

CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO

CAMPUS BUDGET FORUM

JUNE 4, 2020



CSUSB

WE DEFINE THE

Future

Dr. Tomás D. Morales
President

2020-21 BUDGET ENVIRONMENT AND PLANNING



CSUSB COVID-19 RESPONSE OPERATING IMPACTS

- For Summer Session 2020, all instruction will remain entirely virtual with no on-campus activity or events.
- For Fall Semester 2020, nearly all instruction will continue to be delivered in virtual modalities.
 - Limited on-campus instruction will be permitted to meet learning objectives, with appropriate safety protocols.
 - Some additional physically-essential staff may return to campus, but most will continue their current telecommuting.
- Spring Semester 2021 remains undetermined.

GOVERNOR'S PROPOSED BUDGET FOR THE CSU

January Proposal

- \$199M base increase to State funding (5%)
- \$6M 1x funds to support degree and certificate completion programs

May Revise

- Base/1x additional allocations from January Proposal withdrawn
- Replaced with \$398M base reduction to State funding (10%)
- Cuts could be partially/fully retracted if State receives additional federal funding support

CSUSB COVID-19 RESPONSE

ADDITIONAL FINANCIAL IMPACTS

- Summer and Fall 2020 enrollment numbers look strong, avoiding additional financial losses.
- International student enrollment expected to experience significant drop.
- The highest percentage of university financial losses will be experienced in service programs
 - Housing, Parking, Food Service, Bookstore, SMSU Events

CSUSB COVID-19 RESPONSE FINANCIAL DECISIONS TO DATE

- Hiring Chill is in place indefinitely.
 - Only essential recruitments will be permitted to continue.
- All non-essential travel is cancelled.
 - Limited essential travel may be approved, but only if safety requirements are also met.
- Additional costs to manage COVID-19 response
 - Training for faculty/students in virtual environment, equipment to support students, preparing campus facilities for eventual repopulation
- Fees waived for Spring and Summer
 - Most course and material fees
 - Misc. student fees
 - Parking fees

CSUSB BUDGET MANAGEMENT CORE PRINCIPLES

To ensure the success of students, faculty and staff, we will:

1. Prioritize the delivery of the academic mission, inclusive of instruction and support services.
2. Minimize impact to current employees as much as possible.
3. Align the budget to ensure successful programs and services across all divisions/colleges.
4. Commit to continuing high levels of financial transparency as we manage this crisis.

Dr. Douglas R. Freer

Vice President, Administration & Finance

CAMPUS BUDGET UPDATE

COVID-19 IMPACT

SPRING 2020 (estimated)

	Operating Fund	CEGE	Housing	Parking	Misc. Trust	Auxiliaries	Total
Revenue Loss	(169,000)	(229,000)	(2,577,000)	(2,113,000)	(128,000)	(1,133,000)	(\$6,349,000)
Expenditures	(2,205,000)	(240,000)	(174,000)	(199,000)		(162,000)	(\$2,980,000)
Total	(\$2,374,000)	(\$469,000)	(\$2,751,000)	(\$2,312,000)	(\$128,000)	(\$1,295,000)	(\$9,329,000)

COVID-19 IMPACT

2020-21 Academic Year (estimated)

	Operating Fund	CEGE	Housing	Parking	Misc. Trust	Auxiliaries	Total
Revenue Loss	(500,000)	(680,000)	(8,768,000)	(1,995,000)	(350,000)	(736,000)	(\$13,029,000)
Expenditures	(600,000)	(250,000)				(190,000)	(\$1,040,000)
Total	(\$1,100,000)	(\$930,000)	(\$8,768,000)	(\$1,995,000)	(\$350,000)	(\$926,000)	(\$14,069,000)

FEDERAL 'CARES ACT' GRANTS

- Student Aid – \$13,121,891 (received)
 - Disbursed directly to students via direct deposit or check.
 - Additional \$1M funded by campus resources.
- Institutional - \$13,121,890 (pending)
 - Use to offset COVID-19 revenue losses/additional expenses
- Minority Serving Institutions - \$1,849,325 (pending)
 - Use to offset COVID-19 revenue losses/additional expenses

