

CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO

CAMPUS BUDGET FORUM

NOVEMBER 18, 2019



CSUSB WE DEFINE THE *Future*

Dr. Tomás D. Morales
President

CURRENT FOCUS



CSU BUDGET COMPONENTS

Graduation Initiative 2025

- Increase graduation rates for all CSU students
- Allow students to graduate in a timely manner

Enrollment Trends

- For residents, 2.76% enrollment growth with increasing demand
- Decline in non-resident enrollment

Compensation Increases

- Increases total over \$147 million system-wide for 2019/20
- Accounts for 44% of new funding available

Employer Paid Benefit Costs

- Increased retirement and health costs
- Benefit costs average 50% of salary costs

Facilities & Infrastructure Needs

- Operations and maintenance of new space
- Deferred maintenance allocation not sufficient for aging facilities and infrastructure



CSUSB FOCUS

Strategic Plan Year 5

- Continued recruitment of new/replacement faculty
- Support for Faculty & Staff Centers and Faculty Research
- Identity & Marketing and Community Engagement

Graduation Initiative 2025

- 4-year graduation rates for freshmen
- 2-year graduation rates for transfers
- Increasing advisors to lower student ratios

Quarter to Semester Conversion

- Over 5000 courses and 300 programs processed
- Focusing on advising Quarter Completer students

WASC

- Reaccreditation
- Completing self-study narrative drafts
- Completion date – Fall 2021

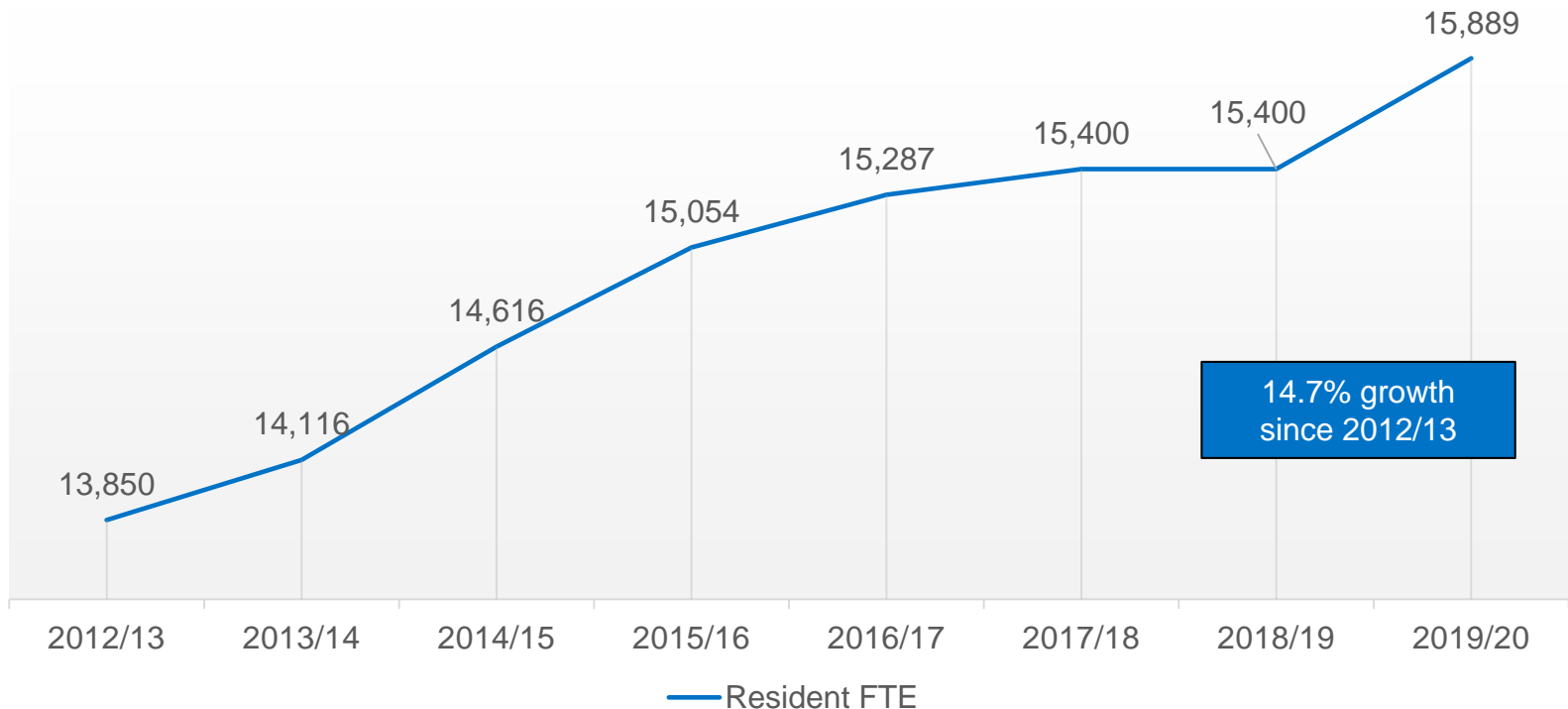
Capital Projects

- Santos Manuel Student Union expansion
- College of Arts & Letters Theater Expansion



