

13 November 2015

Dr. Tomas Morales President California State University, San Bernardino 5500 University Parkway San Bernardino, CA 92407-2397

## **Dear President Morales:**

I read with interest, then intrigue, and finally fascination, the series of documents CSU, San Bernardino submitted as its Progress Report, in response to the Commission's Action Letter dated March 6, 2105, following the Accreditation Visit on September 29 – October 2, 2014. Those documents included your comprehensive and specific cover letter, institutional learning outcomes, general education learning outcomes, strategic plan, and implementation plan for the strategic plan.

In my experience, these summative documents represent a model of institutional engagement. You have been thorough and precise, comprehensive and exacting, inclusive and transparent. The sheer breadth of participation is exemplary. That this wide undertaking resulted in a coherent and rigorous set of documents, each integrated with the other, is a tribute to you and your colleagues' dedication to the University.

I would like also to note the thoughtful way by which you have used the accreditation process to provide a foundation for your planning. I recall conversations with the visiting team about why you deferred action on strategic planning until after the visit – and the prospects you outlined as a result of that deferral. Your results have exceeded what you described, in my estimation.

There are few joys more satisfying than working with an institution with such manifest commitments which knows how to bring those commitments to action. If you will permit a brief personal observation: I am fond of the saying of Maurice Merleau-Ponty, a mid-20<sup>th</sup> century contemporary of Jean-Paul Sartre who, when asked late in his career how he would sum up his perspective, replied: "It's harder to live a life than to write a book".

You have written the book AND are living the life. On behalf of WSCUC I salute California State University, San Bernardino - its faculty, administration, staff, and students. May all of your efforts reach fruition.

Sincerely,

Christopher N. Oberg Vice President/COO CSUB Staff Liaison