2020/21 BUDGET SCENARIOS

DRAFT: 5/25/20

20/21 Scenarios

	Current Year 19/20	State Funding & Resident Enrollment 10% Reduction NR 50% Reduction	State Funding 10% Reduction Res. Enrollment 5% & NR 50% Reduction	State Funding 10% Reduction Res. Enrollm. No Change NR 50% Reduction	State Funding & Resident Enrollment No Change NR 50% Reduction
State Appropriation	\$136,523,808	\$122,871,427	\$122,871,427	\$122,871,427	\$136,523,808
Tuition - Resident	98,292,738	87,340,338	92,204,430	97,068,521	97,068,521
Tuition - Non-Resident	4,342,100	1,888,819	1,888,819	1,888,819	1,888,819
Non-Resident Per Unit Fee	7,399,000	3,218,840	3,218,840	3,218,840	3,218,840
Other Student Fees	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Budget	\$247,557,646	\$216,319,424	\$221,183,516	\$226,047,607	\$239,699,988
State University Grant (SUG)	34,806,300	33,066,000	33,066,000	33,066,000	33,066,000
Total Budget - Net Financial Aid	\$212,751,346	\$183,253,424	\$188,117,515	\$192,981,607	\$206,633,988
Total Budget Increase/(Decrease) Between Fiscal Years		(\$29,497,922)	(\$24,633,831)	(\$19,769,739)	(\$6,117,358)
Mandatory Costs (Employee Benefits/Risk Mgmt. Insurance)		(2,743,281)	(2,743,281)	(2,743,281)	(2,743,281)
Net Operating Budget Surplus/(Deficit)		(\$32,241,203)	(\$27,377,112)	(\$22,513,020)	(\$8,860,639)
Strategic Plan		(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Net Operating Budget Change (Including Strat Plan)		(\$33,241,203)	(\$28,377,112)	(\$23,513,020)	(\$9,860,639)

2020/21 BUDGET SCENARIOS

DRAFT: 5/25/20

	10% Resident Reduction	5% Resident Reduction	No Resident Reduction	No Change
Estimated Operating Fund Deficit	(\$33,241,203)	(\$28,377,112)	(\$23,513,020)	(\$9,860,639)
<u>Estimated 1x Funds Available thru June 2021</u>				
Excess Tuition/Fee Revenue	19,544,400	14,788,200	10,032,000	10,032,000
Central Accts Rollover	3,425,000	3,425,000	3,425,000	3,425,000
Division Rollover	5,730,000	5,730,000	5,730,000	5,730,000
Summer Operating Reimbursement (non-academic)	1,465,574	1,465,574	1,465,574	1,465,574
Non-Resident Enrollment Reserve	955,844	955,844	955,844	955,844
Working Capital Reserve	5,000,000	5,000,000	5,000,000	5,000,000
Capital Development Reserve	3,000,000	3,000,000	3,000,000	3,000,000
Deferred Maintenance Reserve	711,104	711,104	711,104	711,104
CARES Act Institutional Grant	TBD	TBD	TBD	TBD
Estimated Balance - June 30 2021	\$6,590,719	\$6,698,610	\$6,806,502	\$20,458,883
<u>Enterprise Deficit Fund Balances</u>				
Housing	(18,140,000)	(18,140,000)	(18,140,000)	(18,140,000)
Parking (excluding reserves)	(4,307,000)	(4,307,000)	(4,307,000)	(4,307,000)
Total Enterprise Deficit Fund Deficits	(\$22,447,000)	(\$22,447,000)	(\$22,447,000)	(\$22,447,000)
Estimated Balance with Enterprise Deficits	(\$15,856,281)	(\$15,748,390)	(\$15,640,498)	(\$1,988,117)

BUDGET TIMELINE

Mid-January

- Governor Releases Budget Plan

COMPLETED

Late April

- CO Releases Initial Budget Memo

NOT ISSUED

April/May

- UBAC Meets

COMPLETED

Mid-May

- Governor Releases May Revise

COMPLETED

Late June

- State Budget Finalized

PENDING

Late July

- CO Releases Final Budget Memo

PENDING

Fall 2020

- Possible State Budget Revision

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CSUSB

WE DEFINE THE

Future

WHAT WILL IMPACT OUR FINANCIAL PLANNING GOING FORWARD?