CSUSB FOCUS

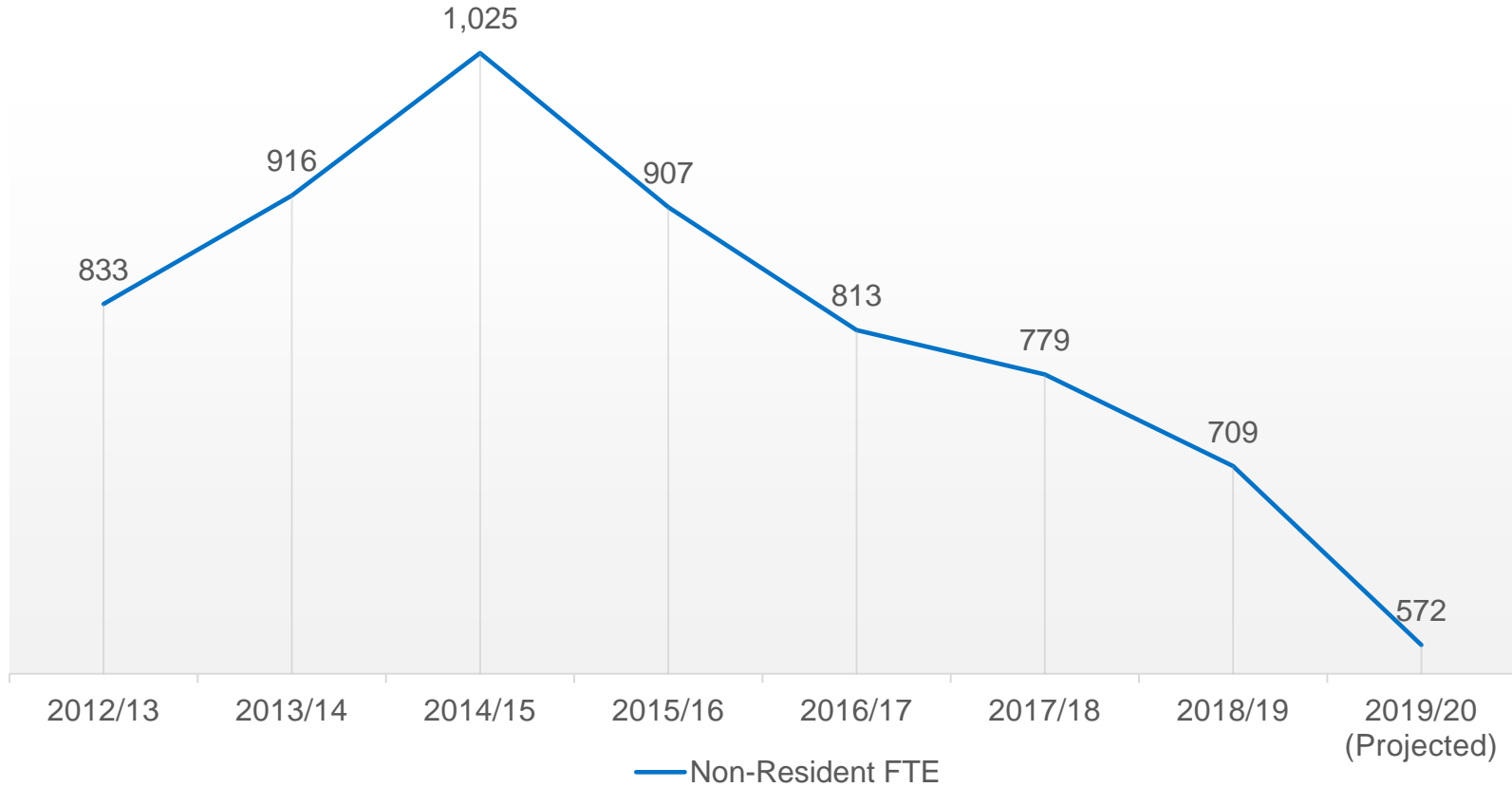
RESIDENT FUNDED ENROLLMENT TARGET (FTE)



Source: CSU Budget Memos

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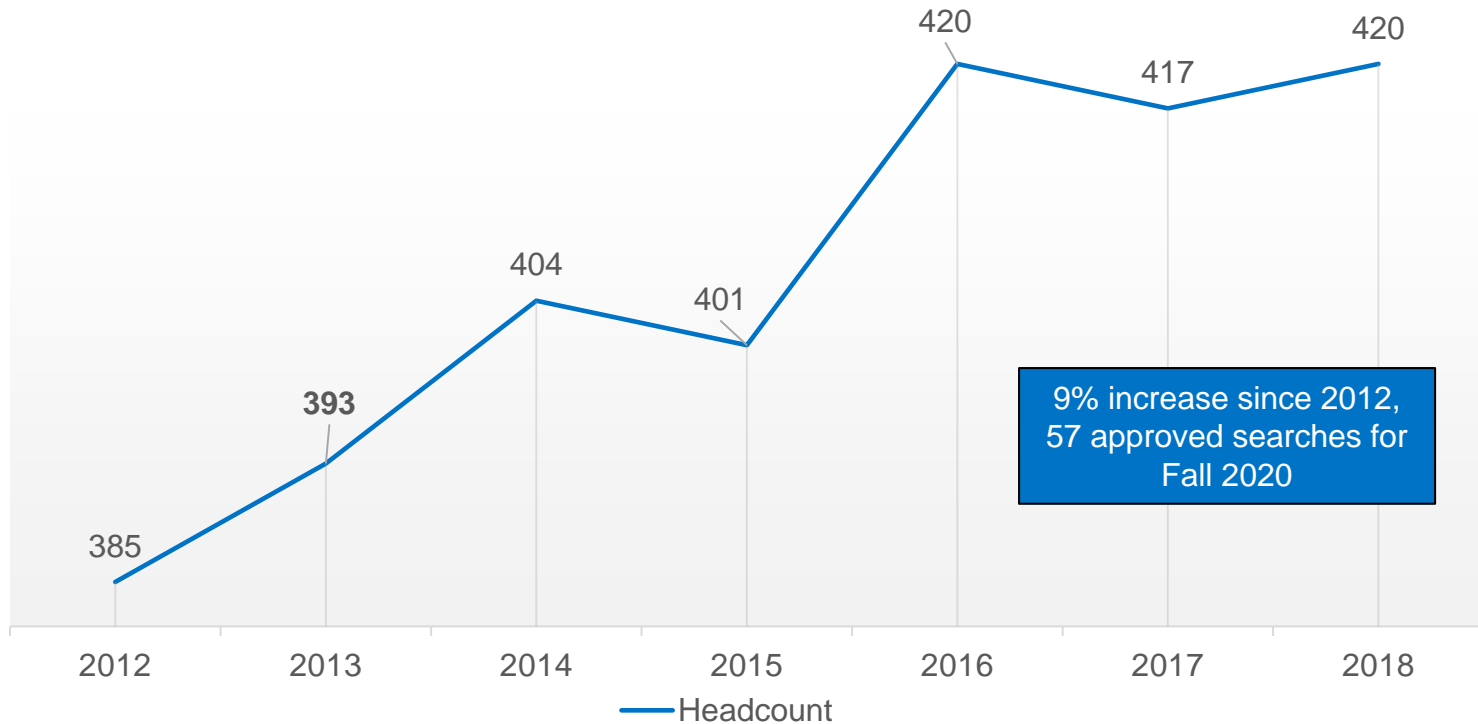
NON-RESIDENT ENROLLMENT ACTUALS (FTE)



