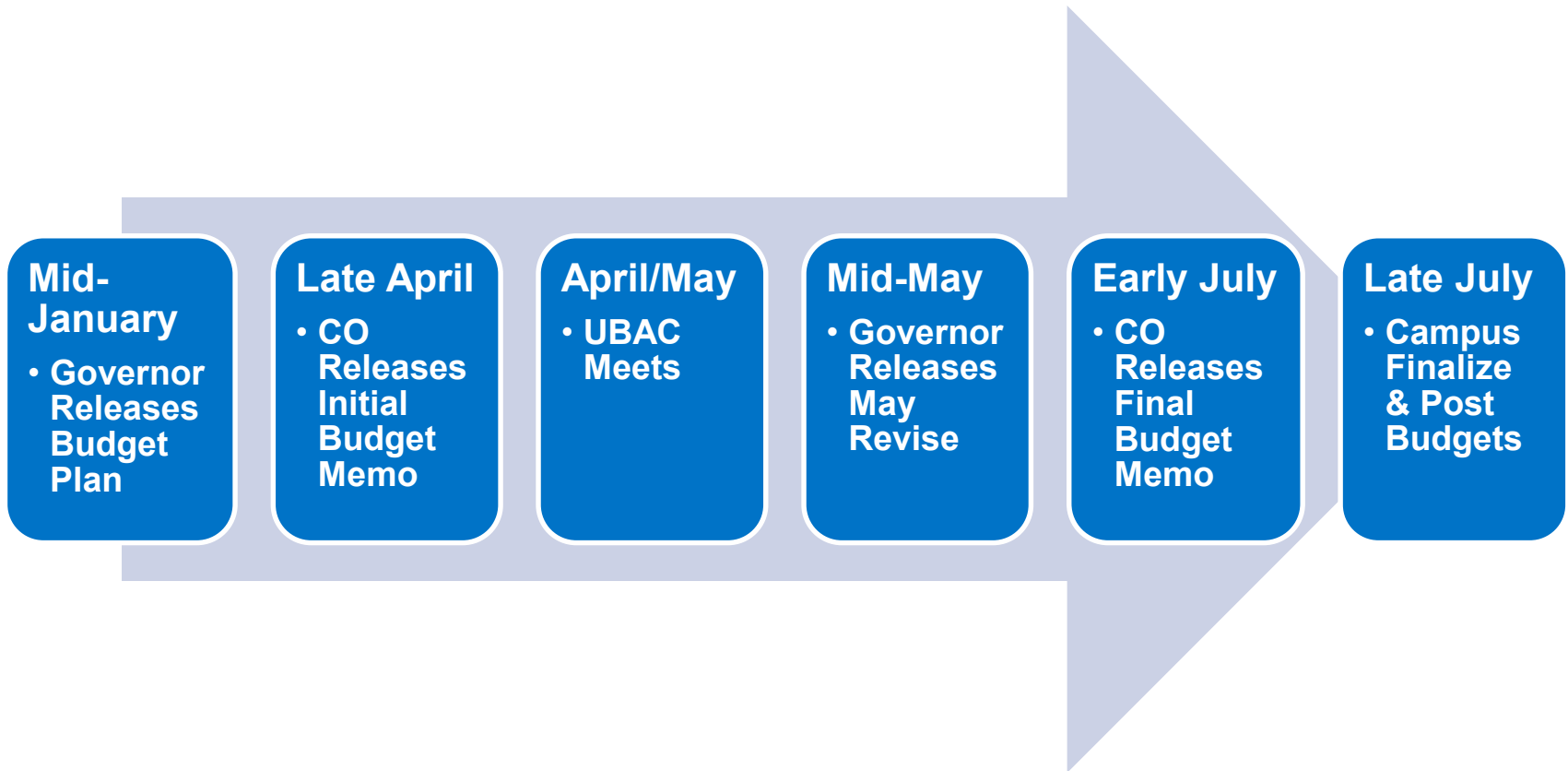


LOOKING AHEAD

2022/23 CSU PRELIMINARY PLAN

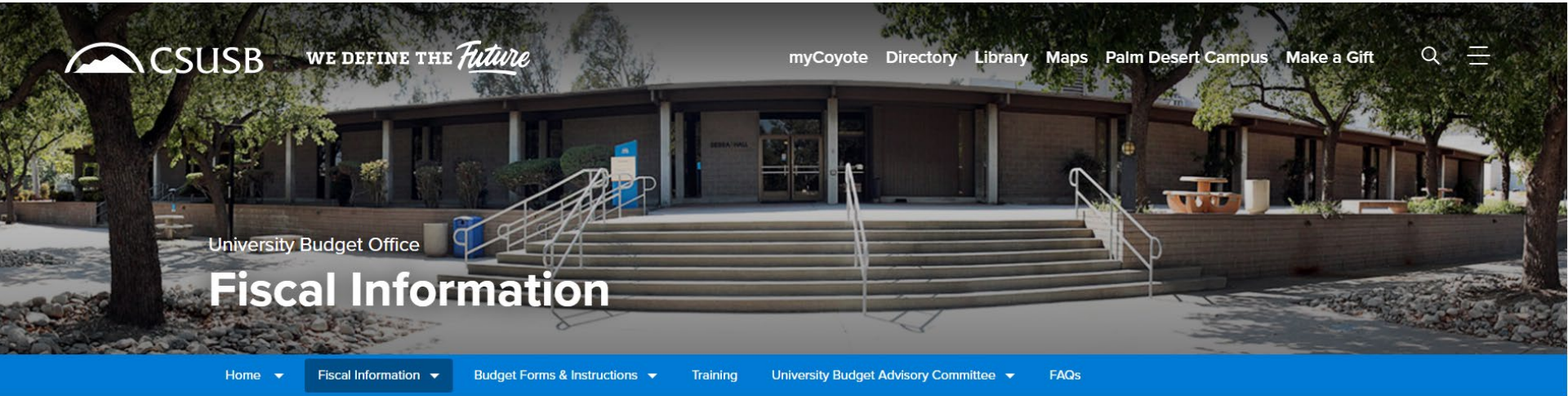
BOT Funding Increase Requests for the Upcoming Year
GI 2025
Student Basic Needs
Bridging Equity Divide Through Technology
Employee Salary and Benefit Increases
Academic Facilities and Infrastructure
Enrollment Growth
Mandatory Costs
Staff Salary Structure Study Results

CALIFORNIA BUDGET CYCLE



BUDGET RESOURCES

budget.csusb.edu



University Budget Office

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- FAQs

California State University, San Bernardino is committed to providing transparent financial information. Please use the Fiscal Information drop down menu to view data related to the University's finances. Contact the University Budget Office at budget@csusb.edu with any questions.

CSUSB Financial Statements are available on the [Accounting Services](#) website.