■ Federal/State Decisions

- Federal stimulus bill(s) that support higher education?
- May revise compared to July approved budget?
- 2020/21 mid-year budget adjustments to CSU?
- Additional cuts in 2021/22 and beyond?
- COVID-19 affect on future international enrollment?

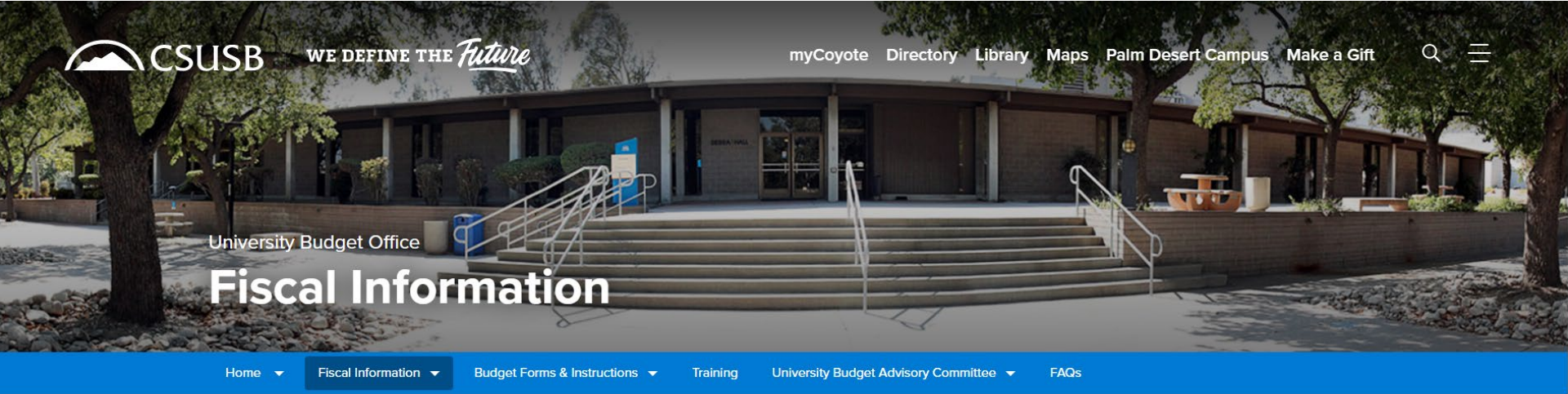
WHAT WILL IMPACT OUR FINANCIAL PLANNING GOING FORWARD?

■ CSU/Campus Decisions

- Returning to in-person instruction and services?
 - How will students feel about living on campus?
- Projecting changes in enrollment trends?
- Redistribution of enrollment between campuses?
- Distribution of budget cuts amongst campuses?

BUDGET RESOURCES

budget.csusb.edu



University Budget Office

Fiscal Information

Home

Fiscal Information

Budget Forms & Instructions

Training

University Budget Advisory Committee

FAQs

California State University, San Bernardino is committed to providing transparent financial information. Please use the Fiscal Information drop down menu to view data related to the University's finances. Contact the University Budget Office at budget@csusb.edu with any questions.

CSUSB Financial Statements are available on the [Accounting Services](#) website.

Contact Us

Budget Office

OPEN

Main Phone
909.537.5134

Location
SH-104

FINANCIAL TRANSPARENCY PORTAL UPDATES

- New software – Questica
- Benefits to campus
 - Decreased maintenance time
 - Cost savings
 - More flexibility adding data
- Estimated transition – July 2020
- Email feedback to: budget@csusb.edu