Source: IR Registration Reports

CSUSB FOCUS

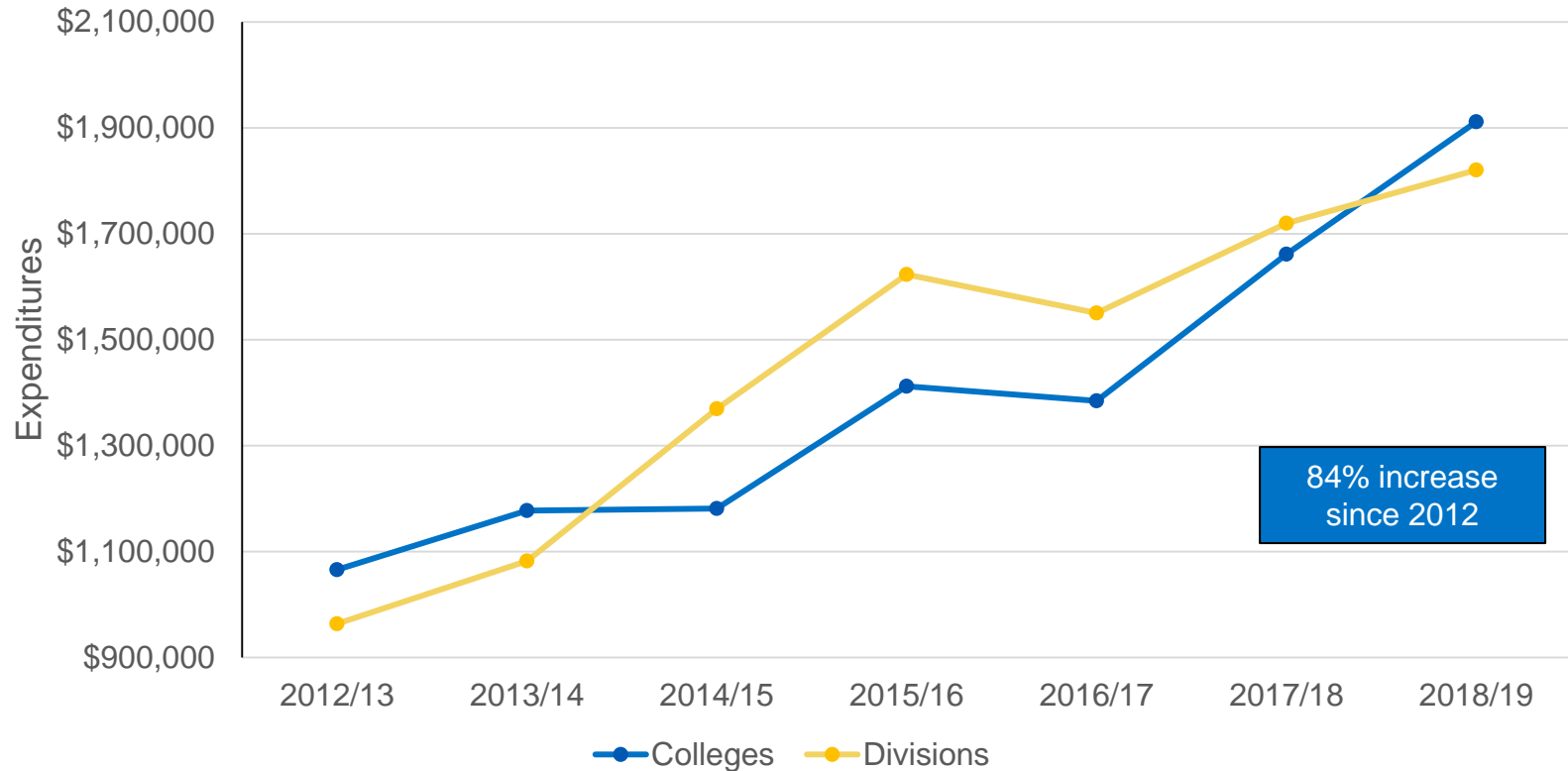
FALL TENURE-TRACK FACULTY HEADCOUNT



Source: CIRS AN file – Academic Human Resource, CSU Office of the Chancellor

CSUSB FOCUS

FACULTY & STAFF PROFESSIONAL DEVELOPMENT Conferences, Specialized Training, System-wide Meetings



