

**CSUSB MPA Program**  
**2022/2023 Comprehensive Exam Question Themes**  
(for those following *quarter catalog only*)

You will answer two core course questions (your choice, unless you have a concentration\*)  
and one integrative question (randomly assigned).

\*Leadership concentration must answer PA 6620 and PA 6640.

\*Public Financial Management concentration must answer PA 6150 and PA 6630.

**PA 6030**

The PA 6030 comprehensive exam question will focus on the themes of (1) Operationalization (2) Variable measurement.

**PA 6110**

The PA 6110 comprehensive exam question will focus on the themes of (1) on democracy and (2) its application at the municipal government level

**PA 6150**

The PA 6150 comprehensive exam question will focus on the themes of (1) fiscal illusion and (2) reduction of fiscal illusion.

**PA 6500**

The PA 6500 comprehensive exam question will focus on the themes of (1) artificial intelligence and (2) applications of artificial intelligence in governance.

**PA 6620**

The PA 6620 comprehensive exam question will focus on the themes of (1) Employee motivation and (2) Legal Rights and Responsibilities.

**PA 6630**

The PA 6630 comprehensive exam question will focus on the themes of (1) budgeting theory and (2) politics in budgeting.

**PA 6640**

The PA 6640 comprehensive exam question will focus on the themes of (1) contemporary approaches to leadership and (2) managing conflicts.

**PA 6720**

The PA 6720 comprehensive exam question will focus on the themes of (1) the regulatory process and (2) the role of the executive, legislative, and judicial branches in administrative law.

**PA 6800**

The PA 6800 comprehensive exam question will focus on the themes of (1) policy process and (2) Stakeholder Engagement.

## **INTEGRATIVE QUESTIONS**

### **Competency: to lead and manage in public governance.**

The “lead and manage in public governance competency” comprehensive exam question will focus on the themes of (1) local government policy making process and (2) stakeholder management.

### **Competency: to participate in and contribute to the public policy process.**

The “participate in and contribute to the public policy process” comprehensive exam question will focus on the themes of (1) local government policy making process and (2) policy design.

### **Competency: to analyze, synthesize, think critically, solve problems and make decisions.**

The “analyze, synthesize, think critically, solve problems and make decisions” comprehensive exam question will focus on the themes of (1) outsourcing/organization service procurement and (2) organizational decision-making processes.

### **Competency: to articulate and apply a public service perspective.**

The “articulate and apply a public service perspective” comprehensive exam question will focus on the themes of (1) local government policy making process and (2) outsourcing.

### **Competency: to communicate and interact productively with a diverse and changing workforce and citizenry.**

The “communicate and interact productively with a diverse and changing workforce and citizenry” comprehensive exam question will focus on the themes of (1) local government communication strategies and (2) team management.