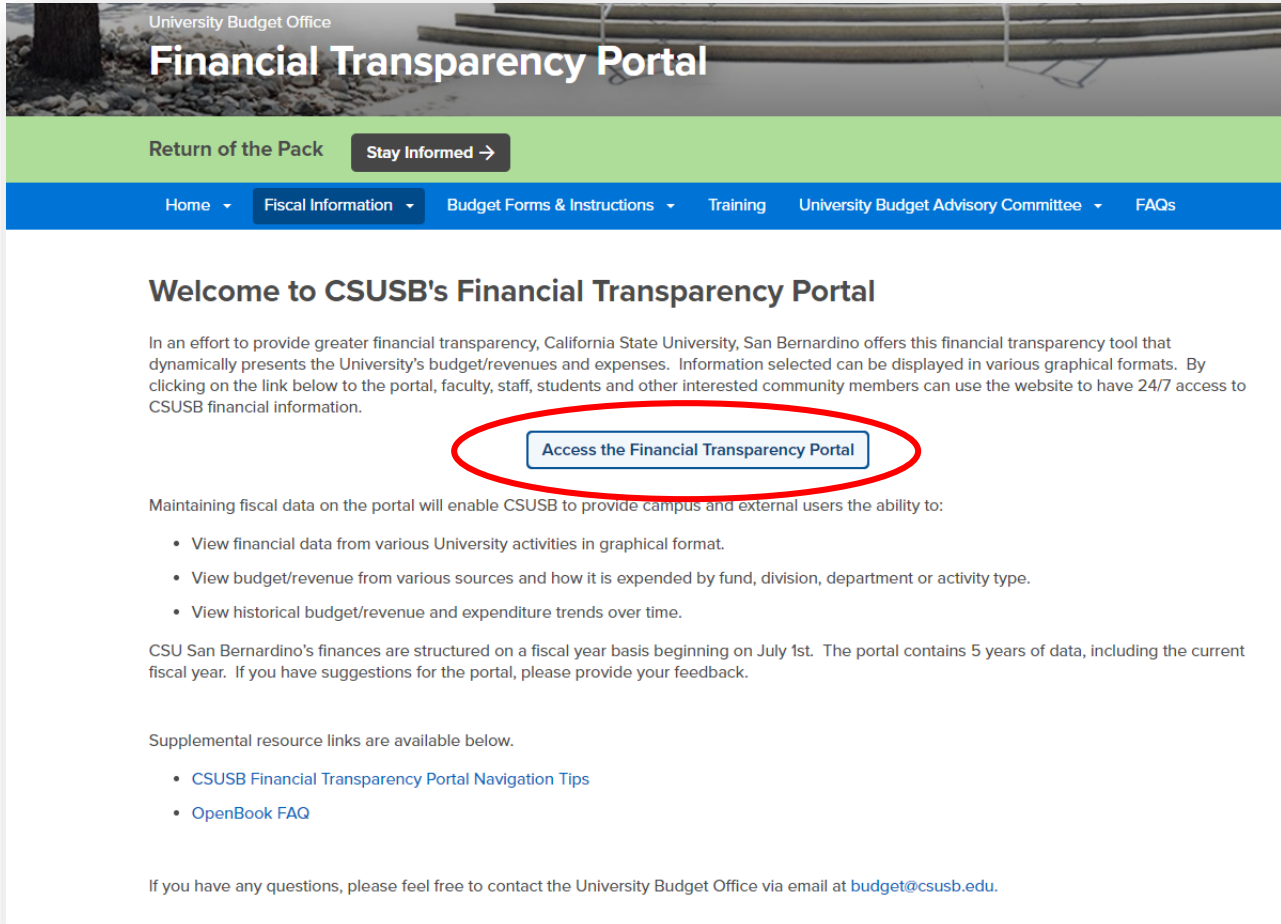
Contact Us

Budget Office

OPEN

Main Phone
909.537.5134
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FINANCIAL TRANSPARENCY PORTAL



University Budget Office

Financial Transparency Portal

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Welcome to CSUSB's Financial Transparency Portal

In an effort to provide greater financial transparency, California State University, San Bernardino offers this financial transparency tool that dynamically presents the University's budget/revenues and expenses. Information selected can be displayed in various graphical formats. By clicking on the link below to the portal, faculty, staff, students and other interested community members can use the website to have 24/7 access to CSUSB financial information.

[Access the Financial Transparency Portal](#)

Maintaining fiscal data on the portal will enable CSUSB to provide campus and external users the ability to:

- View financial data from various University activities in graphical format.
- View budget/revenue from various sources and how it is expended by fund, division, department or activity type.
- View historical budget/revenue and expenditure trends over time.

CSU San Bernardino's finances are structured on a fiscal year basis beginning on July 1st. The portal contains 5 years of data, including the current fiscal year. If you have suggestions for the portal, please provide your feedback.

Supplemental resource links are available below.

- [CSUSB Financial Transparency Portal Navigation Tips](#)
- [OpenBook FAQ](#)

If you have any questions, please feel free to contact the University Budget Office via email at budget@csusb.edu.