Source: PS accounts for employee travel, prof dev, specialized training

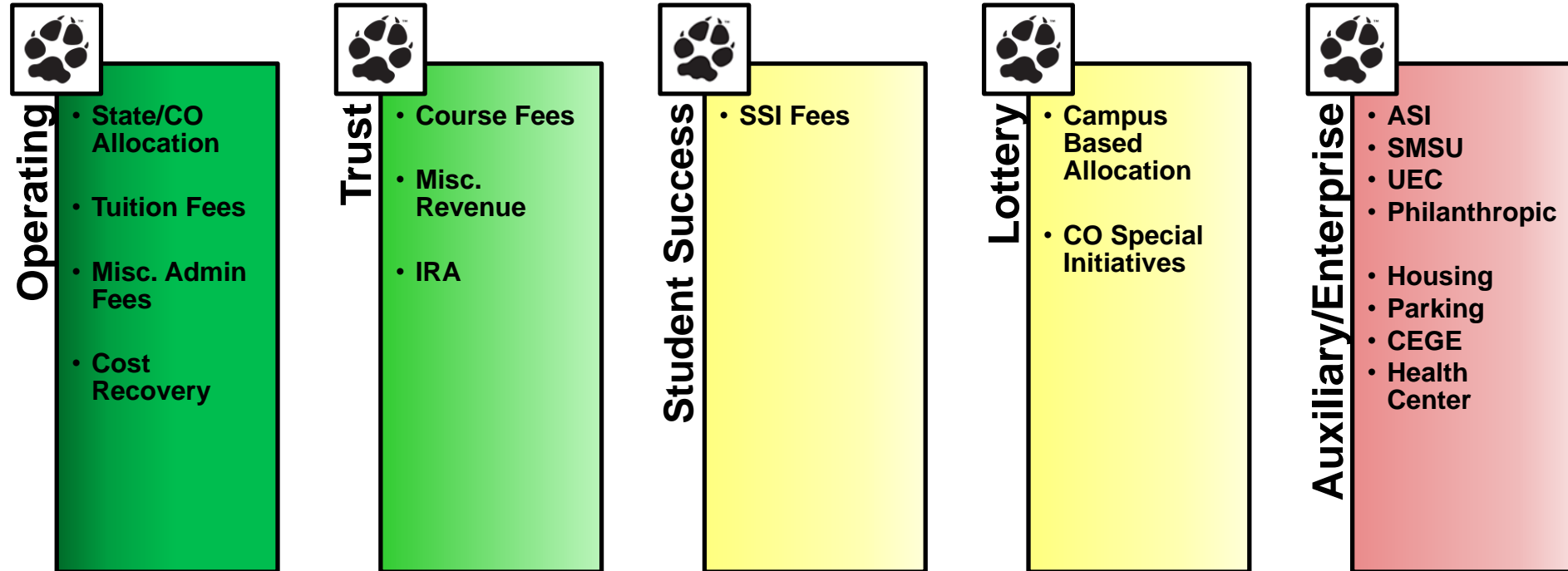
Dr. Douglas R. Freer

Vice President, Administration & Finance

BUDGET UPDATE



CSUSB FUNDING SOURCES

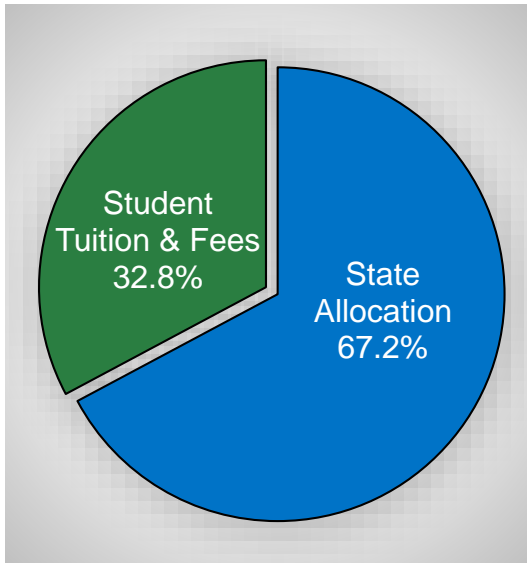


CSUSB OPERATING FUND

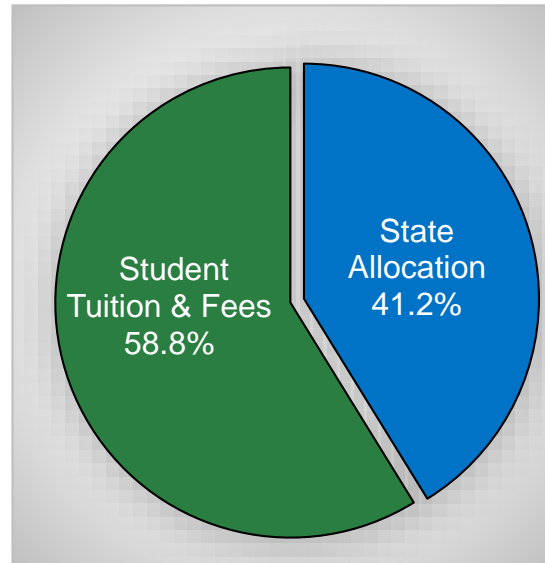


CSUSB OPERATING FUND

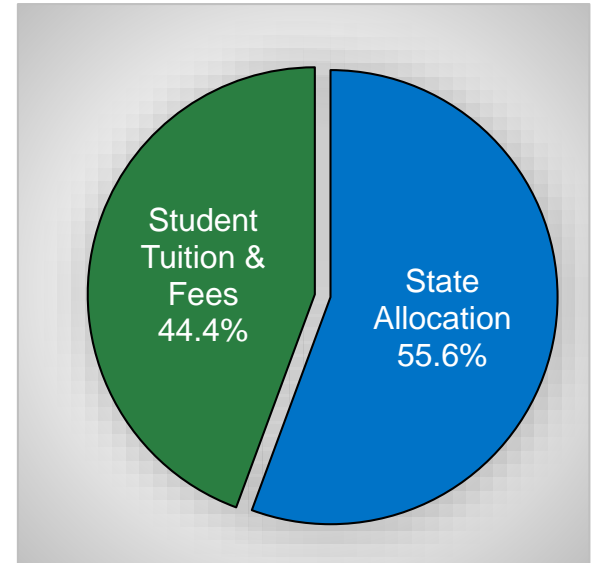
2006/07



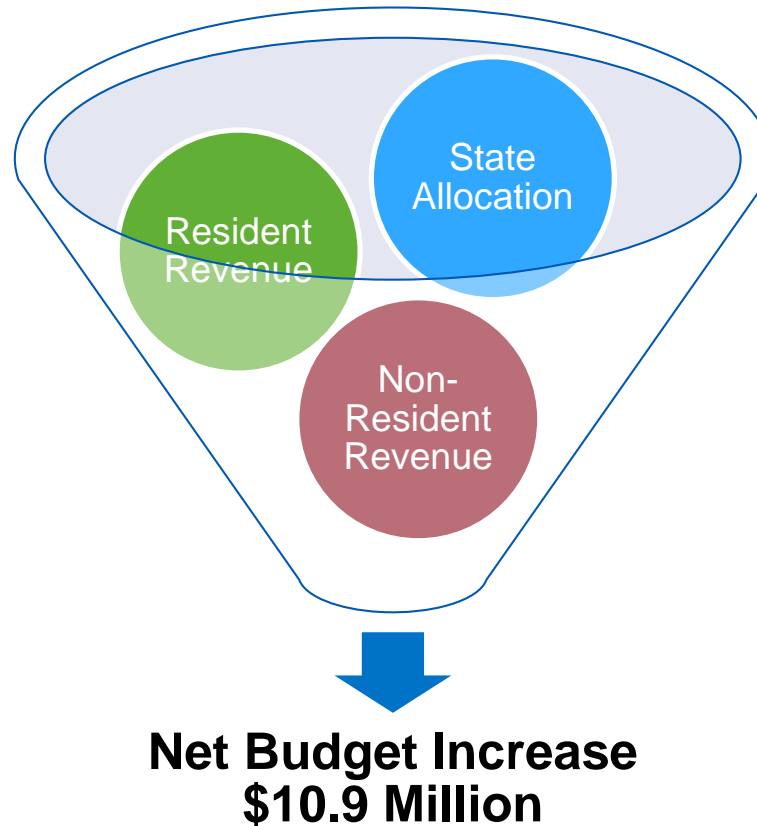
2012/13



2019/20

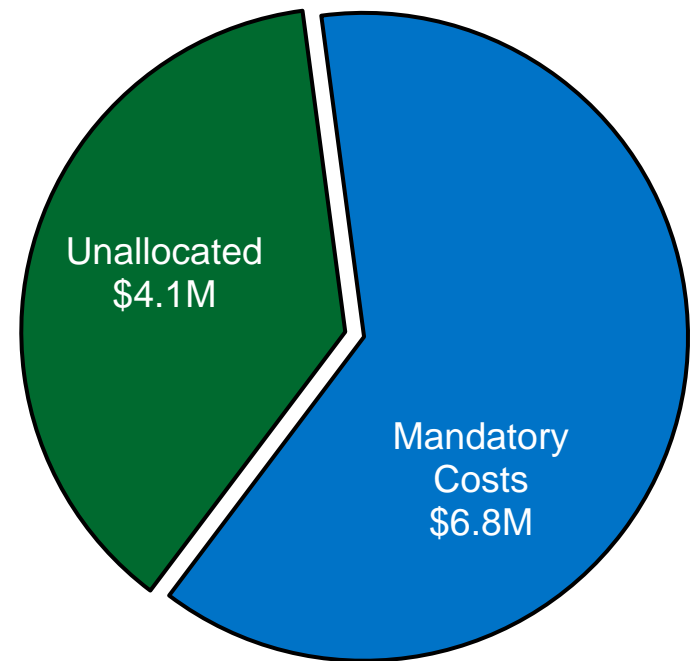


BASELINE BUDGET CHANGES 2019/20

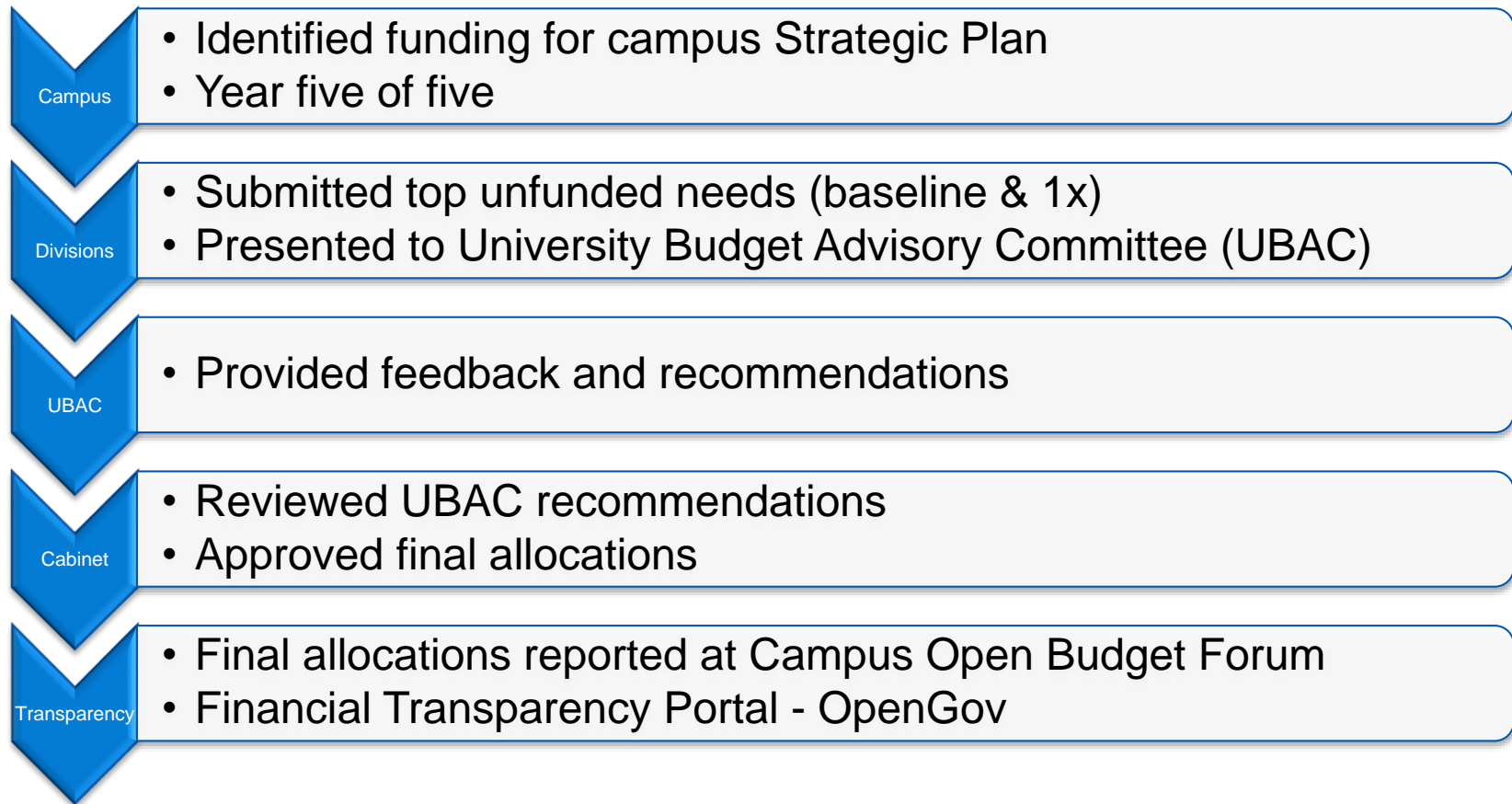


BASELINE & MANDATORY COSTS 2019/20

New Baseline Budget	\$10,866,522
18/19 Unallocated Budget	8,650
Total Available	\$10,875,172
SUG Reduction	1,831,900
19/20 Employee Compensation	(3,709,402)
Employee Benefits (retirement/health)	(3,273,821)
Strategic Plan	(968,000)
Risk Management	(591,874)
New Space	(55,000)
Utilities	(13,033)
Available after Mandatory Costs	\$4,095,942



PROCESS FOR NEW ALLOCATIONS



STRATEGIC PLAN BASELINE 2019/20

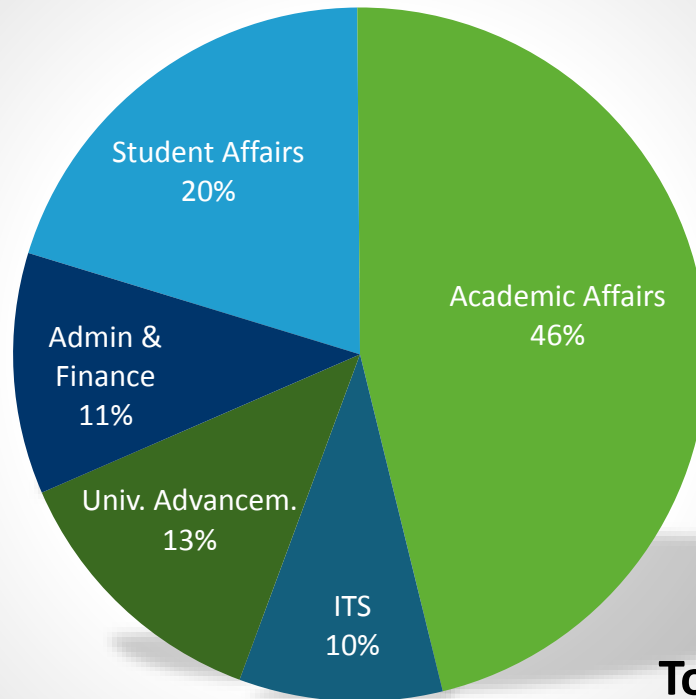
Description	Baseline Amount
Increase TT Faculty Density, Reduce SFR's	\$750,000
Community Engagement	\$68,000
Service Learning Activities	\$50,000
Faculty Center for Excellence	\$25,000
Staff Development Center	\$25,000
Faculty Research, Reassigned Time and Recognition	\$20,000
Learning Communities Programming	\$20,000
Entrepreneurship & Business Incubator	\$10,000
Total Strategic Plan Base Allocation	\$968,000

NEW BASELINE ALLOCATIONS 2019/20

Student Support	Operations Support	IT Initiatives	Compliance	Facilities Support
<ul style="list-style-type: none"> • Advisor Positions • Enrollment Management Positions • Financial Aid Positions (SB & PDC) • Assessment & Student Conduct Positions 	<ul style="list-style-type: none"> • Advancement Operations Position • Gov't & Tribal Relations OTPS • Student Assistants • Alumni Relations Position • Athletics Position & OTPS • Special Events Position 	<ul style="list-style-type: none"> • Software Licenses • ITS Position 	<ul style="list-style-type: none"> • Business Process Manager Position • DHR Position • Diversity & Inclusion 	<ul style="list-style-type: none"> • Custodian Positions
\$1,811,178	\$1,295,000	\$589,429	\$309,283	\$84,000

TOTAL: \$4,088,890

NEW BASELINE ALLOCATIONS 2019/20



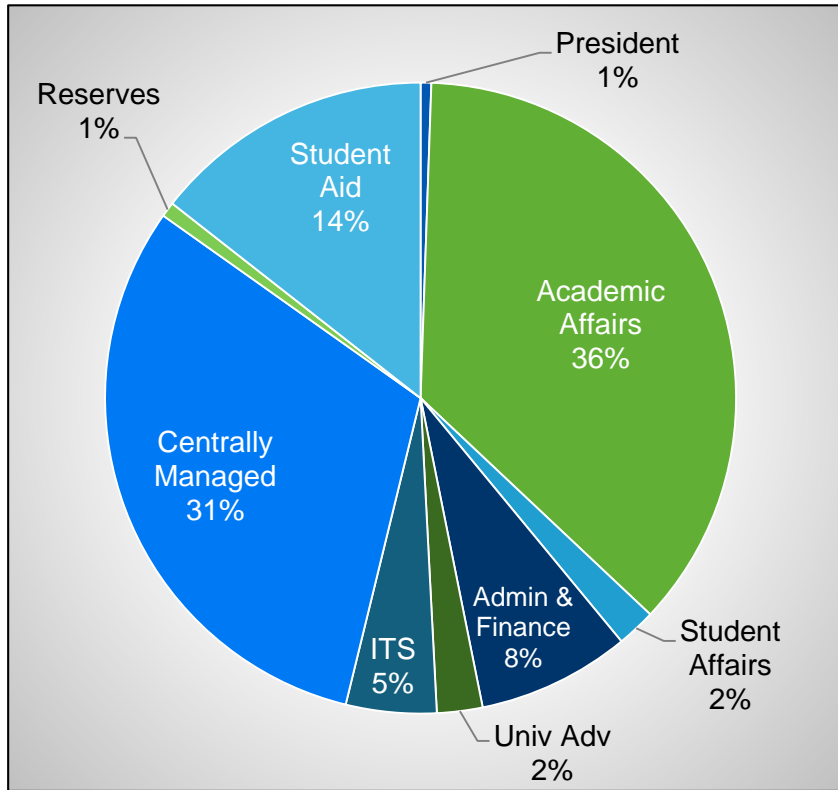
Total = \$5,056,890
Includes Strategic Plan Funds



TOTAL BASELINE ALLOCATED 2019/20

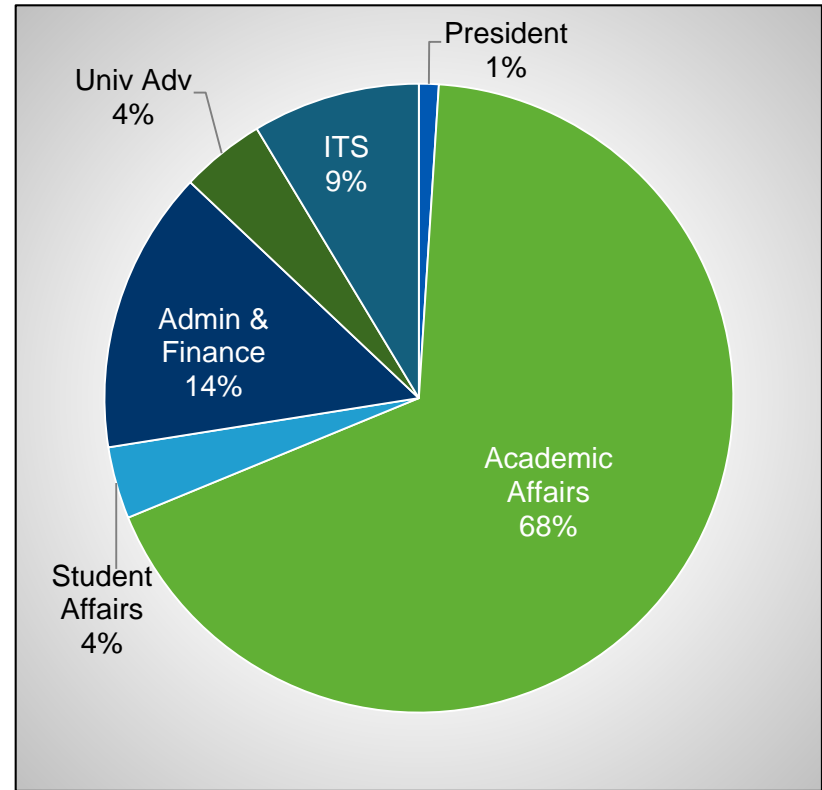
Divisions & Central

\$245,410,702

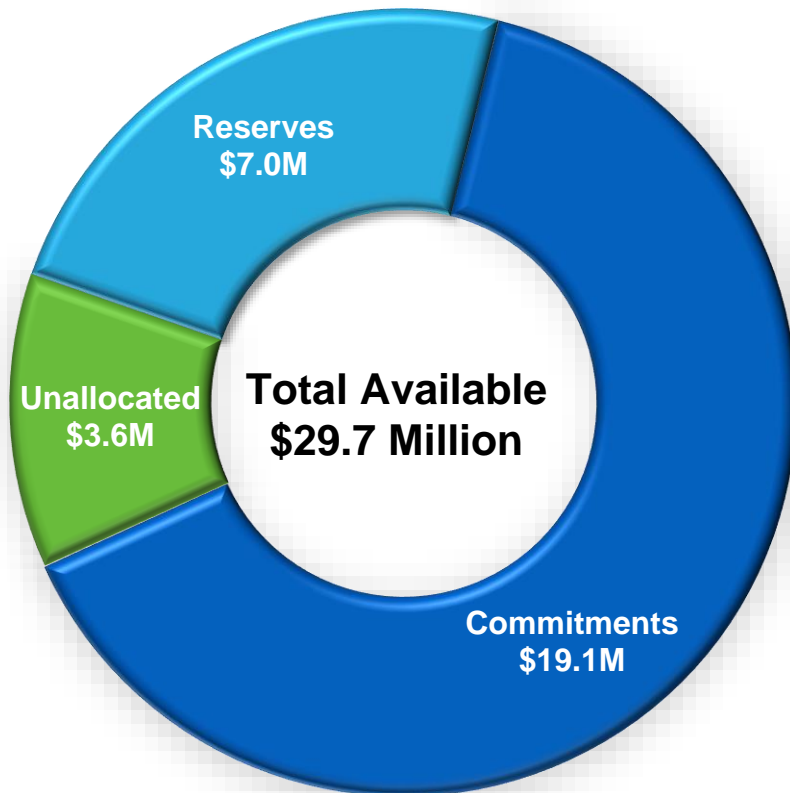


Divisions Only

\$132,070,443



ONE-TIME FUNDS 2019/20



Campus Carry Forward Balance	\$26,827,850
2019/20 1x Funds from CO	2,866,000
Total Available	\$29,693,850
<u>Distributed for Reserves</u>	
Working Capital Reserve	5,000,000
Capital Development Reserve	2,000,000
Reserve Total	\$7,000,000
<u>Distributed for Campus Commitments</u>	
Return to Divisions	\$10,242,168
Financial Aid	3,875,736
PDC Governor Support	1,851,597
PT Faculty/SSD/Title IX	1,240,000
Strategic Plan	671,609
Risk Management/Compensation	625,913
Q2S Conversion	441,327
Math & Science Teacher Initiative (MSTI)	105,000
Campus Commitments Total	\$19,053,350
Balance Unallocated	\$3,640,500

STRATEGIC PLAN – 1X

2019/20

Description	1x Amount
Campus Identity Programming	\$75,000
Public Private Partnership Project Development	\$75,000
Student Research Faculty Mentoring	\$62,500
First Year Experience Programming	\$50,000
Prospective Student Campaign	\$50,000
Supplemental Instruction Graduate Students	\$40,000
Learning Communities Programming	\$40,000
Teaching Resource Center	\$30,000
Total Strategic Plan 1x Allocation	\$422,500

ONE-TIME ALLOCATIONS

2019/20

Facilities Improvement	IT Initiatives	Public Safety/Relations	Operations Support	Faculty Support
<ul style="list-style-type: none"> • Program Studies- Science Lab/ Athletics/PDC Student Svcs. • Coussoulis Arena Audio Equipment • JHBC Classroom Expansion • Painting Plan • Library Equipment & Furniture 	<ul style="list-style-type: none"> • Security Camera Storage • Advancement Services Software • End-of-Life Phone Replacement • Faculty Additional Pay System • Online Course Development 	<ul style="list-style-type: none"> • Campus Entry Crime Prevention System • Fire Suppression System • Removal of Outdoor Amphitheater • Campus Branding 	<ul style="list-style-type: none"> • Facilities Electric Carts • Pre-College Programs OTPS 	<ul style="list-style-type: none"> • CNS Faculty Start Up*
\$1,820,700	\$825,900	\$575,000	\$225,000	\$193,900

*Additional \$247,000 funded from Lottery. Total = \$440,900

TOTAL: \$3,640,500

ONGOING BUDGET STRATEGIES

Baseline

Non-Resident Revenue (Part)

- Resource for Non-Resident Student Recruitment
- \$603K

Deferred Maintenance Reserve

- Resource for Deferred Maintenance Projects
- \$711K

Capital Development Reserve

- Resource to Expand University Facilities
- \$500K

One-time

Over-Enrollment Revenue

- Enrollment Above CO Target
- 5-year Average: \$3.6M

Working Capital Reserve

- Resource for Unanticipated Expenditures
- \$5M

Capital Development Reserve

- Resource to Expand University Facilities
- \$2M

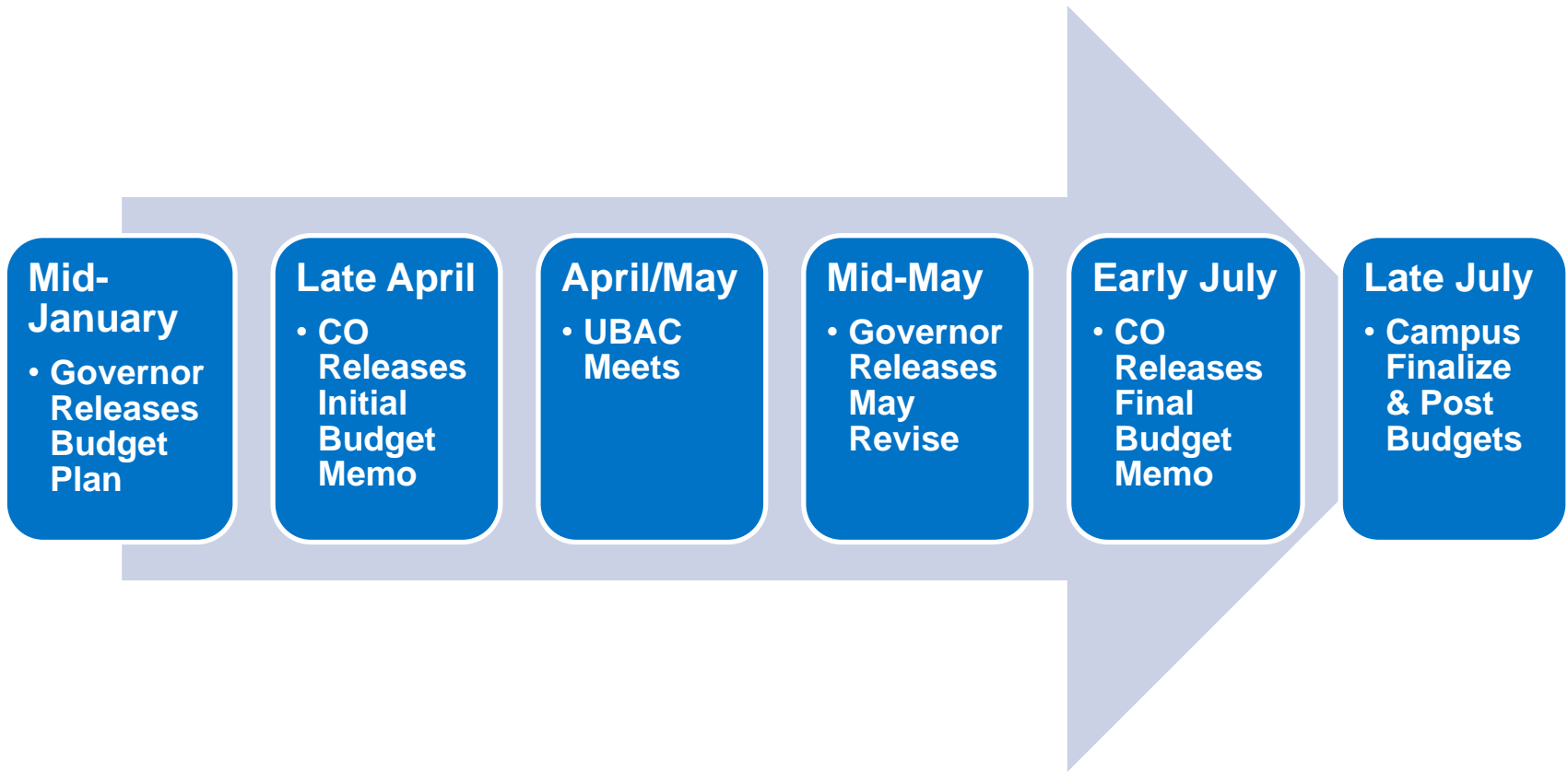


LOOKING AHEAD 2020/21

CSU Budget Requests (Base)	Amount (in millions)
5% Enrollment Growth (\$248.6M cost of instruction - \$84.6M new tuition revenue)	\$164.0
Employee Salary and Benefit Increases (3% compensation pool)	177.4
Graduation Initiative	105.0
Academic Facilities & Infrastructure Needs	75.0
Mandatory Costs	27.3
Total Base Requests	\$548.7

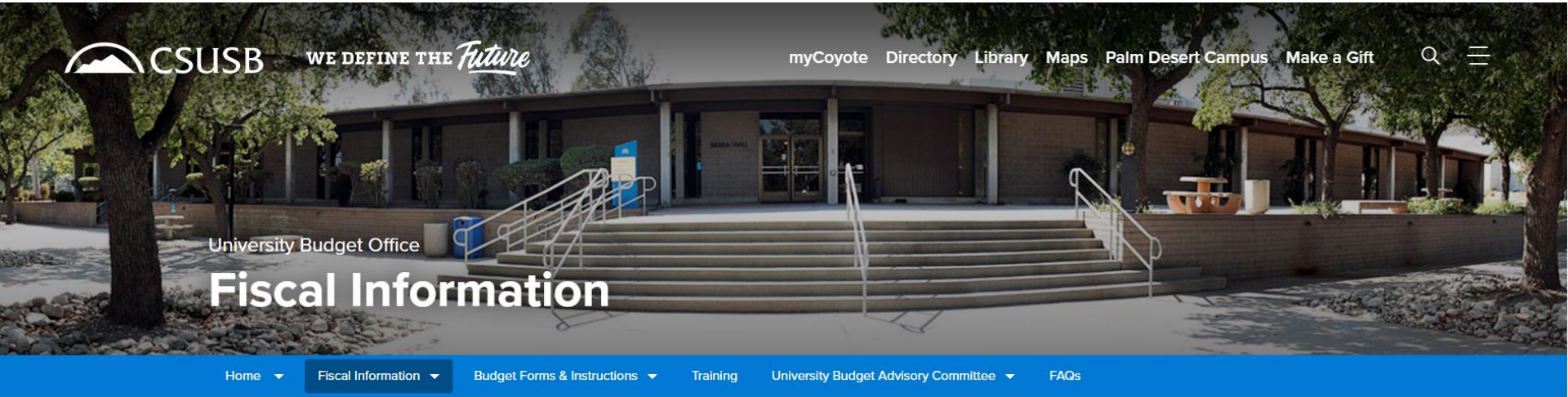
CSU Budget Requests (One-Time)	Amount (in millions)
Deferred Maintenance	\$500.0
Basic Needs Partnerships	15.0
Total One-Time Requests	\$515.0

WHAT'S NEXT



BUDGET RESOURCES

budget.csusb.edu



California State University, San Bernardino is committed to providing transparent financial information. Please use the Fiscal Information drop down menu to view data related to the University's finances. Contact the University Budget Office at budget@csusb.edu with any questions.

CSUSB Financial Statements are available on the [Accounting Services](#) website.

Contact Us

Budget Office

OPEN

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